1 Dick Trierweiler discusses his career 2 at REO Motor Car Company and Diamond REO Trucks, Inc. 5/4/2004 3 4 5Shirley Bradley: This is Shirley Bradley and Dick Trierweiler. We're at the R.E. Olds Museum and it's May 4<sup>th</sup>, 5<sup>th</sup>? 6 7 It's the 4<sup>th</sup> [inaudible 0:13]. 8Dick Trierweiler: 9 It's the 4<sup>th</sup> I think. [chuckle] And we're going to be talking about Dick's 10Shirley Bradley: memories of the REO Motor Car Company. Well, first what I'm going to 11 12 do is just get your own background. 13 14Dick Trierweiler: Mm-hm. 15 **16Shirley Bradley:** [0:27] Uh, were you born and raised in Lansing? 17 18Dick Trierweiler: No. Near Westphalia, between Westphalia and Portland I was raised 19 there. 20 21Shirley Bradley: Oh. [0:34] On a farm maybe? 22 23Dick Trierweiler: Yeah. 24 25Shirley Bradley: Good farming country over there. 26 27Dick Trierweiler: Oh yeah. Very good. 28 So many of the people that worked at REO also farmed. 29Shirley Bradley: 30 31Dick Trierweiler: Yeah. 32 33Shirley Bradley: Came from farming families. 34 35Dick Trierweiler: Sure. 36 37Shirley Bradley: I think that's where you, where people learned how to work. 38 **39Dick** Trierweiler: Probably. 40 [0:48] So, uh, you went to school over there? 41Shirley Bradley: 42 43Dick Trierweiler: Westphalia and then I went later on I graduated from St. Pat's in Portland, Michigan. 44 45 46Shirley Bradley: Oh sure. [0:56] And where did you go from there?

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2Dick Trierweiler:	I went, actually, I went in the army, got married and went in the army.
3	And it was one of the 6-month deals that I had signed up for and I got
4	honors there. I got the highest proficiency test out of 150 guys.
5	
6Shirley Bradley:	Wow.
7	
8Dick Trierweiler:	And, uh, and I did not re-up for active duty. [chuckle] I stayed in with the
9	Guard or the Reserves at that time. So then, after that, I worked for a
10	Dodge Plymouth dealer for a while, a Chrysler dealer, and then I
11	eventually went to work for Diamond REO.
12	
13Shirley Bradley:	Oh.
14 15D: 1 m : · · ·	
15Dick Trierweiler:	It was REO.
16 17Shirley Dradley	That was going to be my part question [1,20] When did you go there and
17Shirley Bradley: 18	That was going to be my next question. [1:39] When did you go there and why did you go there?
18	wily did you go there:
20Dick Trierweiler:	Well, I went to REO because I was laid off from the current job that I was
20Dick Therwener. 21	with at TRW. At that time I was working for them for about 6 months and
22	then the work slowed up so they laid me off. I didn't have anything to, to
23	do, you know. I needed a job. I was married, so.
24	, , , , , , , , , , , , , , , , , , ,
25Shirley Bradley:	Sure.
26	
27Dick Trierweiler:	My brother worked at REO in, in engineering so I asked if they had any
28	and he said, well, come, come and check anyway. So I went in the
29	personnel department and found they needed repairmen, which I did repair
30	so they sent me down on the repair floor for about the next 6 years.
31	
32Shirley Bradley:	So you were in the repair department. [2:19] What kind of things were
33	you repairing?
34	
35Dick Trierweiler:	The trucks they needed various repairs as they came off the assembly line.
36 37	There was 150 of us guys that did repairs.
37 38Shirley Bradley:	Oh.
39	On.
40Dick Trierweiler:	I worked for a period of time on military trucks and then after that on
41	commercial trucks.
42	
43Shirley Bradley:	[2:37] What sort of repairs? If something had gotten broken during, on the
44	production line?
45	
46Dick Trierweiler:	Sometimes the parts didn't get put on too.

1	
2Shirley Bradley:	Oh. [chuckle]
3	
4Dick Trierweiler: 5 6 7 8	I got to do that and they called us repairmen and [throat clearing] once in a while it would be a transmission or something that had a problem. They'd have to pull it out and put a new one in but a lot of it had to do with putting parts on that didn't get put on.
9Shirley Bradley:	Hm.
10	
11Dick Trierweiler: 12 13	Some of which hadn't even been engineered yet and so we'd have to do a little of our own engineering.
14Shirley Bradley: 15	[3:04] Is that right?
16Dick Trierweiler: 17 18 19 20	Exhaust systems, I made a lot of exhaust systems. I didn't physically make the exhaust but I told the welder how to, where to put the exhaust, you know, where to weld it, tell him that, and then I would put, assemble it then at that time, so.
21Shirley Bradley: 22	So you were an engineer, really.
23Dick Trierweiler: 24	Sometimes we were, yes.
25Shirley Bradley: 26	Yeah.
27Dick Trierweiler: 28	Sometimes.
29Shirley Bradley: 30 31	[3:24] And then when you finished the job, it went back to an inspection or something?
32Dick Trierweiler: 33 34	Yeah. It went – I was a road tester for Diamond REO. I road tested their trucks.
35Shirley Bradley: 36	[3:32] You did?
37Dick Trierweiler: 38	Yeah.
39Shirley Bradley: 40	Oh.
41Dick Trierweiler: 42 43	Yeah. There was about 5 of us road testers and we eventually [throat clearing] White Motor Company owned us by that time.
44Shirley Bradley: 45	Hm.

1Dick Trierweiler:	And they were after our president about quality control so he put all of us
2	guys on what he called the audit team [throat clearing] and we answered
3	directly to him. He was our only boss at that time and he told us not to
4	road test any trucks, not to let any trucks get out that weren't absolutely
5	perfect, so that's what we did.
6	
7Shirley Bradley:	[4:08] So did that, that was kind of time consuming making sure that
8	everything was?
9	
10Dick Trierweiler:	Well, yes, it was because there's times that production people didn't have
11	things in perfect condition and so we'd have to just tell'm you can't ship
12	that truck until it is, so. But when I was road testing trucks I remember a
13	magazine by the name of Overdrive, they came out to, to, you know,
14	check our quality 'cause our, our managers wanted, management wanted,
15	you know, some publicity.
16	
17Shirley Bradley:	Oh.
18	
19Dick Trierweiler:	[throat clearing] And so they sent, Overdrive magazine sent a guy out and
20	they chose me to be the guy to ride with and to check and see what we did.
21	And it's kind of interesting because they took off with this truck and I did
22	my usual [ <mark>inaudible</mark> 5:02] truck and write up whatever I saw wrong and
23	then I'd stop again part of the way through. And we got up on 96 and I
24	got it up to about 70 miles an hour rolling along and all of a sudden I look
25	and antifreeze was going out the back like crazy and we blew a radiator
26	hose. [throat clearing] And I said to the guy, I says we're not going to
27	make it back with this truck and he said why. I said we just blew a
28	radiator hose and he looked over at the temperature gauge and, of course,
29	it hadn't even started going up yet. I already spotted it, shut it off, got it
30	off to the side before it got over, you know, overheated or anything.
31	C
32Shirley Bradley:	Sure.
33 24Diele Trieve seilere	And Locid scall be epide that do see do not 2. Locid scall scale for the
34Dick Trierweiler: 35	And I said, well, he said what do we do now? I said we'll wait for the next road tester to come along and we'll take a ride back [laughter] and
36	
30 37	they'll call a wrecker to come and get this truck and
	[5:44] REO had their own wreckers?
38Shirley Bradley: 39	[5.44] REO Hau them own wreckers:
40Dick Trierweiler:	Yeah, we had a couple wreckers, well, mainly 1 just, you know, for
40Dick Therwener. 41	hauling vehicles in and out if there was some kind of a problem.
42	hadning venicles in and out it there was some kind of a problem.
42 43Shirley Bradley:	Oh, I see.
4331111ey Diadley. 44	
44 45Dick Trierweiler:	And I, I had to think fast when I was, you know, I'm with this guy and
46	he's [inaudible 5:58] this is the reason why we got the quality control we
	ne s [madelble 5.55] ans is the reason with we got the quanty control we

1 2 2	do because we road test them and if they aren't ready for the customer and this one wasn't ready yet and we caught it before it got to the customer.
3 4Shirley Bradley:	[6:12] Really, in a way, that was fortuitous wasn't it?
5 6Dick Trierweiler: 7	Yes, it was.
, 8Shirley Bradley: 9	He really got the picture instead of everything being rosy.
10Dick Trierweiler: 11	He wrote it up that way too in the Overdrive magazine.
12Shirley Bradley: 13	Really?
14Dick Trierweiler: 15	He kind of wrote it up.
16Shirley Bradley: 17	[6:21] Have you got a copy of that magazine? Did they?
18Dick Trierweiler: 19	Yeah. It's somewhere [inaudible 6:23] at home.
20Shirley Bradley: 21	Oh, I just wondered if they gave you a
22Dick Trierweiler: 23	Sure, sure, I have a copy of it.
24Shirley Bradley: 25	Great.
26Dick Trierweiler: 27	And that was, that was a fun place to work. I did a lot of fun things.
28Shirley Bradley: 29	[6:33] Like?
30Dick Trierweiler: 31 32	Well, one time I was road testing a military truck and [throat clearing] I got out by 96 <sup>th</sup> and Martin Luther King now.
33Shirley Bradley: 34	Uh-huh.
35Dick Trierweiler: 36 37 38 39 40 41 42 43 44	And I stopped underneath the viaduct to write up some items that I had found wrong on the, on the road test and all of a sudden in the mirror I caught this thing whizzing by back and forth and here was a mother duck going back and forth at about car level and I thought that ridiculous duck is going to get killed. I kept watching and finally I got out and I was wondering what it was so concerned about and I walk back and here in one of these big manholes there was a grate, grates, you know, big enough and the mother duck went and 12 of her babies fell through the holes into this manhole.
45Shirley Bradley: 46	Oh, her family.

1Dick Trierweiler: 2 3 4 5 6 7 8 9 10 11 12	I know, the whole family, so she was literally upset. She was running back and forth. There was water on both, at least on the one side of Martin Luther King and so another road tester pulled up and I said, you know, we ought to try and do something about this. [throat clearing] So he went to a gas station down the street and got a crowbar. [inaudible 7:41] crowbar and we pried that thing open. [phone ringing] Luckily, the manhole didn't have a lot of water in it or anything so I said every time I'd go to try and get the little ducks they'd run away from me, you know, down into the hole a little farther. And the mother duck is going zoom back and forth. What are you doing to my babies? And next thing you know here was a cop and here was the State Journal and everybody was out there.
13 14Shirley Bradley:	Really?
15	
16Dick Trierweiler: 17 18 19 20 21 22	Yeah. And so I told the cop, I says, I said I want to dive into that hole 'cause I said the only way they're going to, I'm not going to be able to get'm really easily and so I says I'll go quack, quack, quack, and I did and they'd come running up and I said you catch [inaudible 8:22] and I dove in and I'd get 4 or 5 at a time or 3 or whatever and I'd take'm over to their mother and the mother she was [inaudible 8:29] back and forth and then the cop went in once. He tried, yeah.
23	1 75
24Shirley Bradley: 25	He did? [chuckle]
26Dick Trierweiler: 27	So we had a whole bunch of us [inaudible 8:36].
28Shirley Bradley: 29	Oh, that's marvelous.
30Dick Trierweiler: 31 32	I think the managers probably thought, oh boy, he must have rolled this one over or something.
33Shirley Bradley: 34	'Cause he hasn't come back, he hasn't come back.
35Dick Trierweiler: 36	He hasn't come back. [laughter] Now what did he do?
37Shirley Bradley: 38	And no cellphones then.
39Dick Trierweiler: 40	No cellphones.
41Shirley Bradley: 42	No. So you couldn't let'm know I'm out here rescuing a family.
42 43Dick Trierweiler: 44 45	No. But we had a big article in the paper about it, yeah. They showed pictures of all us out there.
46Shirley Bradley:	[8:58] Oh, about when would that have been do you think?

1	
2Dick Trierweiler: 3	'64 I think it was.
4Shirley Bradley: 5	·64?
6Dick Trierweiler: 7	Yeah.
7 8Shirley Bradley: 9	Oh my. That's, that's fun. [laughter] So you had stories to tell.
10Dick Trierweiler: 11	There were a lot of things that happened like that that were fun.
11 12Shirley Bradley: 13	Oh, you bet.
13 14Dick Trierweiler: 15 16 17 18 19	And another thing about road testing that was fun is that I would, I went to community college. I decided I would go to community college, try to upgrade my education and, and job and everything else, so while I was road testing trucks, you know, there's times I could stop and there was times when there wasn't trucks to road test.
20Shirley Bradley: 21	Oh, so you had some downtime.
22Dick Trierweiler: 23	And because I was in the union they wouldn't let you do anything else.
24Shirley Bradley: 25	Oh, I see.
26Dick Trierweiler: 27 28 29 30 31	You had to sit there and wait, so I'd study then. And I had a speech class, you know, you always have to have a speech class and I'm road testing this truck and I'm giving myself this speech that I'm going to give, you know, people go by and they look up at me like I think I'm going to get out of here, this guy is crazy. [laughter]
32Shirley Bradley: 33	He's talking to himself.
34Dick Trierweiler: 35	Yeah.
36Shirley Bradley: 37	[9:58] So you got a degree from LCC?
38Dick Trierweiler: 39	Yeah.
40Shirley Bradley: 41	In?
42Dick Trierweiler: 43	An associate degree.
44Shirley Bradley: 45	Social degree, uh-huh.
46Dick Trierweiler:	Associate, yeah. It was

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2Shirley Bradley:	Associate, I'm sorry.
3	rissociate, i misorry.
4Dick Trierweiler:	supposed to be industrial engineering but I missed 1 physics class and
5	that's when Diamond REO – I actually graduated with a general and
6	Diamond REO then decided that they wanted to have me in management
7	and so I [inaudible 10:21] service department [inaudible 10:23] technical
8	service manager.
9	service manager.
	Oh. [10:26] Now what does a technical service manager do?
10Shirley Bradley: 11	On. [10.20] Now what does a technical service manager do:
	Wall actually a technical convice representative at that time
12Dick Trierweiler:	Well, actually, a technical service representative at that time.
13 14Chielese Deredleser	
14Shirley Bradley:	Oh, representative.
15 16D: 1	
16Dick Trierweiler:	And that was the most interesting job of all [inaudible 10:34].
17	
18Shirley Bradley:	[10:34] Really? Why?
19	
20Dick Trierweiler:	Well, [inaudible 10:36] I'm just that kind of person. I'm getting tons of
21	calls from the field from either customers or dealers and they'd always
22	have a problem that they needed solved and I would go and have to solve
23	that problem for them. That was just right up my alley. That's the kind of
24	thing I just love to do and so and the other thing of it is everybody in the
25	plant, Engineering, Quality Control, were so cooperative. I'd go in, if I
26	went to Engineering and said, hey, I got this problem, what can I do? You
27	know, they would work with me. They'd drop whatever they're doing.
28	They got to fix the customer, that's always
29	
30Shirley Bradley:	Really?
31	
32Dick Trierweiler:	This is a truck that's running or not running, you know, and they said we
33	got to, we got to take care of this customer so they would bend over
34	backwards to help me. We'd get prints out, you know, and the engineers
35	would help me, you know, this way and that way and so it was really a lot
36	of fun because it's really nice to make somebody at the other end of the
37	line feel good that they got their problem resolved.
38	
39Shirley Bradley:	And you would feel like you've done a good job.
40	
41Dick Trierweiler:	Oh yeah. I'd be very, very
42	
43Shirley Bradley:	Satisfying.
44	
45Dick Trierweiler:	It's a sense of accomplishment, yeah. Very enjoyable.
46	1

1Shirley Bradley: 2	People from all over that had bought a truck.
- 3Dick Trierweiler: 4	Yeah.
4 5Shirley Bradley: 6	Companies.
7Dick Trierweiler: 8 9 10	Or dealers, you know, sometimes dealers would call that have a truck in the shop and, well, like one guy, I'll never forget some of these garbage haulers, which we sold a lot of trucks to garbage haulers out
10 11Shirley Bradley: 12	[11:53] Oh, did you?
13Dick Trierweiler: 14	out in the East Coast area and
15Shirley Bradley: 16	[11:57] Where? I'm sorry.
17Dick Trierweiler: 18	East Coast.
19Shirley Bradley: 20	Oh, in the East Coast.
21Dick Trierweiler: 22 23 24 25 26 27 28 29 30	Yeah, like New York, New Jersey, through there. [throat clearing] Well, this one guy kept going through alternators and they'd just fail and they would come apart and fail and so I talked with him, the dealer, at length and I said, well, you know, [throat clearing] this guy revs this engine up a lot at a slow speed and he's not going to need to have, worry about going down the road, he's just going to go short runs here and there I said. And that alternator was [inaudible 12:26] usage that we had. We hadn't produced that alternator a lot. I think [inaudible 12:30] alternator if I remember right.
31 32 33 34 35 36 37 38 39 40 41 42 43Shirley Bradley: 44 45 46Dick Trierweiler:	And, uh, [throat clearing] so I told the dealer, I says, you know, why couldn't we put a bigger pulley on that and slow that, that alternator down a little bit and that way the alternator would probably live a lot longer and the battery [inaudible 12:49] go down because he's always got it revved up enough in between and so he said [inaudible 12:55] good so I went and got prints, all the different prints of the different alternators so I could check the size, you know, diameter inside for the shaft, for the outside and the belt, the sheaves on the belt and the size of the belt that it would take and I came up with one and, uh, I sent it to the guy and they took it and they never had alternator failures after that, so things like that really make you feel good. You did, did some good and helped some people. [13:23] Would that become standard then for trucks that are having that kind of usage? No, not necessarily.

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2Shirley Bradley: 3	No. That was just a special case.
4Dick Trierweiler: 5 6	Not necessarily. But I was, you know, I would tell the engineers about what I did.
7Shirley Bradley: 8	Mm-hm.
9Dick Trierweiler: 10	And then I'd just leave it up to them to decide whether they
11Shirley Bradley: 12	To decide what to do.
13Dick Trierweiler: 14 15 16	what they should do about the trucks, future trucks. Sometimes they would take [inaudible 13:42] I put on and would adopt them but sometimes they wouldn't for whatever reason.
17Shirley Bradley: 18	[13:49] Isn't that nice that it was a cooperative area?
19Dick Trierweiler: 20	Oh. That was the best part of all.
21Shirley Bradley: 22	I think that was special in REO.
23Dick Trierweiler: 24 25 26	It was, they, if, if there was a customer out there that had a problem, I don't care, they were there to help him. Uh, one of the presidents of the company asked me to chair a committee and it was a like a quality control committee.
27 28Shirley Bradley: 29	Mm-hm.
30Dick Trierweiler: 31 32 33 34	And I, I was pretty naïve at the time I thought. Anyway, here I had the head engineer on my committee, I had the head, uh, uh, quality control guy, the head purchaser, all the heads from all the departments in my committee.
35Shirley Bradley: 36	Wow.
37Dick Trierweiler: 38 39 40 41 42 43 44 45	And I would bring the complaints from the field and we'd sit down and discuss those complaints and, you know, I'd just say here's a problem, you know, who wants to take and research this to see what, what's best to do. Boy, they would just all volunteer, just like that. I wouldn't have to tell anybody to do anything. They would just volunteer and take it and do it. And I'd write the minutes up for the whole thing, this was a weekly meeting. So it was a pleasure to work there. I got such an education myself.
46Shirley Bradley:	[14:58] Did you?

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2Dick Trierweiler: 3	Oh, tremendous. I was 20 years old when I started there.
4Shirley Bradley: 5	I was going to ask you that.
6Dick Trierweiler: 7	Yeah.
8Shirley Bradley: 9	You were 20 when you started.
10Dick Trierweiler: 11 12	Yeah. I got just a phenomenal education and I really, really appreciated working for that company.
13Shirley Bradley: 14	[15:13] So about what year did you hire in do you think?
15Dick Trierweiler: 16	'60, 1960.
17Shirley Bradley: 18	1960.
19Dick Trierweiler: 20	Yeah.
21Shirley Bradley: 22	[15:18] And you were there until?
23Dick Trierweiler: 24	'75 when they closed the door.
25Shirley Bradley: 26	When they closed the door and put the padlock on.
27Dick Trierweiler: 28	Yeah.
29Shirley Bradley: 30	[15:25] That wasn't a good day, was it?
31Dick Trierweiler: 32 33	No. It wasn't a good day for quite a while because you could see the handwriting on the wall.
34Shirley Bradley: 35	Yeah. People lost their pensions and
36Dick Trierweiler: 37 38	Yeah. And I was lucky. I was 35 years old. I went and got another career after that.
39Shirley Bradley: 40	Oh, you were young enough and you had all this background.
41Dick Trierweiler: 42	Yeah.
43Shirley Bradley: 44	[15:43] What did you go to from there?
45Dick Trierweiler: 46	I went for 1 year, 1 $\frac{1}{2}$ to service manager at University Olds.

1Shirley Bradley: 2	Oh.
2 3Dick Trierweiler: 4	GMC.
- 5Shirley Bradley: 6	Mm-hm.
7Dick Trierweiler: 8 9 10 11	And that experience must have helped because I applied to GMC Truck as a field representative and they hired me, so I was in the field working out in Wisconsin, traveling the state of Wisconsin as a field service representative engineer, whatever.
11 12Shirley Bradley: 13	[16:09] So you had to move the family to Wisconsin?
14Dick Trierweiler: 15 16	Oh yeah. We had to move to, we moved to a nice little town called Port Washington, Wisconsin, beautiful.
17Shirley Bradley: 18	Oh my gosh. I know that town.
19Dick Trierweiler: 20	Do you know it?
21Shirley Bradley: 22	Oh. I was just there.
23Dick Trierweiler: 24	Isn't that a cute, nice, little town.
25Shirley Bradley: 26	Yeah.
27Dick Trierweiler: 28	You got family there?
29Shirley Bradley: 30 31 32	No, um, actually. I guess I better shut this off 'cause they won't be interested. [recording paused] So you said that you had a brother that worked at REO.
33Dick Trierweiler: 34	Yes.
35Shirley Bradley: 36	[16:32] Did you have any other relatives that worked there?
37Dick Trierweiler: 38 39	No. Just my brother Charles and he only worked there for a couple years and then he went to Oldsmobile [inaudible 16:40].
40Shirley Bradley: 41	And he went to Oldsmobile.
42Dick Trierweiler: 43	Yeah.
44Shirley Bradley: 45 46	Okay. [16:42] Uh, do you remember in the beginning when you were in there who you worked for in that, what was it, repair department?

1Dick Trierweiler: 2	Yeah. Repair floor.
2 3Shirley Bradley: 4	Who your
- 5Dick Trierweiler: 6 7	Well, the guy that was in charge of the whole thing his name was Vance [ <mark>Disborough</mark> 16:52].
8Shirley Bradley: 9	[ <mark>Disborough</mark> 16:53]?
10Dick Trierweiler: 11	Yeah. [Disborough 16:54]. And he's dead now.
12Shirley Bradley: 13	I see.
14Dick Trierweiler: 15 16	He's gone. But they had a lot of different foremen. I mean it's [ <mark>inaudible</mark> 17:01].
17Shirley Bradley: 18	Came and went.
19Dick Trierweiler: 20 21	Yeah. They came and went. There was it seemed like every time we turned around there was a new one. [chuckle]
22Shirley Bradley: 23	So somebody new to adjust to.
24Dick Trierweiler: 25	Yeah. Constantly.
26Shirley Bradley: 27 28 29	Um. Let's see. [17:15] Oh, I was going to ask you what kind of training you received but I already guess we covered that because you came to REO with the experience of knowing how to
30Dick Trierweiler: 31 32 33 34 35 36	Some, yeah. I mean it wasn't – I, I had worked for an independent garage repair when I started when I was 16 in high school and worked part time for him and he did show me an awful lot of things that I needed to know about repair and stuff and, but then I went from there to another dealer for a couple months before I went in the army, so I didn't have a ton of experience but I had a little bit.
37Shirley Bradley: 38	You had
39Dick Trierweiler: 40 41	And then when I went to Diamond REO first and I learned the heavy duty truck business too.
42Shirley Bradley: 43	And they taught you, someone there trained you.
44Dick Trierweiler: 45	Well, we worked with somebody all the time.
46Shirley Bradley:	Oh, okay.

1	
2Dick Trierweiler: 3	And you just basically learned how to one way or another do it.
4Shirley Bradley: 5	And if you have an aptitude for it and apparently you do.
6Dick Trierweiler: 7	Yeah. That was the good thing.
8Shirley Bradley: 9 10 11	Um, let's talk a little about the working conditions, safety-wise, breaks, benefits, that sort of thing. [18:16] You don't recall any shall I say problems with safety equipment or?
12Dick Trierweiler: 13 14 15 16 17 18 19 20	Not really. Uh, I was never really asked to do anything that was unsafe. I knew of some people that had gotten hurt but, you know, I thought it was fault of their own. One guy got killed as a matter of fact on a set of rolls. He – they were always told, the guys that ran these trucks on the rolls, you know, not to get out of the truck and this guy heard a noise I guess apparently [inaudible 18:48] axle and he got out. He was a real conscientious person and he stepped in between the [inaudible 18:55] and the truck was running 60 miles an hour and
21Shirley Bradley: 22	Hm.
22 23Dick Trierweiler: 24 25	the rear tire caught his pant leg or something and took him right through and killed him instantly.
26Shirley Bradley: 27	Oh mercy.
28Dick Trierweiler: 29 30	That was – I went over to see that and the guy that you're going to interview sometime later, Tom Morefield, he was his buddy.
31Shirley Bradley: 32	Yeah. I'm talking with him tomorrow.
33Dick Trierweiler: 34	Yeah.
35 35Shirley Bradley: 36	[19:19] It was a friend of his?
37Dick Trierweiler: 38	Oh yeah. They worked together on the same job.
39Shirley Bradley: 40	Oh dear.
40 41Dick Trierweiler: 42	So I mean, like I say, I didn't think there was ever any safety issue.
42 43Shirley Bradley: 44 45	Okay. [19:30] Um, what about your pay when you went from one department up to the next, did you get pay increase?
46Dick Trierweiler:	Oh yes.

1	
2Shirley Bradley: 3	[19:37] Were you on salary or?
4Dick Trierweiler: 5	The only time I was on salary was [inaudible 19:40]. [background voices]
6Shirley Bradley: 7	You were mentioning to me, we were talking about safety issues.
8Dick Trierweiler: 9 10 11 12 13	Yeah. Well, one issue, most of the time it was very safe to work at REO but on the road anything could come up and one time I can remember going to a Brooklyn, New York dealership and while I was there, there was a customer that had a cab bracket break in about a 3-year-old truck and, of course, the truck was only warranted for 1 year at that time.
14Shirley Bradley:	Hm.
15 16Dick Trierweiler: 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40	[throat clearing] And this guy was, he was a garbage hauler and very Italian like, and the dealer said, well, could we do anything for him and I said no, the truck is too old and too many miles, you know. And so after a little while I was over in some corner of the dealership looking at something and this guy comes over, the customer comes over to me and he says, say, are you the factory guy? I said yeah. He says, well, that's my truck over there that needs that cab bracket and he says that's going to be a pretty expensive repair. He says don't you think you ought to pay for some of that? And I said, well, no, sir. I said I don't think I can because the truck is way too old, it's way over, you know, [inaudible 21:01] we could consider it. He said, well, and he pulled back his coat and here's a pistol. He says, now he says don't you think you ought to pay for that? And I said, gee, you know, it's pretty old. He said, he said, sir, I'm telling you, don't you think you ought to pay for that? [chuckle] I'm looking at him and I said, well, maybe I ought to pay for the part. [laughter] He said okay, he closed his coat back and he leaves. And about half an hour later I'm walking over in another corner of the dealership and he comes over and he says, hey, Mr. Factory Guy, he says I think you ought to pay for the labor. He said that's pretty expensive labor. I said, well, sir, I told you, you know, the truck is out of warranty. He pulled back the other side of his coat and he had a set of bullets. And he pulls it out and he says you ever seen what one of those looks like going through a body? I said no and I don't want to find out either. [chuckle]
41Shirley Bradley: 42	My gosh.
43Dick Trierweiler: 44 45 46	And he says now don't you think you ought to pay for the labor? And I said, I had finally thought fast and I said, well sir, I don't have the authority to do that. My boss is the only one that can give the authority to do that. And I said he's not in the office right now. Well, he said, you

1 2 3 4 5 6 7 8	make sure when you get back you talk to your boss. And he kept looking at this bullet and looking me. You talk to your boss and I want the labor paid for too. I said I'll call, I'll talk to him. So I got back and I said to my boss, I said I think I know what you're going to say, this guy wanted, wanted the bracket and the labor and everything. He said hell no. He said why did you even pay for the damn bracket for? I said, well, he did have a gun that he was showing me after all. [laughter]
9Shirley Bradley:	And he might have used it.
10 11Dick Trierweiler: 12 13	Well you never know, you know. He might not have used it there but he might have got me going somewhere.
14Shirley Bradley: 15	That's what I'm thinking, once you walk away and you got in the parking lot.
16 17Dick Trierweiler: 18 19 20 21 22	I told my boss, I said from now on my expense account to New York is going to be a lot bigger. And he looked at me [inaudible 22:56] why would that be? And I said, well, when I fly in there usually I fly in this 4-engine airplane. I said I'm going to tell them to keep the engines all running. [laughter] I'll be back in a hurry.
22 23Shirley Bradley: 24	Oh my goodness. [23:13] Was that a garbage hauler's truck?
25Dick Trierweiler: 26	Oh yeah.
27Shirley Bradley: 28	See, those guys are tough, aren't they?
20 29Dick Trierweiler: 30	They're all mobsters [inaudible 23:18].
31Shirley Bradley: 32 33	Yeah, yeah. They're organized. And you see them blocking the streets in downtown New York.
34Dick Trierweiler: 35	Yeah. Oh yeah.
36Shirley Bradley: 37 38	And everybody is screaming 'cause they're piled up behind them in their cars and, and they're, they're very independent shall we say.
39Dick Trierweiler: 40	Oh yeah. I can tell you a few other experiences.
41Shirley Bradley: 42	Well, go ahead. That's just fine.
42 43Dick Trierweiler: 44 45 46	Well, this one guy they had a garbage operation about 5 or 6, maybe 7 trucks and [throat clearing] I, this was in Hawthorne, New Jersey, and I looked [inaudible 23:47] and they were going through rear-end failures on these trucks like crazy and I went in and looked and here was 6 or 7 laying

1 there on the, on the floor. I took one look at them and I could tell what 2 was wrong right away. They had shock loaded the daylights out of those 3 things and broke those parts, you know, and I knew that wasn't a factory 4 defect of any kind. 5 **6Shirley Bradley:** They got broken there? 7 Well, in their operation, you know, they, they're so abusive. It's just 8Dick Trierweiler: unbelievable how abusive they are to those trucks. And so I talked with 9 the dealer and I said, geez, you know, that, that doesn't look like a factory 10 defect to me. And he said, oh, Dick, he said, we got to get this resolved 11 somehow or another. And so [throat clearing] finally the next day I was 12 13 there, the customer came in, his name was Vito [Spumato 24:38]. He was 14 about this tall and he pointed at me and called me every name in the book. [chuckle] You little something he said, he's looking up at me. 15 16 **17Shirley Bradley:** He's calling you little. 18 19Dick Trierweiler: Yeah. He said that after I said, well, all I said was what about your 20 drivers? That's when he started in on me. And so I said to the dealer after 21 he left, I said, you know, I got to go see this operation and see what 22 they're doing. So all day long he put me off, put me off, [inaudible 25:11] 23 I had to stay overnight again, came back the next morning. I said hey, 24 when are we going to go look at this operation on this truck? And he says 25 [inaudible 25:19] we went out there to the dump site where they dump and 26 he said Dick if you went out there and looked, you wouldn't warrantee 27 anything on those trucks for the rest of their life. He said they're so badly 28 abused. 29 30 I said, well, how about where they pick up, you know. He said I don't know Dick. He didn't want to show me. I said, well, I understand what 31 32 you're going through. Let's just go look. And sure enough, we went out 33 there and they, they had a brake, a hand brake with the foot brake and what they would do they'd take off with the truck wide open, you know, in 34 35 low gear or second gear, whatever, and then they would just throw that 36 hand brake down and jump right out of the truck, run back and throw the 37 stuff in. By the time the truck got just to the location where they needed 38 to be, they would be dumping their stuff and that's just, I mean, the brakes 39 they went brake through brake for about every 5000, 6000 miles. 40 41Shirley Bradley: I would think so. 42 43Dick Trierweiler: And then, this is ironic, they were telling the dealer [inaudible 26:24] dealer and they said every once in a while around here we hear about a 44 45 body going in one of these too. And the next place we went to, this guy picked up this whole big thing and threw it in there and the compression 46

1 2 3	came down, red stuff ran out all over the place. I don't know if it was blood or paint but I'll tell you, I said I think I've seen enough. Let's go home. [laughter]
4 5Shirley Bradley: 6 7	You're very diplomatic and I'll bet you got more cooperation because you are. [laughter]
8Dick Trierweiler: 9 10 11 12 13 14 15	Yeah, so. And, you know, the thing about it is you have to understand when you're going to sell trucks to those people, they're going to treat'm whatever way they want to. And the next day they had the guy, the Rockwell representative come in [inaudible 27:09] axle, the axle that had failed. Rockwell they had made those axles so I knew that the dealer said, well, we finally called the Rockwell rep and he's going to come and look at them. So I know how he handled his problem. He drove in. He had his wife with him. He drove up to the front door and had the engine running,
16 17 18	walked inside, walked right through, didn't even hardly look. He went through, he said I'll buy'm all. He went right out the door and drove off. [chuckle] I said, well, as long as he said he'll buy'm, I don't care.
19 20Shirley Bradley: 21	Yeah. [27:41] And then he would re-supply them or?
22Dick Trierweiler: 23	Well, they would wait until the
24Shirley Bradley: 25	REO.
26Dick Trierweiler: 27	warranty claim and then Rockwell would reimburse it.
28Shirley Bradley: 29	Oh, I see. Rockwell International is that?
30Dick Trierweiler: 31	Now it is. Yeah.
32Shirley Bradley: 33	Now it is. It wasn't then.
34Dick Trierweiler: 35	[ <mark>inaudible</mark> 27:51].
36Shirley Bradley: 37	That's interesting.
38Dick Trierweiler: 39 40 41 42 43	That was a challenging, interesting job but I, I traveled to a lot of places all over the country, California. I had a brother in Seattle I hadn't seen in years and so when the representative out there was on vacation for 2 weeks they said Dick, go out there and travel his district for a while so I did and I stopped in Seattle to see my brother for a weekend.
44Shirley Bradley: 45	Oh, wasn't that wonderful.
46Dick Trierweiler:	Yeah. It was really fun.

1	
2Shirley Bradley:	[ <mark>Inaudible</mark> 28:17].
3	
4Dick Trierweiler:	I was tired out though because every day it was go, go, go, traveling, go,
5	go, go and travel but it was still interesting and fun.
6	
7Shirley Bradley:	You met a lot of people and
8	
9Dick Trierweiler:	Yeah.
10	
11Shirley Bradley:	helped a lot of things get solved and maybe come up with some new
12	solutions
13 14Diele Teiene eeilen	Vl
14Dick Trierweiler:	Yeah.
15 16Shirlov Bradlovi	for problems
16Shirley Bradley: 17	for problems.
17 18Dick Trierweiler:	Yeah. That was the good thing. I mean, that's why I went out. I went out
19	on one job that had a vibration in a truck that was in I think it was in New
20	Jersey or someplace too. And [throat clearing] I went out there and I was
21	out there for a whole week on this vibration problem and didn't get it
22	solved so I flew back home and the next week I went out there I was
23	working with our local representative that was out there at the time too.
24	
25Shirley Bradley:	[29:07] With whom?
25Shirley Bradley: 26	[29:07] With whom?
5 5	[29:07] With whom? Our local representative that was there.
26	
26 27Dick Trierweiler:	
26 27Dick Trierweiler: 28 29Shirley Bradley: 30	Our local representative that was there.
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1 2 3 4 5 6	you know, when I look at this thing after all these weeks since I've been looking at it and I said I'm sick and tired, I want to go home. I said we're going to take that auxiliary transmission, we're going to move it up here and make that angularity of that shaft so there is no angle to it and then the only angle left is on this shaft back here and when I did that it solved the problem just like that.
7 8Shirley Bradley:	After all that.
9 10Dick Trierweiler: 11 12 13	Yeah. You know, it's amazing how if you press yourself hard enough you'll come up with ways and solutions to, ways and means or you go to the right people or something, you know.
14Shirley Bradley: 15 16	[30:52] What did you say the, because somebody is going to be transcribing this and they won't know what, what you said. The regional representative did you tell me his name?
17 18Dick Trierweiler: 19	John Goga, G-o-g-a.
20Shirley Bradley: 21	G-o-g-a.
22Dick Trierweiler: 23	Yeah.
24Shirley Bradley: 25	Oh, okay, okay.
26Dick Trierweiler: 27 28 29	He was the representative for that district, you know, and I would go up from the, from the factory when they would have problems with solving the problem.
30Shirley Bradley: 31	He was someone you could go to.
32Dick Trierweiler: 33	Yeah.
34Shirley Bradley: 35 36 37	Um, I think that we have, the rest of my questions you have answered in a very entertaining fashion. Um, I'm saying can you recall any humorous events, well, we have. [chuckle]
37 38Dick Trierweiler: 39	Lots of them.
40Shirley Bradley: 41 42	Problems that you encountered, projects you helped to make. Um, [31:36] your impression of the REO Motor Car Company as you look back.
43Dick Trierweiler: 44 45	I thought it was a great place to work with a lot of great people, very enjoyable place to work really.

1Shirley Bradley: 2 3	[31:47] And friends you met there perhaps are still ones that are still with us.
4Dick Trierweiler: 5	Yeah. [ <mark>inaudible</mark> 31:50] Tom, you know.
5 6Shirley Bradley: 7	Tom Morefield?
8Dick Trierweiler: 9	Tom came up eventually, you'll find out later, he came up eventually [ <mark>inaudible</mark> 31:55] to work with me.
10 11Shirley Bradley: 12	[31:57] Oh did he?
13Dick Trierweiler: 14	Yeah.
15Shirley Bradley: 16	Uh-huh.
17Dick Trierweiler: 18 19 20 21	Toward the end there. And, you know, Kimball, I know Ray very well [inaudible 32:02] factory [inaudible 32:04] all those guys that I worked with out there and, and road testers. And, and they were tied, we were tied in with the other inspectors, checkout inspectors and everybody at the [inaudible 32:15] team too, so.
22 23Shirley Bradley: 24 25	Hm, Ray was telling me about the truck that he was told that Ray Jenks told him to take it out and get it stuck.
26Dick Trierweiler: 27	Yeah.
28Shirley Bradley: 29 30	And he did and Ray got furious with him because he got it stuck. [laughter]
31Dick Trierweiler: 32	He got it stuck so he couldn't get it out of there for a while.
33Shirley Bradley: 34 35 36	So, I know and so he, Ray has kept, this is wonderful, he's kept all kinds of paperwork and pictures and his wife is just the most organized little person, she's a little doll.
37Dick Trierweiler: 38	Mm-hm.
39Shirley Bradley: 40	And she went right off in their little office and she made Xeroxes
41Dick Trierweiler: 42	Did she?
43Shirley Bradley: 44 45 46	and they gave me some of'm, uh, as an example. And there's a picture of the truck in the water and there's also, and he went through several, he's got spiral bound notebooks of stuff [inaudible 32:53]. And, uh, I tell you, the man could run our Treasury Department the way he keeps his

1 2 3	records. And he came across the original letter or note that Ray read, uh, wrote to him
4Dick Trierweiler: 5	Wrote to him.
6Shirley Bradley: 7	telling him to go out and get it stuck.
8Dick Trierweiler: 9	Yeah.
10Shirley Bradley: 11 12	He said and I showed it to him. [chuckle] So I'm having a lot of fun just talking with you guys.
13Dick Trierweiler: 14	Sure.
15Shirley Bradley: 16 17 18 19 20 21 22 23 24	[33:15] Um, is there anything else that I hadn't even thought of, I haven't covered, that you'd like to share with anybody? You know, what we're going to do is keep these tapes here and, unless Jim has another place he's going to, but I think they'll all be housed here because the previous ones that Lisa and I did are here so anybody that's wanting to know about REO, about the working conditions, about, the process of advancement, pay, conditions, anything they want to know, or maybe there's something specific they want to know, anyway, they can just call out a tape and listen to it
25Dick Trierweiler: 26	Mm-hm.
27Shirley Bradley: 28	and read the transcript.
29Dick Trierweiler: 30	Oh, okay.
31Shirley Bradley: 32	And, uh
33Dick Trierweiler: 34	I don't really know of anything too much more to add I guess.
35Shirley Bradley: 36	Okay. Well, this has been fun.
37Dick Trierweiler: 38	Mm-hm.
39Shirley Bradley: 40 41	Um, I guess I will ask you, outside of Ray Kimball that you mentioned, is there some of the other workers that you recall working with?
42Dick Trierweiler: 43	Alex [Giannotti 34:09], he, he became a service representative in the field.
44Shirley Bradley: 45	[ <mark>Giannotti</mark> 34:13]?

1Dick Trierweiler: 2 3 4	Yeah. And, uh, Don [inaudible 34:16] became, he was a repairman on the repair floor and then he became a service representative and later became a sales representative.
5Shirley Bradley: 6	Oh.
7Dick Trierweiler: 8 9 10	He lives in Florida. Uh, you know, Don or [ <mark>inaudible</mark> 34:28] Gregory lives in Pennsylvania. Jerry [ <mark>Brinker</mark> 34:33] he was the one that kind of helped break me in a little bit in the technical service department.
11Shirley Bradley: 12	Oh.
13Dick Trierweiler: 14 15	And he became a national accounts manager for contacting all the UPS people.
16Shirley Bradley: 17	[34:49] For deliveries?
18Dick Trierweiler: 19	Yeah. You know, for any of the, we built a lot of trucks for UPS.
20Shirley Bradley: 21	Oh, I know. I was – [34:55] oh, you did?
22Dick Trierweiler: 23	Yeah.
24Shirley Bradley: 25 26	I was going to ask you too about military. You mentioned military trucks. [35:00] Did you have to go to any of the bases to troubleshoot?
27Dick Trierweiler: 28	No. I was, I was cleared through FBI so that I could.
29Shirley Bradley: 30	Oh, you were?
31Dick Trierweiler: 32 33	But, uh, but I never had to go to one, so. I did that all before when I went in the army. [laughter]
34Shirley Bradley: 35	I thank you so much.
36Dick Trierweiler: 37	Okay. Thank you. Nice meeting you.
38Shirley Bradley: 39 40 41/mlc	Nice to meet you too.