THE DIFFUSION OF FARM PRACTICES AS A FUNCTION OF THE ROLE OF ELEVATOR OPERATORS (FEED AND GRAIN DEALERS) AS REFERENCE OTHERS TO THEIR FARMER CLIENTELE

Thesis for the Degree of M. S. MICHIGAN STATE UNIVERSITY John G. Elliott 1965 THESIS



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ABSTRACT

THE DIFFUSION OF FARM PRACTICES AS A FUNCTION OF THE ROLE OF ELEVATOR OPERATORS (FEED AND GRAIN DEALERS) AS REFERENCE OTHERS TO THEIR FARMER CLIENTELE

by John G. Elliott

The basic purpose of this study was: (1) to examine the interrelationship between a part of the economic system as represented by operators of grain elevators and the diffusion system as represented by county extension agents and similar persons, and (2) to relate this to the reference others of farmers.

The approach of the study was to look at the linkages between the farmers and elevator operators. Specifically, since economic systems involve the production and distribution of goods and services, elevator operators and farmers are "relevant others" to each other. "Relevant others" are reciprocal others in the performance of a role and constitute others who must be taken into account, e.g., the manager for the employees, the manager for the owner. However, there are "others" to which an actor may assign a particular importance. "Significant others" need not be relevant others and therefore there is much flexibility in what "significant others" the actor take into account. "Reference other" designates others an actor directs attention to in order to acquire some guidelines for behavior and the situation need not be reciprocal. Also "significant others" are reference others but "reference others" need not be "significant others."

This study investigated the "reference others" of elevator operators by determining the degree of relationship with a system outside of their own economic system, i.e., the diffusion system.

A total of 5 elevator operators were found with high contact with representatives of the College of Agriculture of M.S.U. and 3 operators with no such contact. A list of 25 names of regular dairy customers was obtained from each elevator operator. Then 20 of these customers of each operator were interviewed by telephone.

Completed interviews were obtained from 97 customers of operators with close contact with the diffusion system and 57 customers of operators with no or limited contact.

The first hypothesis asserted that elevator operators with close contact with the diffusion system will more frequently be named as reference others by their farmer clientele than will be the elevator operators without this contact. Supported, p. \checkmark .001. There was the unanticipated result that 5 of the clients of operators without association with the college named another elevator operator other than the one who provided his name in listing regular customers. None of the 97 customers of operators with close associations gave an operator other than the one expected.

The second hypothesis stated that the proportion of farmers who are higher adopters and customers of operators with contact with the diffusion system will be greater than the proportion of farmers who are higher adopters and customers of operators without the contact with the diffusion system. Supported, $p. \lt$.05.

Furthermore the mean adoption level declines as level of agent contact declines from frequent to no contact for both sets of customers. However, among the customers who have no contact with county agents, it was found that customers of operators with contact with the diffusion system had higher mean adoption scores than customers of operators without the contact with diffusion system (p. \checkmark .005).

It was concluded that elevator operators with contact with the diffusion system do play an important role in the diffusion of farm practices. Furthermore, the Extension Service could better utilize this outlet in the development of extension programs.

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John G. Elliott

A Thesis

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ii

	Page
Acknowledgments	ii
List of Tables	iv
List of Illustrations	v
Introduction	1 1 2 3 3
Chapter	
I Theoretic Rationale	5
Reference Groups, Significant Others and Refer-	5
The Social Systems and Linkages, Definitions	9
Feenomic Systems and Their Introdependency	10
Diffusion Systems and Interdependency with	10
	12
Summary and Hypotheses	16
II Research Setting and Procedures	19
The Sample of Elevator Operators.	19
The Sample of Farmers	21
Analysis of Farmer Contact with Extension Agent	23
Analysis of Parmer Contact with Extension Agent	23
	25
III Analysis of Data	25
Part I Statistical Analyses	25
Demographic Data	25
Testing Hypotheses	25
Reference Others and Adoption Level	30
Agent Contact and Adoption Level	35
Part II Discussion	38
Summary and Conclusions	42
Appendix A. Statistical Data	46
Appendix B. Adoption Scale	68
Appendix C. Total Number of Responses Given by	
Farmers to Questionnaire	80
Appendix D. Questionnaires and Other Devices	90
Bibliography	115

LIST OF TABLES

Table		Page
1.	Most salient non-farm reference others named by clients of diffusion and non-diffusion elevator operators	26
2.	Most salient non-farm reference other (Table 1 expanded)	28
3.	Distribution of farmers' adoption score for clients of diffusion and non-diffusion elevator operators	29
4.	County agent contact (as perceived by the county agent) for clients of diffusion and non-diffusion elevator operators	30
5.	Farmers' adoption score in relation to their reference others	32
6.	Relationship between county agent contact (as per- ceived by the county agent) and mean adoption scores for clients of diffusion and non-diffusion elevator operators.	34
7.	Relationship between adoption score and reference others for farmers who have <u>no contact</u> with county agent (as perceived by the county agent)	37

APPENDIX A

Table		Page
1.	Age composition for clients of diffusion and non-diffusion elevator operators	47
2.	Education composition for clients of diffusion and non-diffusion elevator operators	48
3.	Number of milking cows for clients of diffusion and non-diffusion elevator operators	49
4.	Size of holding in tillable acres for clients of diffusion and non-diffusion elevator operators	50
5.	Relationship between adoption score and reference others when education is held constant	51
6.	Relationship between adoption score and reference others when age is held constant	53
7.	Relationship between adoption score and reference others when size of dairy herd is held constant	55
8.	Relationship between adoption score and reference others for clients of diffusion and non-diffusion elevator operators	57
9.	County agent contact in relation to reference others for clients of diffusion and non-diffusion elevator operators	59
10.	County agent contact in relation to adoption score for clients of diffusion and non-diffusion ele- vator operators	60
11.	Relationship between county agent contact (as per- ceived by county agent) and adoption score for clients of diffusion elevator operators	62
12.	Relationship between county agent contact (as per- ceived by county agent) and adoption score for clients of non-diffusion elevator operators	63
13.	Relationship between county agent contact (as per- ceived by county agent) and adoption score for	05
	clients of diffusion and non-diffusion elevator operators	64

Appendix A continued

Table	
14. Relationship between county agent and farmers that have <u>rare or no contact</u> with county agent (as per- ceived by the county agent) for customers of diffu- sion and non-diffusion elevator operators	65
15. Relationship between adoption score and reference others for clients of diffusion and non-diffusion elevator operators and who (clients) have <u>rare or</u> <u>no contact</u> with county agent (as perceived by the county agent)	66
16. Relationship between adoption score and reference others for farmer customers of diffusion and non- diffusion elevator operators and who (clients) have <u>frequent or occasional contact</u> with the county agent (as perceived by the county agent)	67

APPENDIX B

		Page
	Discussion of adoption scale and source of information	69
Table	2	
1.	Frequencies of adoption for the practice on dairy grain feeding (Question 13 of questionnaire)	73
2.	Frequencies of adoption for the practice of minimum tillage (Question 14 of questionnaire)	73
3.	Frequencies of adoption for the practice on the use of commercial fertilizer as a top dressing to hay stands (Question 15 of questionnaire)	74
4.	Frequencies of adoption for the practice of early planting of corn (Question 16 of questionnaire)	74
5.	Frequencies of adoption for the practice on the variety of alfalfa (Question 18 of questionnaire)	75
6.	Frequencies of adoption for the practice on the use of supplemental nitrogen fertilizer (Question 19 of questionnaire)	75
7.	Questions on adoption scale - Sources of informa- tion for adopted practices	76
8.	Questions on adoption scale - Potential sources of information for non-adopted practices	78

APPENDIX C

Table		Page
1.	Total number of responses given by farmers as to the people talked to most frequently about farm- ing (reference others)	81
2.	People talked to most frequently about farming (total responses) in relation to adoption score for clients of diffusion and non-diffusion elevator operators	82
3.	Total number of responses of sources or potential sources of information according to adoption score, for clients of <u>diffusion</u> elevator operators (for practices on adoption scale)	84
4.	Total number of responses of sources or potential sources of information according to adoption score for clients of <u>non-diffusion</u> elevator operators (for practices on adoption scale)	86
5.	Total responses of sources or potential sources of information (for questions on adoption scale) by clients of <u>diffusion</u> elevator operators	88
6.	Total responses of sources or potential sources of information (for questions on adoption scale) by clients of <u>non-diffusion</u> elevator operators	89

APPENDIX D

Device		Page
1.	Elevator operator questionnaire	91
2.	Answers of elevator operators to questionnaire	96
3.	Letter mailed to the clients of elevator operators	105
4.	Farmer questionnaire	106
5.	Total number of potential telephone calls and final total of completed calls	111
6.	Letter to county extension directors requesting ratings of agent contact with farmers of study sample	112
7.	Letter to county extension directors from whose office the telephone interviews were done	113
8.	Instrument used by county extension directors to rate farmers' contact with extension	114

INTRODUCTION

Traditional research on diffusion has focused primarily on variables such as (1) innovativeness, defined as adoption over time and from which the categories of innovators, early majority, late majority, and laggards were derived; (2) the stages of adoption comprising the awareness, interest, evaluation, trial and adoption categories; and (3) opinion leadership.

One area of diffusion research that has not been investigated is the involvement of various extant social systems in the diffusion process. This study directs attention to the diffusion role of a small segment of the total economic system: the operators of grain elevators as diffusers of innovations to farmers.

Economic Systems as Instruments for Diffusion

Today a number of groups besides Agricultural Extension play roles in the diffusion of new information and ideas to farmers. For example, commercial firms are becoming more involved each year in extension kinds of activities. Farm implement companies, for one, have fieldmen and publish their own farm journals. Cooperatives and marketing boards are playing similar roles. Bankers, implement dealers and operators of grain elevators all can be sources of information relevant to farmers.

If people and organizations like these are to operate as diffusion agents, they must have contact with the sources of ideas and also with the potential adopters.

Elevator Operators and Diffusion

The study of the North Central Committee¹ on how farmers adopt ideas relegates dealers and salesmen to a low rank as sources of information and influence on the adoption of practices. However, Beal and Rogers indicated that commercial sources of information may be more important at the information or trial stage for innovators, early adoptors and laggards.² The present study separates elevators from other commercial sources in an investigation of elevator operators and their customers.

As will be shown in Chapter I, the elevator operator is in a particularly good position to be influential in the farm community. Elevator operators sell a wide line of goods including feed grains, seeds, hardware, fertilizers, spray materials and specialty sidelines. This variety of wares suggests that a farmer can come into contact with these businessmen on a number of occasions. More significantly, a long-lasting relationship with mutual trust, respect, and information exchange about many topics can grow out of this reoccurring interaction.

Adopters of New Farm Ideas - Characteristics and Communications Behavior, North Central Regional Extension Publication No. 13, October 1961.

²George M. Beal and Everett M. Rogers, <u>The Adoption of Two Farm</u> <u>Practices in a Central Iowa Community</u>, Special Report No. 26, Agricultural and Home Economics Experiment Station, Iowa State University of Science and Technology (Ames, Iowa, June 1960), p. 18.

The Dependent Variable

The thesis approaches diffusion with a modification of reference group theory. Though this theory has been used previously, it has not been employed in the context developed for this thesis. Reference groups suggest a way of determining how a person relates himself to others and how he fits into the social system. However a major problem is the lack of research done on reference groups or reference others or significant others. In much of the discussion of reference groups, the concept has been used in an after-the-fact approach to explain certain behaviors. Newcomb's Bennington study is a good example.³ It was a re-write of data after reference groups became "the thing to write about". In the agricultural diffusion studies, the concepts of "others" and "reference groups" have had limited use. This study will use the concept of "reference other" for reasons developed in the rationale.

Objectives of Study

Because of the lack of empirical research on reference groups and reference others, this study is largely exploratory. Adoptive behavior and reference others can be looked at in at least two ways: (1) who are the reference others of high or low adopters? and (2) to what extent do reference others influence farmers to adopt?

³Theodore M. Newcomb, "Attitude Development as a Function of Reference Groups," <u>Readings in Social Psychology</u>, eds. Eleanor E. Maccoby, Theodore M. Newcomb, Eugene L. Hartley, (3rd. ed., New York: Holt, Rinehart and Winston, Inc., 1958), pp. 265-275.

The study, then, has these objectives: (1) to examine the interrelationship between a part of the economic system as represented by elevator operators and the diffusion system as represented by county extension agents and similar persons, and (2) to relate this to the reference others of farmers. Specifically, are elevator operators who are closely interdependent with the sources of information about innovations more often named as reference others by their clients (farmers) than are elevator operators who are not closely interdependent with the sources of information about innovations.

CHAPTER I

THEORETIC RATIONALE

The plan of this chapter is to sketch the evolution of the concept "reference group"; to point out the controversies which exist in connection with its use and to arrive at what seems a more workable concept of "Reference Other." First is a discussion of the social systems in which reference others are contained--in this case, the systems which comprise the agricultural community, including the linkage of relevant systems and the diffusion of ideas between them. These systems will be drawn together to outline the communication network as a series of role relationships. Finally the specific rationale is developed around the concept of reference others within a social system. Hypotheses are then derived from this review.

Reference Groups, Significant Others and Reference Others

Since Hyman coined the term "reference group," the concept has grown to have a number of meanings which are not always consistent. Hyman was working with the "frame of reference" concept and divided "frame of reference"into two categories--"reference groups" and "reference individuals."⁴ Exponents of the frame of

⁴Herbert H. Hyman, "The Psychology of Status," <u>Archives of</u> <u>Psychology</u>, 38, 1942, p. 15.

reference approach are Sherif,⁵ Shibutani⁶ and Newcomb.⁷

Since then, "reference group" is often used interchangeably to mean either a group, or individuals.

Kuhn questioned whether, "reference group"

... refers to a normative or to an evaluative function; whether it must point to groups, to categories or both; whether it may best refer to relationships...., or whether we may better use it to refer to derivative orientations.... 8

Newcomb defined frame of reference as what

...is commonly used to indicate the kind of ground which actually influences the way in which perception is structured. 9

This means that anything, whether it be an object, a person or a group, can be a frame of reference for a person or group. Newcomb also claimed that social norms can function as frames of reference and that a reference group's norms can influence the behavior and attitudes of a person.¹⁰ Sherif said:

The concept reference group arose from the necessity of ascertaining precisely the groups which provide the main anchorages for experience and behavior. In fact

⁹<u>Op. Cit.</u>, p. 94.

¹⁰Ibid., pp. 224-225.

⁵M. Sherif, C. W. Sherif, <u>An Outline of Social Psychology</u> (Rev. ed., New York: Harper and Brothers, 1956).

⁶T. Shibutani, <u>Society and Personality: An Interactionist's Approach</u> to Social Psychology (Englewood Cliffs: Prentice Hall, 1961), p. 257.

⁷Theodore M. Newcomb, <u>Social Psychology</u> (New York: Holt, Rinehart and Winston, 1950), p. 94.

⁸Manford Kuhn, "Major Trends in Symbolic Interaction Theory," <u>Sociological Quarterly</u>, Vol. 5, 401, 1964, p. 69.

the first use of the concept was directly linked to experimental work concerning frames of reference and anchorages.¹¹

However, Hyman noted that in his original research over half the subjects gave evidence that they used particular other individuals as frames of reference. He later advocated more use of the term "reference individuals."¹² Couch and Murray¹³ pointed out that while the term "reference groups" has been widely used, it constitutes a violation of the traditional sociological meaning of the term "group" and proposed the use of the term "significant others."¹⁴ The term "significant other(s)" designates the other(s) that an individual takes into account in organizing his behavior.

Included in the bibliography are sources of information of reference groups not cited in the development of the rationale.

¹²Herbert L. Hyman, <u>op</u>. <u>cit</u>., 1960, p. 390. (Footnote 11)

¹³Carl J. Couch and John S. Murray, "Significant Others and Evaluation," <u>Sociometry</u>, Vol. 27, No. 4, December 1964, p. 503.

¹⁴Sullivan first used the term "Significant Other" in discussing the socialization process. He spokes of others becoming significant in the development of personality by providing satisfactions and security. Harry Stack Sullivan, <u>Conceptions of Modern Psychiatry</u> (Washington, D.C.: W. A. White Psychiatric Foundation, 1940), pp. 19-22.

¹¹Sherif, <u>op</u>. <u>cit</u>., p. 175. Reference groups can be categorized into normative, situational and comparative functions. However Herbert H. Hyman, "Reflections on Reference Groups," <u>Public</u> <u>Opinion Quarterly</u>, Vol. 24, Fall 1960, p. 384, said that "reference groups must be determined by empirical means, not imputed arbitrarily." The latter reflects most of the writings on reference groups. Ralph Turner, "Role-Taking, Role-Standpoint and Reference Group Behavior," <u>American Journal of Sociology</u>, Vol. 61, 1956, pointed out a way in which reference groups could be measured empirically.

Couch, Miller and Murray made a distinction between "relevant other" and "significant other." "Relevant others" refer to reciprocal others within the context of role performance, e.g., the professor for the student, the wife for the husband, the clerk for the manager. "Significant others" need not be the same as the "relevant others;" "significant others" are those others that are most important to the actor.¹⁵

The terminological confusion may be clarified by the following definitions:

<u>Relevant other(s)</u>: are reciprocal others in the performance of a role and constitute others who must be taken into account in order to maintain the role, e.g., the manager for the employees, the manager for the owner.

<u>Significant other(s)</u>: designates the other(s) that an actor takes into account and whose evaluation of the actor is of most concern to him, i.e., the actor is concerned about the evaluation elicited from the other.

<u>Reference other(s)</u>: the other(s) an actor directs attention to in order to acquire some guidelines for behavior, e.g., the rookie baseball player adopting the mannerisms of an established star. In contrast to relevant others this relationship need not be reciprocal.

An "other" may have one, two or all three of these relationships for an actor. For example, a professor of a class may be only a relevant other to a student or the professor may also be a reference other and a significant other for the student.

¹⁵Carl J. Couch, Mason E. Miller, John S. Murray, "Specialist and Agent: Men in the Middle," <u>Journal of Cooperative Extension</u>, Vol. 2, No. 1, 1964, p. 38.

The Social Systems and Linkages--Definitions

Loomis and Beegle defined a social system as:

A co-operative social structure consisting of two or more individuals who interact with each other at a higher rate than with non-members when the system is in operation.¹⁶

In other words, within the context of "others" that has been developed, a social system is a recurring pattern of roles. The social system is important to the actor because of the manner in which the system is organized. The way the actor accepts and perceives that system (the "others") will affect his behavior.

A plausible way of looking at dealers, salesmen, farmers or anybody who is related to the agricultural community is to look at them as belonging to a common social system.

Before proceeding to the description of the social systems of farmers, elevator operators and diffusion agents, two important terms must be defined.

Interdependency: this term refers to the linkage of an economic system with a non-economic system such as the formal diffusion system. Even though the diffusion system falls within the economic system, for the purposes of this thesis, it is regarded as an information agency and not an economic agency, i.e., money making. When two such systems are interdependent, the linkage is such that they become articulated to function as a unit.

<u>Intradependency</u>: this term refers to the linkage of two parts of a system, i.e., farms and elevators are both economic units.

¹⁶Charles P. Loomis, J. Allan Beegle, <u>Rural Sociology: The Strategy of</u> Change (Englewood Cliffs: Prentice Hall, Inc., 1957), p. 469.

The linkage then is inherent in that they are dependent on each other.

Communication that exists in interdependent systems would be called communication <u>between</u> systems, while communication in intradependent systems would be called <u>within</u> systems (see Figure 1 for graphic illustration of these concepts).

Economic Systems and Their Intradependency

Systems have different functions to perform. The primary function of an economic system is the production and distribution of goods and services. Elevator operators can be regarded as part of an economic system. They buy and sell products. Farmers are also a part of this system; they, too, are involved in the production of goods and services. To produce their goods, they have to purchase from a number of sources such as the elevator operator, the implement dealer, banker, public utilities, etc. In addition to purchases, they sell their products. So, like elevators, the farm is a buying and selling concern.

Elevator operators and farmers have some linkage to one another economically and to the total economic system. No nation, and equally no system can be self-sufficient. For any system to function, raw materials are required from widely scattered sources. This raw material (i.e., resources) can be in the form of physical material (feed, hardware, etc.) and in the form of information pertaining to these products. The fact that all systems are linked to some degree means that an event in one has some consequences for all others.

To illustrate, elevator operators buy goods from a number of sources. Many of the goods come from farmers either directly or indirectly. For example, the operator may buy barley from a farmer



directly or from a company representative. He also buys hardware, drugs, feedstuffs, seeds and specialty lines. Therefore an elevator operator does come into contact with a number of people from within and outside his system.

Some elevator operators however, may go further than just the processes of buying and selling. An elevator operator may provide little additional service. For example, he may sell feed to farmers but may know nothing about feeding it. He may sell fertilizer to farmers farmers but know very little about applying it. He may sell sprays and again know little about applying them. To get information of this kind they could use the services of county agents, specialists from the agricultural college, or product salesmen.

An elevator operator, then, can be part of a two-way flow of information--a receiver and an imparter of information. He also may take part in the diffusion within and between systems.

It has been argued that the economic system (elevators, farms) is intradependent and linked in differing degrees. Furthermore, the communicative network holds the systems together and through communication there develops the sharing, or exchanging, of goods and information. Thus there is not only an intradependency within the economic systems but also interdependency between the economic and other systems, e.g., the diffusion system.

The Diffusion System and Interdependency with Economic System

Diffusion is the process by which a new idea spreads. Elevator operators, farmers and the various contacts of each are all part of a diffusion system. In this sense, the system may be regarded as a

communication network with interacting members, any of whom may be a source or receiver of information at any given time. These members include elevator operators, various suppliers and factory representatives to the operators, county agents, universities, mass media and farmers.

However for this thesis it is not the purpose to look at all these potential sources, but only two:

1. The flow of information from universities or their representatives to the elevator operators.

2. The flow of information from the elevator operators to their farmer clientele.

Functionally, an elevator operator is not there primarily as a giver of information but to run a business, keep books, inventory, keep up with competition and credit policies, deal with employees, etc.

Due to the interdependency and flexibility of systems, information can and does flow between systems. Furthermore, the spread of new ideas takes place within a series of relationships among humans. Role performance is based on information that one receives in performing a role. More specifically,

The enactment of any role involves having some communicative contact with others. Attention to what others a role performer communicates with, the ideas communicated and the nature of the relationship with others will more adequately account for how a role is performed and modified than will attention to prior socialization or "personality" factors.¹⁷

In looking at elevator operators and farmers and their intradependency, it does not follow that a high degree of diffusion must

¹⁷Carl J. Couch, <u>Communication and Change</u> (I.E.P.D. Publication No. 9, Michigan State University, East Lansing, April 1964), p. 2.

occur. An operator can be affable, have good policies toward clientele, but not necessarily diffuse any information about farm practices in the process. In other words it can be a straight sales transaction without any diffusion taking place. The fact that proximity exists does not mean that a large degree of interaction exists.

The relationship between these two categories of people is demonstrated in the closeness of continued business relationships. The elevator operator markets a wide variety of goods and services, fulfilling the needs of the farmer throughout the year. Cattle feeds are purchased regularly by farmers and fertilizers and sprays are purchased yearly. In addition, many elevator operators sell additional lines from fuel to specialties.

The reason the main focus of this study is on elevator operators and not on other farm business enterprises can be readily illustrated. Research studies indicate that elevator operators are often named as people talked to most frequently about farming. Nearly every farmer has some contact with at least one elevator operator--for purchasing or selling products. Farmers are more likely to establish a stable and enduring relationship with an elevator operator than with any other farm-related businessman. A variety of businessmen may be contacted in regard to many other farm purchases. For example, when a purchase involves a capital investment such as a new tractor, there would be much more shopping around. Thus relationship with other business outlets is not likely to be the same as that with the elevator operator.¹⁸

¹⁸Carl J. Couch, <u>Are Elevator Operators "Influentials?,"</u> (I.E.P.D. Publication No. 6, Michigan State University, East Lansing, Michigan), p. 2.

Thus far the social systems have been described to indicate that within the agricultural economic system elevator operators are relevant others for farmers. This series of role relationships provides a setting in which elevator operators may serve as reference others for farmers.¹⁹

Farmers and elevator operators both have also to take into account other roles within and between the various systems they contact and are a part of. Those who play reciprocal roles that they must take into account constitute their relevant others. Some specific relevant others must be taken into account such as customers, suppliers, bankers, employees. There is flexibility in what "other" the elevator operators take into account. A particular role is part of a role-set.²⁰ Some

¹⁹Role will be defined as "a set of behaviors which are expected of everyone in a particular position regardless who he is," Theodore M. Newcomb, <u>Social Psychology</u> (New York: Holt, Rinehart and Winston, 1950), p. 329. There are two kinds of role expectations: rights and obligations. "Rights are role expectations in which the actor of the role anticipates certain performances from the actor of the reciprocal role; e.g., the child's right to be protected by his mother. Obligations (or duties) are role expectations in which the actor of a role anticipates certain performances <u>directed toward</u> the actor of the reciprocal role; e.g., the mother's obligation to provide protection for the child. A person cannot enact a role for which he lacks the necessary role expectations. These must be acquired through experience," Theodore R. Sarbin, "Role Theory," Gardner Lindsey, ed., <u>Handbook of Social Psychology</u>, Vol. 1 (Reading, Mass.: Addison-Westley Publishing Company, Inc., 1954), p. 226.

²⁰Role-set means "...that complement of role relationships--in which persons are involved by virtue of occupying a particular social status," Robert K. Merton, "Role-Set: Problems in Sociological Theory," <u>The British Journal of Sociology</u>, Vol. 8, 1957, p. 110. The role-set as used in this thesis represents the relevant others. The concept of flexibility of roles means elevator operators do not have to go beyond their role set. However linkage of elevator operators to the diffusion system means they have gone beyond their general role set and look towards these people (in the diffusion system) as significant others or reference others. It should be made clear, however, that the role-set--the relevant others-can also be significant others or reference others.

of these relevant others may or may not be "reference others." In other words elevator operators may assign a high importance to farmers, to wholesalers (economic system) and/or to the representatives of the College of Agriculture (the diffusion system). Here is where the flexibility of what others are chosen is apparent and decisive-whether or not a dependency exists between the economic and diffusion systems in having or not having reference others and/or significant others in the latter system.

Individuals who have fewer ideas and perspectives are those who participate in limited communicative behavior.²¹ Thus, if the elevator operator goes beyond his role-set, he will tend to have more ideas, perspectives, act in a greater communicative capacity, and be in a position to function in the diffusion of ideas to farmers.

Specifically it follows that elevator operators, who have as reference others people who are part of a diffusion system, will have more new ideas to transmit to farmers. Consequently, it follows that elevator operators whose reference others are the sources of innovations are more likely to be used as sources of information by farmers who have an economic relationship with those operators.

Summary and Hypotheses

Systems depend on other systems to operate and in functioning, communication takes place. But communication does not necessarily lead to diffusion or adoption of an innovation. Communication need not be high within a role relationship (i.e., a straight sales

²¹Couch, <u>Communication and Change</u>, <u>op</u>. <u>cit</u>., p. 4.

transaction, an extreme case of this would be a vending machine) and the diffusion of information or ideas does not necessarily occur between parties to such a role relationship.

The rationale was further developed by looking at the communication network through role relationships. For every role there will be relevant others. Each actor however has reference others which may or may not be in accord with the relevant others.

It is now possible to terminate by defining two classes of elevator operators.

1. An elevator operator who is a diffusion agent; he has high communicative contact with representatives of the diffusion system. Elevator operators who are diffusion agents are interacting with and/or selecting representatives of the diffusion system as reference others (now called diffusion elevator operators).

2. An elevator operator who is not a diffusion agent; he has low communicative contact with the diffusion system and will not be selecting representatives as reference others from that system (now called non-diffusion elevator operators).

Unlike the diffusion agents, elevator operators without reference others in the diffusion system will not be as aware of the existing innovations. Knowledge of innovations is important to commercial farmers. They are likely to go back again and again to sources of news about innovations. Consequently farmer clientele are more likely to name an elevator operator as reference other if he (the elevator operator) has contact with the diffusion system. The first hypothesis can now be derived.

Hypothesis 1

Elevator operators who are diffusion agents will more frequently be named as reference others by their farmer clientele than will be the non-diffusion elevator operators.

Due to the greater awareness on the part of the diffusion elevator operator, their customers are more apt to use them as sources of information. This does not imply that diffusion elevator operators would be the only source; but, because of their higher communicative behavior with the diffusion system, it is likely that their clientele would also have more exposure to the diffusion system. Therefore clientele of diffusion elevator operators are more plausibly to be higher adopters of farm practices and have more contact with the diffusion system (agricultural extension agent) than clientele of the non-diffusion elevator operators. Therefore, from this higher communicative behavior on the part of farmers with the diffusion elevator operators and greater exposure to the diffusion system, two more hypotheses can be derived.

Hypothesis 2

The proportion of farmers who are higher adopters and clients of diffusion elevator operators will be greater than the proportion of farmers who are higher adopters and clients of non-diffusion elevator operators.

Hypothesis 3

Contact with county extension agents will be higher proportionally for farmer clientele of diffusion elevator operators than for the farmer clientele of the non-diffusion elevator operators.

<u>General assumption</u>. This study is based on the assumption that differences exist in the communicative behavior of elevator operators. This assumption is based on the questionnaire completed by elevator operators and evaluations of three judges.

CHAPTER II

RESEARCH SETTING AND PROCEDURES

The data were collected in areas south of the Muskegon and Bay City in Michigan as most of the farming in the State is done in this area. The farmers and elevator operators samples were located in the following counties: Kent, Barry, Allegan, Ottawa, Muskegon, Ionia, Clinton, Eaton, Gratiot, Washtenaw.

The Sample of Elevator Operators

In March 1964, a meeting of Michigan elevator operators was held at the Kellogg Center. An instrument was designed and submitted to them to determine diffusion or non-diffusion operators.

Their instrument was designed primarily to measure the degree of contact with representatives of the College of Agriculture of Michigan State University. The complete questionnaire is given in Appendix D.

The questionnaire was filled out on a voluntary basis. Twentytwo were completed, with only one refusal. All of these elevator operators had contact with representatives of the College of Agriculture. This was the main criterion for differentiating between diffusion and non-diffusion elevator operators. Therefore other means had to be used to search out the non-diffusion elevator operators. Five diffusion elevator operators were chosen from the 22 questionnaires on the following basis:

1. elevator operators with the highest contact with representatives of Michigan State University.

2. the elevators had to be located in dairy areas.

3. the elevators had to be as close as possible geographically to reduce costs of study.

4. the elevator operators were evaluated by a panel of three judges. Two were members of the M.S.U. staff and the third judge was a salesman who called on the elevator operators regularly.

The non-diffusion elevator operators were chosen on the following basis.

1. Located in dairy areas and geographically in the same areas as the diffusion elevator operators.

2. Lack of contact with representatives of M.S.U. This latter point was determined by the same panel of judges used for selecting the diffusion elevator operators. However, because of the lack of contact that these operators had with M.S.U. it was more difficult to choose them. From a list submitted to the judges of possible nondiffusion elevator operators, several operators were eliminated.

The potential non-diffusion elevator operators were visited personally and the same instrument given to them to determine whether or not they fell in the non-diffusion category.

The non-diffusion operators were not as cooperative as the diffusion operators. Two refused outright to fill out the questionnaire and submit names of their customers, and were suspicious or hostile toward M.S.U. One other non-diffusion elevator operator was not present on two successive visits. Other elevator operators visited were either found to be in the diffusion category or the elevator had been sold recently to another concern.

A final check was made by asking the appropriate County Extension Director to indicate if the elevator operators in question had any contact with them. All elevator operators were matched by their descriptions in the <u>Official Directory of the Michigan Feed and Grain</u> <u>Association</u>, which also includes non-members. They were matched on the lines of goods sold, but primarily on fertilizer, feeds and seeds.

A total of ten elevator operators were to have been chosen-five diffusion operators and five non-diffusion operators. The final number was five diffusion operators and three non-diffusion operators. A summary of the answers to the questionnaire is given in Appendix D.

The Sample of Farmers

Each elevator operator was asked to submit twenty-five names of his regular dairy customers. It was hoped that 20 interviews (an arbitrary number) would be completed from each list. The sample of farmers had the following in common: (1) dairy farmers who were (2) regular customers of the elevator operators in question ("regular" as perceived by the elevator operator). A letter was mailed to every farmer (Appendix D). The purpose was to introduce the interviewer²⁰ and inform the subjects that the interview would be done by telephone.

Because country telephones are usually party lines, the letter "paved the way" for the interview. The letters were mailed so that a minimum of time (one or two days) had elapsed between receiving the letter and the telephone call.

 20 The interviewer was also the thesis author.
Arrangements were made with county extension directors to use the office telephone for interviewing. The samples were grouped in such a way that all calls were completed from four county agents' offices. This reduced the cost, since many long distance calls were eliminated.

All farmers' names were used. But when twenty calls were completed for any one set, the remaining calls were not completed. However 20 calls were not completed in some cases due to no telephone listings, refusals or other reasons (see Appendix D for these details). The total number of completed interviews was 97 for the diffusion elevator operators and 57 for the non-diffusion elevator operators. The interview averaged approximately ten minutes.

The instrument for farmers had three parts. The first covered demographic data: age, education, number of tillable acres and number of milking cows. The second part was the reference other item, the question being "Who are the people you talk to most frequently about farming?". The farmers were not asked specifically to give names but rather to make reference to a specific person and his occupation. Whenever the elevator operator was named, however, the farmer was queried to determine which operator he was referring to.

The third part of the instrument was the adoption scale. The farm practices were chosen on the basis of potentially being used in any of the areas of the study. In other words, none of the practices was such that it would have been restricted to one area. The practices were decided upon by discussion with Specialists in the College of Agriculture in fields such as soils, entomology, dairy, veterinary

medicine, field crops. From these discussions, a list of 15 practices was compiled. The criterion by which these practices were chosen was primarily done on the ease in which the question could be worded-particularly for telephone interviews. From the original list of 15 practices, 7 were finally chosen.²¹ The complete questionnaire is given in Appendix D.²²

Farmer Contact with Extension Agents

In addition to the questionnaire, the lists of farmers interviewed were sent to the county extension directors. They were asked to rate these farmers on their professional contact with them as frequent, occasional, rare or none. The lists were not identified with the elevator operators.²³

Analysis of Design

Most analyses were computed using a nominal level of measurement. The statistic chi-square was used at a confidence level of .05.

²¹Four of these practices corresponded to an adoption scale used in a Ph.D. dissertation. These were the practices of minimum tillage, early planting of corn, top dressing hay stands, dairy grain feeding. The wording was changed slightly because of the interviews being conducted by telephone. Juan F. Jamias, <u>The Effects of Belief System</u> <u>Styles on the Communication and Adoption of Farm Practices</u>, Ph.D. dissertation, Michigan State University, 1964.

²²One practice was dropped from the adoption scale after eight interviews were completed. This is question 17 of the instrument--the use of a milk quality control test. Some farmers were doing it on their own while the dairy company did it for others if they were on grade A milk.

²³In the event that some of these farmers resided near the county border the lists were also sent to the county extension director for the adjoining county. This exhausted all the farmers' names and possible contact with the extension agent.

All computations utilized the following formula which requires expected cell values of five or greater:²⁴

$$X^2 = \left\{ \frac{f^2}{F} - N \right\}$$

In cases where expected values met the criterion, the results were regarded as the final significance test. In cases where the criterion was not met, the results from the computation were regarded as preliminary for screening purposes only. In the latter cases where screening computation produced a chi-square significant at .05, the test was recomputed using a correction for continuity.²⁵

The following formula was used for calculating the chi-square when the correlation for continuity was necessary (Yates correction).²⁶

$$x_c^2 = \left\{ \frac{(0-E-.5)^2}{E} \right\}$$

The t-test was used to compute mean adoption scores. The assumption was based on unknown variances but presumed equal.²⁷

$$s^{2} = \underbrace{ \begin{cases} x_{1}^{2} + \left\{ x_{2}^{2} - \left(\int x_{1} \right)^{2} - \left(\int x_{2} \right)^{2} \\ N_{1} + N_{2} - 2 \end{cases}}_{N_{1} + N_{2} - 2} \\ t = \underbrace{ \frac{\bar{x}_{1} - \bar{x}_{2}}{\sqrt{s^{2} - \left(\int x_{1} \right)^{2} - \left(\int x_{2} \right)^{2} \\ N_{1} + N_{2} - 2 \end{array}}_{N_{1} + N_{2}}$$

Level of confidence was .05, 2 tailed test.

²⁴Helen M. Walker, Joseph Lev, <u>Statistical Inference</u> (New York: Holt, Rinehart and Winston, 1953), p. 97.

²⁷Walker and Lev, <u>op</u>. <u>cit</u>., pp. 155-156.

²⁵<u>Ibid</u>., pp. 105-107.

²⁶Allen L. Edwards, <u>Statistical Methods for the Behavioral Sciences</u> (New York: Holt, Rinehart and Winston, 1962), p. 383.

CHAPTER III

ANALYSES OF DATA

This chapter has two parts. Part one is mainly a descriptive analysis of the demographic data, the hypotheses and relationships between reference others, county agent contact and adoption level. Part two discusses the results in further detail and attempts to draw inferences and implications, and to synthesize toward a coherent whole.

PART I STATISTICAL ANALYSES

Demographic Data

The ages, education and size of herd of clients of diffusion elevator operators are significantly different from those of the nondiffusion elevator operators (p<.05). There is no significant difference between the size of farms owned by farmers of the two samples.

There is no need for a detailed discussion of these variables, because when they are held constant and cross tabulated with adoption score and reference others no relevant trends appeared. (The data are shown in Tables 1 through 7, Appendix A.)

Testing Hypotheses

Hypothesis 1. Elevator operators who are diffusion agents will more frequently be named as reference others by their farmer clientele than will be the non-diffusion elevator operators.

Table 1 shows the frequencies of farmers' most salient non-farm reference other.²⁸ The data support the hypothesis that customers of diffusion elevator operators named the elevator operator more frequently than customers of the non-diffusion elevator operators named their elevator operators (p \ll 001).

Table 1. Most salient non-farm reference other named by clients of diffusion and non-diffusion elevator operators.

		Refe	rence	Others			
Clients of:	Neigh o	bor, Relative r No One ^l	E	1. Op.		Other	<u> </u>
D. El. Op.*	12	(18.90)***	34	(24.56)	51	(53.54)	97
N. D. El. Op.**	18	(11.10)	5	(14.44)	34	(31.46)	57
Total	30		39		85		154

 $x^2 = 16.9 p(.001)$

¹Neighbor, relative or no one means that no one else was named.

*D. El. Op. designates diffusion elevator operators.

**N. D. El. Op. designates non-diffusion elevator operators.

***Brackets designate expected values. This applies for all tables.

If Table 1 is expanded as shown in Table 2, further differences can be seen. Clients of diffusion elevator operators list neighbors

²⁸Saliency: If a neighbor or relative was the farmer's first mention, the next mention was taken as the reference other. The purpose of this was simply to remove farmers from their immediate surroundings, since the question on the instrument was open ended.

as reference others less frequently than do the clients of non-diffusion elevator operators. They also name miscellaneous others²⁹ less frequently than the clients of non-diffusion elevator operators. Of particular significance is that clients of the diffusion elevator operators did not name any elevator operator other than the expected ones, whereas this was not the case with clients of non-diffusion elevator operators. The county agent was named in higher proportion for the clients of diffusion elevator operators than for the clients of non-diffusion elevator operators.

²⁹Miscellaneous others include bankers, implement dealers, salesmen, people outside of the agricultural industry, etc.

Table 2. M	ost salient non-farm	reference other.	(Table 1 expande	(,bs		
	Neighbor or Nobody	El. Op. Expected ¹	El. Op. Not Expected ²	Co. Agent	Other	Total
D. El. Op.	12 (18.90)	34 (24.56)	0 (3.15)	25 (22.68)	26 (27.71)	67
N. D. E1. O	p. <u>18 (11.10)</u>	5 (14.44)	5 (1.85)	11 (13.32)	18 (16.29)	57
Total	30	39	S	36	44	154
X <mark>2</mark> (Yates c [.] ¹ Elevator o _l	orrection) = 21.2, p perator who submitted	= 🗸 001, signific d the farmer's nam	ant. Je.			

 $^2\mathrm{Ellevator}$ operators other than those who submitted the farmer's names.

Hypothesis 2. The proportion of farmers who are higher adopters and customers of diffusion elevator operators will be greater than the proportion of farmers who are higher adopters and customers of nondiffusion elevator operators.

The hypothesis is supported. Table 3 shows this relationship. The X^2 is significant at the < .01 level of confidence.

Vac01	opera				
		Adopti	on Sco	re	
Clients of:	0	Low -1-2-3		High 4-5-6	Total
D. E1. Op.	46	(53.54)	51	(43.46)	97
N. D. El. Op.	<u>39</u>	(31.46)	18	(25.54)	57
Total	85		69		154

Table 3. Distribution of farmers' adoption scores for clients of diffusion and non-diffusion elevator operators.¹

 X_y^2 (Yates correction) = 6.39 p. <.01>.005 significant.

¹Mean adoption scores and a t-test were computed for the two samples. Mean adoption score for farmers of diffusion elevator operators was 3.57 and for those of nondiffusion elevator operators was 2.27. The computed t=5.08 and is significant at the .001 level of confidence.

Hypothesis 3. Contact with county extension agent will be higher proportionally for clientele of diffusion elevator operators than for the farmer clientele of the non-diffusion elevator operators.

The hypothesis is supported. Table 4 shows the relationship between county agent contact for the two samples of clients. The statistic chi-square is significant at the .05 level, and the distribution indicates that clients of diffusion elevator operators have more frequent contact with the county agent than farmers of non-diffusion elevator operators.

Clients of:	Frequent	Occasional	Rare or None	Total
D. El. Op.	43 (35.90)	22 (23.94)	32 (37.16)	97
N. D. E1. Op.	14 (21.10)	16 (14.06)	27 (21.84)	57
Total	57	38	59	154
$x^2 = 6.15 \text{ p.} < .0$	05.			

Table 4. County agent contact (as perceived by the county agent) for clients of diffusion and non-diffusion elevator operators.

The proportion of farmers who have rare or no contact with the county agent and are clients of diffusion elevator operators is less than the proportion of farmers with rare or no contact with county agent and clients of non-diffusion elevator operators. For clients with occasional contact, the reverse is true--a higher proportion of clients of non-diffusion elevator operators have more occasional contact with county agent than clients of the diffusion elevator operators.

Reference Others and Adoption Level

Farmers of non-diffusion elevator operators, as shown in Table 5, select neighbors and miscellaneous others as reference others more frequently than do farmers of diffusion elevator operators. Neighbors and others account for 63 percent of the farmers' responses for the clients of non-diffusion elevator operators; whereas for clients of diffusion elevator operators, neighbors and others account for 38 percent. Farmers with low adoption scores who name neighbors or others account for 12 percent of the clients of diffusion and 35 percent of the clients of non-diffusion elevator operators.³⁰ Furthermore these farmers with low adoption scores account for 22 percent of the clients of diffusion elevator operators versus 40 percent of the non-diffusion elevator operator clients.

Elevator operators and county agents were named as reference others by 60 percent of the clients of diffusion elevator operators. Some 50 percent of these clients had medium and high adoption scores. For the clients of non-diffusion elevator operators, elevator operators (expected) and county agents are named as reference others by only 28 percent of the farmers, of whom only 24 percent had medium or high adoption scores.

Diffusion elevator operators were named as reference others by 35 percent of those they named as their clients. County agents were named by 25 percent of the clients of the diffusion elevator operator. Non-diffusion elevator operators, (expected) however, were named by only 8 percent of their clients. The county agent was named by 19 percent of the clients of the non-diffusion elevator operators.

In general, clients of diffusion elevator operators who name the elevator operator as reference others have medium adoption scores. Those who name the county agent have high adoption scores. There are more clients of non-diffusion elevator operators who name neighbors and miscellaneous others as reference others and have lower adoption scores than clients of diffusion elevator operators.

³⁰Low adoption represents scores of 0-1-2. Medium adoption represents scores of 3-4 and high adoption represents scores of 5-6.

Table 5. Farme	rs'	adoption scoi	i i	n relation	to t	heir refere	nce	others. ⁺
		I	IFF	USION ELEVA	TOR	OPERATORS		
				Adoptio	n Sc	ore		
Reference Others:		Low 0-1-2	ΣŤ	edium 3-4		High 5-6	H	otal
Neighbor or Nobody	4	4.12%	Ŷ	6.18%	7	2.06%	12	12.36%
El. Op. Ex- pected	6	9.27%	20	20.60%	Ŋ	5.15%	34	35.02%
El. Op. Not Expected	0		0		0		0	
Co Agent	1	1.03%	80	8.24%	16	16.48%	25	25.75%
Other	∞	8.24%	듸	11.33%	7	7.21%	26	26.08%
Iotals	22	22.66%	45	46.35%	30	30.90%	97	99.91%
lComplete table	in	Appendix A,	Tab	le 8.				

ption score in relation to their	thers. ¹
Farmers'	reference
Table 5 continued.	

OPERATORS	
ELEVATOR	
NON-DIFFUSION	

				Adoptic	on Sc	ore		
Reference Others:	9	Low -1-2	Σ	edium 3-4		High 5-6	É	otal
Neighbor or Nobody	11	19.29%	9	10.52%	1	1.75%	18	31.56%
El. Op. Ex- pected	1	1.75%	ς	5.26%	1	1.75%	2	8.76%
El. Op. Not Expected	1	1.75%	ŝ	5.26%	1	1.75%	Ŝ	8.76%
Co Agent	1	1.75%	7	12.27%	n	5.26%	12	19.28%
Other	6	15.78%	S	8.77%	4	7.01%	18	31.56%
Totals	23	40.32%	24	42.08%	10	17.52%	57	99.92%
loanloto tohl		A months A	L C E	0				

Complete table in Appendix A, Table 8.

Table 6. Relatio adoptio	nship between cou n scores for clie	nty agent contact nts of diffusion a	(as per and non-	ceived by t diffusion €	the county agent) a	and mean
		Agent Co	ontact			
Clients of:	Frequent	Occasional		Rare	None	Total
Diffusion El. Op.	Mean = 3.95 N = 43 A	Mean = 3.68 N = 22 B	Mean : N :	= 2.69 = 13 C	Mean = 3.21 N = 19 D	N = 97
Non-Diffusion El. Op.	Mean = 4.00 N = 14 E	Mean = 3.19 N = 16 F	Mean : N	= 2.07 = 15 G	Mean = 1.67 N = 12 H	N = 57
		Cell Comparis	l	d.f.	Critical Value of t, p.05, 2 tailed	Com- puted t
Comparisons among sion elevator ope	clients of diffu rators.	- A and A and	U A	54 60	2.02 2.00	2.84* 1.89
Comparisons among diffusion elevato	clients of non- or operators.	E and E and E and	ы С К	28 29 24	2.05 2.04 2.06	1.65 3.94* 4.35*
Comparisons betwe diffusion and non vator operators.	en clients of -diffusion ele-	A and C and D and	нон	55 26 29	2.02 2.06 2.04	.113 1.18 2.80*
*Significant at .	05 level 2 tailed	test.				

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Agent Contact and Adoption Level

Several t-tests were computed comparing mean adoption scores with different degrees of contact with the county agent. For clients of diffusion elevator operators, comparisons were made between: frequent and rare contact, and frequent and no contact with the county agent. For clients of non-diffusion elevator operators mean adoption scores were compared between: frequent and occasional contact, frequent and rare contact, and frequent and no contact with county agent.

Comparisons also were made between mean adoption scores for clients of diffusion and non-diffusion elevator operators for three categories of agent contact: frequent, rare and none.

The data indicate: the more agent contact, the higher the adoption score. No significant differences in mean adoption scores were found for clients of either class of elevator operator, who had frequent, occasional or rare contact with the county agent.

However, for clients who have no contact with the county agent, the mean adoption score of clients of diffusion elevator operators is significantly higher (t=2.8 p<.01) than the mean score of clients of non-diffusion elevator operators.

A further investigation of the clients of elevator operators who have no contact with the county agent reveals several things when compared on reference others and adoption score. Table 7 represents the clients who have no contact with the county agent. Of the clients of diffusion elevator operators, nine out of nineteen name the elevator operator as a reference other and are in the high adoption range. On the other hand, of the twelve clients of non-diffusion elevator operators whom the county agent said he had no contact, six named neighbors

neighbors or no one as reference others and three named miscellaneous others. These nine clients also tended to be low in adoption score. Specifically, if a farmer has no contact with the county agent but is a customer of a diffusion elevator operator, he is more likely to name the elevator operator as a reference other and have a high adoption score; whereas a farmer with no contact with the county agent but a customer of a non-diffusion elevator operator is more likely to name neighbors or miscellaneous others as reference others and have a low adoption score.

		0														
						PA	optic	on Score								
		c	Ľ	M0		c		Med	lium			Ë	ígh	,	Ē	-
	Р. С	N.D.**	D.	N.D.	D.	N.D.	D.	N.D.	Ū.	4 N.D.	D.	.U.N.	D.	N.D.	D. 1	a18 N.D.
Neighbor or Nobody		£	1	Ч		1		1			1				2	9
El. Op. Ex- pected		1			e		e	1	Ч		1				6	2
El. Op. Not Expect e d	ı	I	ı	ł	I	I	ı	ı	I	ı	1	t	I	I	ı	ı
Co Agent										1	2				2	
Others			-		7	-	2			-					ę	в
Totals	ı	4	7	2	Ś	2	Ŋ	2	7	2	4	I	н	ı	19	12
* D - sígni	fies	clients o)f dif	ffusion	elev	vator o	perat	:ors.								
** ND- signi	fies	clients c	on fo	n-diffu	sion	elevat	or ol	erator:	•							

II

PART II DISCUSSION AND IMPLICATIONS

The data seem to indicate two populations of elevator operators and two populations of farmers.

All the hypotheses tested were found to be statistically significant. Hypothesis One stated that diffusion elevator operators would be named more as reference others by their clients than would the non-diffusion elevator operators by their clients. Furthermore the diffusion elevator operator was named more frequently by his clients than was any other reference other. Consequently the general hypothesis has support--that elevator operators who have interdependency with the diffusion system will more frequently be diffusion agents than those without interdependency.

Clientele of non-diffusion elevator operators, on the other hand, leaned more towards neighbors and miscellaneous others as reference others.

Of particular interest, farmers of this population (non-diffusion elevator operators) named elevator operators other than those who claimed them as clients (elevator operators not expected). The elevator operators "not expected" were found upon investigation to be diffusion elevator operators, i.e., have contact with the diffusion system. The point should be emphasized that farmers were claimed as regular customers by non-diffusion elevator operators, yet these customers were naming other elevator operators as reference others. This leads to the assumption that non-diffusion elevator operators are losing money in that their so-called "regular customers" are giving some of their business to other elevators. This clientele would seem to "shop around" more for their purchases and information. This

statement is based on the number of times the elevator operator not expected was named and also the number of times he was named as a source of information for the six practices on the adoption scale (discussion of information sources for the adoption scale is not included in the text--see Appendix B and C for total responses). What may attract farmers to non-diffusion elevator operators may be the attractive prices on certain goods and thus the farmer is retained as a "regular customer". Evidence for this is given by a study done by Ecker.³¹

In Ecker's study, elevators were classified as high profit and low profit. Economic variables such as inventories, advertising, major services (e.g., services that involve a cost such as feed grinding) were not significantly different for the two groups. However margins of profit were different. High profit elevators had greater mark-ups on goods than low profit elevators. The suggestion was made that these differences in margins of profit could be attributable to minor services (e.g., services that have no cost attached such as information and good management policy toward clientele) and that high profit elevators did not. If the assumption can be made that low profit elevators are like, or are non-diffusion elevator operators, it would seem that their customers when it

³¹Harold J. Ecker, <u>A Management Audit of Forty-Four County Ele-</u> <u>vators in Western Ohio</u>, Ph.D. dissertation, Ohio State University, 1959.

comes to information may seek it elsewhere.³² This may explain why some farmers name unexpected elevator operators.

Hypothesis two tested whether differences existed in adoption score for the two samples of farmers. Hypothesis three tested whether there were differences in county agent contact for the two samples of farmers. Both were supported. However, high adopters more frequently name the county agent as a reference other while the diffusion elevator operator is named as a reference other more frequently by farmers in the middle adoption range. It is worth noting the number of clients in both samples, but particularly those of nondiffusion elevator operators, who have low adoption scores and have named neighbors or miscellaneous others as reference others. This seems further evidence supporting the general hypothesis that the greater the interdependence with the diffusion system the more likely the elevator operator will be a diffusion agent.

For farmers who have contact with the county agent there is no difference between the two samples in mean adoption score. However the data do indicate that the more contact with extension the higher the adoption score.

In mean adoption score, there is a marked difference between the two samples for farmers who have no contact with extension. Specifically, clients of diffusion elevator operators have mean adoption scores significantly higher than those of clients of non-diffusion

³²This statement is based on the relationships of the findings of this study and that of Ecker's study (<u>op. cit.</u>). Also this possible relationship between low profit and non-diffusion elevator operators was discussed with Dr. H. Ecker who concurred that the relationship is a likely one.

elevator operators. Furthermore, the clients of diffusion elevator operators who had no contact with extension named the diffusion elevator operator as a reference other; whereas the clients of non-diffusion elevator operators who had no contact with extension named neighbors, miscellaneous others or no one as reference others. Generally, the data would support that diffusion elevator operators have the greatest impact on farmers who have no contact with the county agent and who are in the middle adoption range.

However there is a "core" of clients of elevator operators who have little or no contact with the county agent and name neither the county agent nor the elevator operator as reference others. These farmers could be classified as that group of farmers that extension never reaches. Some of these farmers are regular customers of the diffusion elevator operators and as such extension could reach them by better utilizing the abilities of the elevator operator. However, these diffusion elevator operators may not be completely aware of their potential role as diffusion agents. This would mean cultivating an awareness on their part either through the Feed and Grain Dealers Association, through the training of students as elevator operators in University Short Courses specifically designed for elevator operators, (or through other media.) The five diffusion elevator operators in this study have a total clientele of 2400 farmers. This number alone is sufficient evidence that their influence could be great. In regards to non-diffusion elevator operators, the fact that some of their "regular customers" were naming another diffusion elevator operator would imply that these customers can be reached also.

Another area of research that would have practical implications would be to look at the elevator operators who become marginal or

even bankrupt each year. A hypothesis would be that marginality is positively correlated to their non-interdependency with the diffusion system. In other words elevator operators who become marginal or fail would be non-diffusion elevator operators.

Summary and Conclusions

There is evidence to indicate that some elevator operators can and do play an important role in the diffusion of agricultural practices in the farming community. Also the data suggest that interdependency with the Extension diffusion system is important to the economic success of elevators. The main findings of the study are:

1. Elevator operators who are diffusion operators were more frequently named as reference others by their farmer clientele than were the non-diffusion elevator operators.

2. Clients of diffusion elevator operators tended to have higher adoption scores than farmer clientele of non-diffusion elevator operators.

3. Clients of diffusion elevator operators had higher county agent contact than farmer clientele of non-diffusion elevator operators.

4. A few clients of non-diffusion elevator operators named other elevator operators as reference others. In other words these clients who are supposedly regular customers of the non-diffusion operators did not name the non-diffusion operator as a reference other but rather other operators (referred to in text as elevator operator not expected). These elevator operators not expected were found upon investigation to be diffusion elevator operators. 5. Farmer clientele of non-diffusion elevator operators more frequently name neighbors and miscellaneous others as reference others than do the farmer clientele of diffusion elevator operators.

6. Farmers who name neighbors, nobody or miscellaneous others as reference others have low adoption scores.

7. Farmers who name the diffusion elevator operator as a reference other tend to be in the middle adoption range.

8. Farmers who name the county agent as a reference other tend to be in the higher adoption range.

9. Among the farmers who have no contact with county agents, those farmers who are clients of diffusion elevator operators have higher adoption scores than those clients of non-diffusion elevator operators.

10. Among the farmers who have no contact with the county agents, those farmers who are clients of diffusion elevator operators name the diffusion elevator operator as reference others while clients of non-diffusion elevator operators name neighbors or miscellaneous others as reference others....

11. The more contact farmers have with the county agent, the higher their adoption scores.

12. Farmers who have no contact with the county agent and are clients of diffusion elevator operators and name those elevator operators as reference others are more likely to have high adoption scores than the clients of the non-diffusion elevator operators that have no contact with the county agent.

13. For clients of diffusion and non-diffusion elevator operators who have close contact with the county agent there is no difference in adoption level.

Implications

A number of practical implications seem apparent in this study. They are practical in the sense that the role of a change agent can be made more efficient in a direct application of results of this study. Also the suggested research could eventually lead to greater understanding of the diffusion process in agricultural communities.

1. Some of the farmers with no contact with extension can be reached through the elevator operators who have developed an interdependency with extension and other sources of agricultural innovations.

2. Extension, in its over-all programming, might consider working with elevator operators to diffuse new farm practices.

3. If diffusion elevator operators were made more fully aware of their potential role as change agents, they could play a larger part than they now do.

4. If somehow non-diffusion elevator operators were made aware that clients look to elevator operators as sources of information, some might become effective instruments of diffusion.

5. Within this study there is an economic implication for nondiffusion elevator operators. Specifically, it is unlikely that the farmers who name the elevator operator not expected use these operators solely for information and never make any purchases. Therefore there is an economic loss on the part of the non-diffusion elevator operator simply because he may not, or cannot, be a source of information.

The present study did no follow up on the elevator operator not expected to determine whether this operator classified that farmer

who had named him as one of his regular customers. This approach may be another area for further investigation and could be expanded to determine what farmers and why farmers go to certain people for information or purchases.

6. A further study in depth is needed on elevator operators to test more elaborately their part in the diffusion process in relationship to economic success.

7. In light of the findings that reference others included a variety of names in different agricultural businesses, a study of the relative importance of several of these in the diffusion process would be worthwhile. APPENDIX A

-

STATISTICAL DATA

Table IA.	Age compo elevator	osition for clie operators.	ents of diffusion	and non-diffusion	
Clientele	of:	Under 34	35-54-	55+	Total
D. El. Op.	**	9 (13.86)*	70 (64.25)	18 (18.89)	67
N. D. El.	0p.***	13 (8.14)	32 (37.75)	12 (11.11)	57
Total		22	102	30	154
Value of X Computed X	2 at .05 1 2 = 6.1, p	level for 2 df. ⊃<.05, signific	= 6.0. cant		

(Standard designation for * Bracketed numbers refer to expected values. all tables in this study.)

** D. El. Op. abbreviation for diffusion elevator operator.

*** N. D. El. Op. abbreviation for non-diffusion elevator operator.

Table 2A.	Educatio	on c rs.	composition 1	or e	lients of d	liffu	sion é	on but	n-diff	usion ele	/ator
Clientele o		5	rade 8 or Less		Some High School	° 5	High School raduat	U	Some or Gr	College College aduate	Total
D. El. Op.	.,	38	(38.42)	20	(14.49)	28	(34.6	(†)	11	(6.45)	67
N. D. El. O	с.	23	(22.58)	m	(8.51)	27	(20.3	(9)	4	(5.55)	57
Total	2	61		23		55			15		154

Value of X^2 at .05 level for 3 df. = 7.8. Computed X^2 = 9.6, p. < .02>.025, significant.

Table 3A.	The nu diffus	mber ion e	of milking c levator oper	ows i ator:	for clients s.	of	diffusion an	-uou p
Clientele	of:	Less	than 29		30-49		50-99	Total
D. El. Op.		43	(51.02)	39	(33.38)	15	(12.60)	67
N. D. El.	op.	38	(29.98)	14	(19.62)	<u>۲</u>	(1.40)	57
Total		81		53		20		154
Value X ² a Computed X	$\frac{1}{2}$ = 7.2	evel, , p<	2 df. = 6.0 .05≿.025, s	ignij	ficant.			

Lable 4A. Size non-	of ho diffus	lding in ti ion elevato	llabl r ope	e acres rators.	for c]	lients	of diff	usion and
Clientele of:	13	9 acres r less	-	40-219 acres		20 or acr	more es	Total
D. El. Op.	38	(41.57)	33	(31.49)		26 (2	3.94)	67
M. D. El. Op.	28	(24.43)	17	(18.51)		12 (1	4.06)	57
[otal	66		50			88		154
Value of X ² at Computed X ² = 1	.05 le	vel for 2 d .25, not s	f6 ignif	.0. icant.				

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		÷	Jrade 8 o	r Less				S	ome Hig	th School		
			Ado pt i on	Score					Adoptio	n Score		
	0-1	-2	і Ю	4	Υ.	-6	[-0	-2	-	4	ý	و
	D.	N.D.	D.	N.D.	Ð.	N.D.	D.	N.D.	D.	N.D.	Ъ.	N.D.
El. Op.	4	-	6	1	7		m	ı	e	8	1	ı
Co Agent	I	1	2	1	4	1	ŀ	I	7	1	ę	I
Others	7	12	L	S	m		4	2	e			
Total	11	14	18	7	6	7	2	7	œ	1	Ś	ı
84	11.32	25.56	18.55	12.28	9.27	3.50	7.21	3.50	8.24	1.75	5.15	0

		HI	gh Scho	ol Graduat	e			Some Co	llege o	r College	e Grad	
			Adopti	on Score				7	Adoptio	n Score		
	-0	1-2	3 - 6	4	5	6	0-1	-2	Э	4	5	9
	D.	N.D.	D.	N.D.	D.	N.D.	D.	N.D.	D.	N.D.	D.	N.D.
El. Op.	1	•	2	ı	5		-1	I	1	2	ı	ı
Co Agent	1	1	e	4	Ŋ	m	1	ı	1	1	4	ı
Others		7	S	6	m	4	1		2	1	2	•
Total	e	7	15	13	10	2	1	ı	4	4	9	ı
2	3.09	12.28	15.46	22.80	10.30	12.28	1.03	0	4.12	7.01	6.18	0

		4		-					0			
			Age	Under 34					Age 35-5	54		
			Adopt	ion Score				Ρq	loption S	core		
	9 . 0	.1-2 N.D.	р. Э	1-4 N.D.	Ъ.	.6 N.D.	-0- -0-	1-2 N.D.	D.	.4 N.D.	D. 5.	-6 N.D.
El. Op.	1	1	2	1			2	1	16	2	4	1
Co Agent	ł	I	1	2	e	1		I	4	4	10	1
Others	.	4		3	7	2	10	14	13	7	2	3
Total	ı	4	e	Q	9	ñ	18	14	33	13	19	S
54	0	7.01	3.09	10.52	6.18	5.26	18.55	24.56	34.02	22.80	19.58	8.77

			5-6	D. N.D.	•	3 1	1	5	5.15 3.50
	,t	Score		N.D.	•	3	4	ιΩ Γ	s.77
	Age 55	Adoption	3-4	D.		4	3 7	6	9.27
d.			1-2	N.D.	н,	1	e	Ś	8.77
ontinue			9	D.	7	I	5	4	4.12
Table 6A co					El. Op.	Co Agent	Others	Total	%

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of
size
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others
reference
and
score
adoption
between
Relationship constant.
7A.
Table 7

Herd Size			Less 1	Than 29					30	-49		
			Adoptic	n Score					Adopti	on Score		
	0-1	-2	÷.	4.	Ś	-9	-0	-2	Э	4	5-	9
	D.	N.D.	D.	N.D.	D.	N.D.	D.	N.D.	D.	N.D.	D.	N.D.
El. Op.	7	1	7	7	1	1		ı	11	1	ς	ı
Co Agent	ı	ı	ę	ñ	2			1	e	3	9	2
Others	80	15	10	11	2	4	°	ε	7	с	4	
Totals	15	16	20	16	œ	9	S	4	21	7	13	e
8	15.43	28.07	20.61	28.07	8.24	10.52	5.15	7.01	21.64	12.28	13.40	5.26

5						
ľable 7A con	tinued.					
Herd Size			50-	<u> 66</u>		
			Adoptic	n Score		
	0-1 D.	-2 N.D.	D. 3-	4 N.D.	D.	б N.D.
El. Op.	1	ı	2	•	1	ı
Co Agent	ı	ı	2	1	2	ı
Others	1	2		1	e	1
Totals	7	7	4	2	6	1
%	2.06	3.50	4.12	3.50	9.27	1.72

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Table	

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	c			Adoption	Score		~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	
Reference Other:	D. E1. Op.*	N.D. El. 0p.**	D.	N.D.	D.	N.D.	D.	N.D.
Neighbor or Nobody	::	4 7.%	2 2.06%	3 5.26%	2 2.06%	4 7.%	3 3.09%	5 8.77%
El. Op. Expected	: :	1 1.75%	5 5.15%	::	4 4.12%	::	10 10.3%	2 3.5%
El. Op. Not Expected	::	::	::	::	::	1 1.75%	00	3 5.26%
Co Agent	1 1.03%		::	1 1.75%	::	::	4 4.12%	4 7%
Other	: :	2 3.5%	2 2.06%	2 3.5%	6 6.18%	5 8.77%	7 7.21%	2 3.5%
Total	1 1.03%	7 12.28%	9 9.27%	6 10.52%	12 12.36%	10 17.54%	24 24.72%	16 28.06%

^{*} D. El. Op. = Clients of diffusion elevator operator. ** N. D. El. Op. = Clients of non-diffusion elevator operator.
	7		Ľ	Adoptio	n Score		Tot	sle
	D.	N.D.	D.	N.D.	D.	N.D.	D.	N.D.
Neighbor or Nobody	3 3.09%	1 1.75%	2 2.06%	::	::	1 1.75%	12 12.37%	18 31.57%
El. Op. Expected	10 10.3%	1 1.75%	4 4.12%	1 1.7%	1 1.03%	::	34 35 .0 5%	5 8.77%
El. Op. Not Expected	ო	::	::	::	: :	1 1.75%	00	5 8.77%
Co Agent	4 4.12%	3 5.26%	$11 \\ 11.33\%$	3 5.26%	5 5.15%	::	25 25.77%	11 19.3%
Other	4 4.12%	3 5.26%	5 5.15%	3 5.26%	2 2.06%	1 1.75%	26 26.8%	18 31.57%
Total	21 21.63%	8 14.03%	22 22.66%	8 14.03%	8 8.24%	2 3.5%	97 100%	57 100%

* D. El. Op. = Clients of diffusion elevator operator. ** N. D. El. Op. = Clients of non-diffusion elevator operator.

Agent										
Contact	Freq	luent	Occas	ional	Ra	re	No	ne	Tot	als
E1. Op.						-				
Others	D,*	N.D.*	D.	N.D.	D.	N.D.	D.	N.D.	D.	N.D.
Neighbor or Nobody	3 3.09%	2 3.5%	4 4.12%	6 10.5%	3 3.09%	4 7.0%	2 2.06%	6 10.52%	12	18
El. Op. Expected	14 14.42%	1 1.75%	3 3.09%	2 3.5%	8 8.24%	::	9 9.27%	2 3.5%	34	2
El. Op. Not Expected	::	1 1.75%	: :	1 1.75%	::	3. 5.2%	: :	::	0	2
Co Agent	14 14.42%	7 12.27%	8 8.24%	::	1 1.03%	3 5.2%	2 2.06%	1 1.75%	25	11
Others	12 12.36%	3 5.26%	7 7.21%	7 12.27%	$\frac{1}{1.03\%}$	5 8.77%	6 6.18%	3 5.2%	26	18
Totals	43 44.29%	14 24.36	22 22.66%	16 27.84	13 13.39%	15 26.10	19 19.57%	12 20.88	97 100%	57 100%
* D. = Clients ** N.D. = Client	of diffusi s of non-d	on elevat liffusion	or operat elevator	or. operator.						

Table 10A.	County agen elevator op	t contact i erators.	.n relatior	l to adopti	lon score f	or clients	s of diffu	sion and 1	non-dif	fusion
Agent Contact	Free	guent	Occas	si ona l	Re	ıre	No	ne	Τc	tals
El Adoption Score	. Op. D.*	N,D,**	D.	N.D.	D.	N.D.	D.	N, D.	D.	N.D.
0	::	: :	1 1.03%	1 1.75%	::	2 3.%	::	4 7.0%	- :	7
1	3 3.09%	::	::	::	4 4.12%	4 7.0%	2 2.06%	2 3.5%	ه ا	9 :
2	2 2.06%	::	4 4.12%	5 8.77%	$\begin{matrix} 1\\ 1.03 \end{matrix}$	3 5.26%	5 5.15%	2 3.5%	12	10
3	13 13.39%	7 12.28%	3 3.09%	3 5.26%	3 3.09%	4 7.0%	5 5.15%	2 3.5%	24 	16
4	8 8.247	2 3.5%	6 6.18%	3 5.26%	5 5.15%	1 1.75%	2 2.06%	2 3.5%	21	∞ i
Ś	10 10.3%	3 5.26%	8 8.24%	4 7.0%	::	1 1.75%	4 4.12%	::	22	°° i

Table 10A con	tinued.									
Agent Contact	Fre	quent	õ	casional.		Rare	No	ne	To	tals
E1. Adoption Score	0p. D.*	N, D, **	D.	. Д. И	D.	N.D.	D.	N.D.	D.	N.D.
9	7 7.21%	2 3.5%	11	: :	: ;	: :	1 1.03%	: :	°° ¦	1 7
Totals	43	14	22	16	13	15	19	12	67	57
*D.= Clients **N.D.= Client	of diffus: ts of non-	ion elevato diffusion e	or opera elevator	tors. . operators.						

			ADOP	TION SCORE		
	°	-1-2		3-4	5-6	Totals
Frequent Contact	S	(9.75)	21	(19.95)	17 (13.30)	43
Occasional Contact	Ŋ	(4.99)	6	(10.21)	8 (6.80)	22
Rare or No Contact	12	(7.26)	15	(14.84)	5 (9.90)	32
Totals	22		45		30	52
Value X^2 at .05 1	evel f 5 n 1	or 4 df. 9.5. O not signific	ant			

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contact	diffusion
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county	lients
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tionship	tion scor
Rela	adop
12A.	
Table	

		A	DOPTION SCORE		
		0-1-2	3-4	5-6	Total
Frequent Contact	0	(5.65)	9 (5.89)	5 (2.46)	14
Occasional Contact	9	(6.45)	6 (6.74)	4 (2.81)	16
Rare or No Contact	17	(10.90)	9 (11.37)	1 (4.73)	27
Totals	23		24	10	57
Value X ² at .05 10	evel f	or 4 df. 9.5.			

Computed X² with Yates correction 13.13 p <.02 >.01, significant.

¹Because three cells have expected frequencies of less than five the table was collapsed into six cells. The resulting X^2 with Yates correction was 12.7, 2 df., For illustration however the nine celled is presented instead. p. .005 .001.

ounty agent) and	evator operators.
(as perceived by c	l non-diffusion el
ounty agent contact (ents of diffusion and
Relationship between co	adoption score for clie
Table 13A.	

II

			ADOP	TION SCORE		
		0-1-2		3-4	5-6	Totals
Frequent Contact	Ŋ	(16.66)	30	(25.54)	22 (14.80)	57
Occasional Contact	11	(11.10)	15	(17.02)	12 (9.88)	38
Rare or No Contact	29	(17.24)	24	(26.44)	6 (15.32)	59
Totals	45		69		40	154
Value X ² at .05 1 Computed X ² = 27.	evel f 0 p .0	ior 4 df. 9.5. 001, significant.				

ave rare or no	for customers
that h	agent)
14A. Relationship between county agent contact and farmers	contact with county agent (as perceived by the coupty of diffusion and non-diffusion elevator operators.
Table	

	0-1-2	3-4	5-6	Totals
D. El. Op.	12 (15.73)	15 (13.02)	5 (3.25)	32
N. D. El. Op.	17 (13.27)	9 (10.98)	1 (2.75)	27
Totals	29	24	9	59

Value X^2 at .05 level for 2 df. 6.0. Computed X^2 = 4.6 p..1, not significant. ¹Collapsing the table to eliminate the small expected frequencies does not alter the computed chi square, in each case there is no significance.

Table 15A.	Relationship between adoption score and reference others for clients of diffusion and non-diffusion elevator operators and who (clients) have rare or no contact with
	county agent (as perceived by the county agent).

1	Totals	D. N.D.	5 10	17 2	0	3 4	7 8	<u>32 27</u> 59
	5-6	N.D.	;	:	:	1	:	1
		D.	1	2	;	7	:	Ś
SCORE	-4	of: N.D.	2	1	2	7	2	6
ADOPTION	e	Clients D.	1	6	;	1	4	15
	1-2	N. D.	œ	1	1	l	9	17
	0	D.	e	Q	:	:	с	12
		Reference Others:	Neighbors or No One	El. Op. Expected	El. Op. Not Expected	Co Agent	Other	Totals

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een	ele	coun
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l din	iffu	ith
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elati	od po	ontac
R.	aı	ŏ
16A.		
ıble		
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			ADOI	PTION SCORE				
	6	1-2	3-		<u>5</u>	.6	Tot	als
Reference Others:	D.	N. D.	D. C]	lients of: N.D.	D.	N.D.	D.	N.D.
Neighbors or No One	1	e	S	4	1	1	7	ω
El. Op. Expected	Ś	;	11	7	ñ	1	17	n
El. Op. Not Expected	ł	:	:	1	:	1	:	7
Co Agent	1	ł	7	S	14	2	22	7
Other	S	3	7	3	7	4	19	10
Totals	10	Q	30	15	25	6	<u>65</u>	30

APPENDIX B

ADOPTION SCALE

Adoption Scale and Sources of Information

In this section discussion will attend briefly to differences in adoption for two practices on the adoption scale for clients of diffusion and non-diffusion elevator operators. The reason for choosing these two is that the elevator operators rank very high as sources of information.

The scores on varieties of alfalfa and supplemental nitrogen fertilizer (question 18 and 19 of the adoption scale, data in Tables 5, 6) show that more clients of diffusion elevator operators adopted the practices than the clients of non-diffusion elevator operators $(X^2, p \leq .05)$.

The diffusion elevator operators ranked high as sources of information for practices adopted and as potential source of information for practices not adopted (Tables 7, 8).¹ Sources, or potential sources, of information for clients of non-diffusion elevator operators tend to be evenly distributed over all sources. However, the elevator operator not expected is consistently named more frequently as a source of information for clients of non-diffusion elevator operators than as a source of information for clients of diffusion elevator operators.

¹Chi squares were not computed for the sources of information because it would have meant computing with too many expected cell values less than five, rendering X^2 values doubtful. Also, collapsing the data more than is presented in the table would have meant a loss of information. The questionnaire asked where farmers got their information for the adopted practices. If the farmer had not adopted the practice, he was asked where he would go if he ever wanted more information on it--this is referred to as the potential source of information.

A further observation is the frequency with which adopters gave mass media as their only source of information for adopted practices. However, farmers who had not adopted these practices did not name mass media as their sole source of potential information. The fact that mass media is not named as a potential source of information (this applies to all the practices on the adoption scale) lends credence to the theory (e.g., dissonance theory) that people read more about a practice (or a purchase) after it has been adopted. Also it would indicate that mass media do not stand alone as practiceinfluencing sources of information but go together with someone or something else.

As a source of information, the elevator operator varied from being named frequently to not at all. The county agent, on the other hand, was consistently named as a source of information for all practices. However, as a source of information, the county agent was generally evenly distributed for all practices and in no case is the county agent particularly high in relation to other sources.

Upon investigation of the individual practices, four out of the six involve the sale of a product: grain feeding, varieties of alfalfa, supplemental nitrogen and commercial fertilizer for top dressing. The practice on early planting of corn involves the sale of a product indirectly. Early planting may depend on the corn hybrid used-whether it is early or late maturing. This would influence the time of planting. The practice of minimum tillage involves no sale of a product.

Of the four practices that involve the sale of a product, the diffusion elevator operators ranked high on two and very low on the other two. It would seem that this area would be fruitful for further

investigation. Rogers, for instance, suggests that there are five mutually exclusive characteristics of innovations: relative advantage, compatibility, complexity, divisibility and communicability.²

Relative advantage is the degree to which an innovation is better than the one it replaces or supersedes. Compatibility is the degree to which an innovation lines up with the existing cultural norms of a social system. Complexity is the degree to which an innovation is easy to understand and easy to use. Divisibility is the degree to which an innovation can be tried on a limited basis. Communicability is the degree to which an innovation is diffused to others.

Rogers asserts that each of these characteristics, as it is <u>perceived</u> by members of a social system, affects rate of adoption. Furthermore the selectivity of perception is a function of group interaction, and it is through this interaction with others that individuals in a system internalize these characteristics.³

In relation to this study, there appears to be a selective process occurring in regard to sources of information. Diffusion elevator operators seem to be selected as sources of information for certain innovations but not for others.

A research possibility would be to test further Rogers' categories of characteristics of innovations and correlate with farmers' interaction patterns. Such a study would have to embrace a wide range of different types of innovations. Perhaps from such research,

²Everett M. Rogers, <u>Diffusion of Innovations</u> (New York: The Free Press of Glencoe, 1962), p. 124-133.

different classes of innovations can be determined with each class having a common set of characteristics.

It seems implicit that if a model of extension agricultural educational programs is to be developed it would be useful to know more about the innovations and the farmers' perceptions of them. This in turn would help determine the treatment of messages to be used in the diffusion process. Specifically, some innovations may be diffused just as well through mass media while others may require field demonstrations or a combination of methods. At this time little is known about these different treatments. If more were known, there would not only be an economic saving but also time saving on the part of the change agent.

Table 1	Α.	Frequenci	es of	adopt	ion	for t	he p	ract	:ice	on
		dairy gra naire).	in fe	eding	(Que	stion	13	ofc	lnest	ion-

Clients of:	A	dopters	Non-	Adopters	Total
D. E1. Op.	33	(30.23)	64	(66.77)	97
N.D. El. Op.	15	(17.77)	42	(39.23)	57
Total	48		106		154

Value X^2 at .05 level for 1 df. 3.8. Computed X^2 = .1 p.75, not significant.

Table 2A.	Frequencies of adopt	ion for the practice of	
	minimum tillage (Que	stion 14 of questionnair	:e).

Clients of:	A	dopters	Non-	Adopters	Total
D. E1. Op.	55	(52.91)	42	(44.09)	97
N.D. E1. Op.	<u>29</u>	(31.09)	28	(25.91)	57
Total	84		70		154

Value X^2 at .05 level for 1 df. 3.8. Computed X^2 = .48 p.5, not significant.

Table 3A.	Frequencies of adoption for the practice on
	the use of commercial fertilizer as a top
	dressing to hay stands (Question 15 of the questionnaire).

Clients of:	A	dopters	Non-	Adopters	Total
D. E1. Op.	58	(54.17)	39	(42.83)	97
N.D. E1. Op.	28	(31.83)	29	(25.17)	57
Total	86		68		154

Value X^2 at .05 level for 1 df. 3.8. Computed $X^2 = 1.66 \text{ p} \angle .25 \rightarrow .1$, not significant.

Table 4A.	Frequencies of adoption for the practice o	f
-	early planting of corn (Question 16 of que	s-
	tionnaire).	

Clients of:	A	dopters	Non-A	Adopters	Total
D. E1. Op.	60	(55.43)	33	(41.57)	97
N.D. El. Op.	<u>28</u>	(32.57)	29	(24.42)	57
Total	88		66		154

Value X^2 at .05 level for 1 df. 3.8. Computed $X^2 = 2.4 \text{ p} < .25 > .1$, not significant.

Table 5A. Frequencies of adoption for the practice on the variety of alfalfa (Question 18 of the questionnaire).

Clients of:	Ad	opters	Non-	Adopters	Total
D. E1. Op.	73	(67.40)	24	(29.60)	97
N.D. El. Op.	_34_	(39.60)	23	(17.40)	57
Total	107		47		154

Value X^2 at .05 level for 1 df. 3.8. Computed $X^2 = 4.12 \text{ p} \measuredangle.05 > 025$, significant.

Table 6A.	Frequencies of adoption for the practice on
	the use of supplemental nitrogen fertilizer
	(Question 19 of the questionnaire).

Clients of:	A	dopters	Non-	Adopters	Total
D. E1. Op.	68	(58.58)	29	(38.42)	97
N.D. E1. Op.	<u>25</u>	(34.42)	32	(22.58)	57
Total	93		61		154

Value X^2 at .05 level for 1 df. 3.8. Computed $X^2 = 10.3 \text{ p} < .005 > .001$, significant.

	Ques Feed Milk	. 13 ing ing	Ques Mini	. 14 .mum	Ques Top Dr	. 15 essing
		w 5		age	пау э	
Sources:	D.* <u>E1. Op.</u>	N. D.* E1. Op.	D. E1. Op.	N. D. E1. Op.	D. E1. Op.	N. D. E1. Op.
E1. Op. Expected	3	1	60 60 -1	••• ••	8	
E1. Op. Not Expected		1				3
El. Op. & El. Op. Not Expected						
El. Op. & Other	1				2	1
Co Agent & Other	3	4	11	6	6	6
Co Agent	4	4	7	3	12	2
Co Agent & El. Op.	1				5	
Mass Media	5	1	9	10	6	7
No Place or Don't Know	6	1	3	3	6	3
Other	10	3	16	5	12	4
Neighbor			9	2	1	2
TOTAL ADOPTED	33	15	55	29	58	28
TOTAL NOT ADOPTED	<u>64</u>	42	42	28	39	29
TOTAL	97	57	97	57	97	59

Table 7A. Questions on adoption scale--sources of information for adopted practices.

*D. El. Op. = Clients of diffusion elevator operators. **N. D. El. Op. = Clients of non-diffusion elevator operators.

Table 7A continued.

	Ques Early P of C	. 16 lanting orn	Ques Alfa Varie	. 18 lfa ties	Ques Use of N Ferti	. 19 igrogen lizer
	D. E1. Op.	N. D. E1. Op.	D. El. Op.	N. D. E1. Op.	D. E1. Op.	N.LD. E1. Op.
El. Op. Expected			35	7	35	
E1. Op. Not Expected		1	1	5	1	6
El. Op. & El. Op. Not Expected				1		
El. Op. & Other			5		2	1
Co Agent & Other	8	6	3	3	2	4
Co Agent	4	1	4	2	4	2
Co Agent & El. Op.			4		3	1
Mass Media	5	4	11	4	4	1
No Place or Don't Know	22	7	1	7	4	1
Other	18	7	7	5	10	6
Neighbor	3	2	2		3	3
TOTAL ADOPTED	_ 60	28	73	34	68	25
TOTAL NOT ADOPTED	37	29	24	23	29	32
TOTAL	97	57	97	57	97	57

	Ques Feed Milk Co	a. 13 ling ting two	Ques Mini Till	a. 14 .mum .age	Ques Top Dr Hay S	. 15 essing tand
Sources:	D. E1. Op.	N. D. E1. Op.	D. E1. Op.	N. D. E1. Op.	D. E1. Op.	N. D. E1. Op.
E1. Op. Expected	18	4	1		8	1
E1. Op. Not Expected	3	5		1	1	6
El. Op. & El. Op. Not Expected		1				
E1. Op. & Other		1	1		2	
Co Agent & Other	7	7	7	3	2	5
Co Agent	18	12	14	10	15	6
Co Agent & El. Op.	3	2			3	1
Mas s Media	1	2	2	2		
No Place or Don't Know	3	2	3	6	3	2
Other	11	5	7	4	4	8
Neighbor		1	7	2	1	
TOTAL NOT ADOPTED	64	42	42	28	39	29
TOTAL ADOPTED	<u>33</u>	15	55	29	58	28
TOTAL	97	57	97	57	97	57

Table 8A. Questions on adoption scale. Potential source of information _ for non-adopted practices.

Table 8A continued.

_

	Ques Early P of C	. 16 lanting orn	Ques Alfa Varie	. 18 lfa ties	Ques Use of N Ferti	. 19 itrogen lizer
	D. E1. Op.	N. D. El. Op.	D. El. Op.	N. D. El. Op.	D. E1. Op.	N. D. E1. Op.
E1. Op. Expected	3	1	12	6	10	2
E1. Op. Not Expected		2	2	7		12
El. Op. & El. Op. Not Expected						1
El. Op. & Other	1		3	1	2	
Co Agent & Other	2	6			2	2
Co Agent	12	7	1	6	5	4
Co Agent & El. Op.	1		4		1	1
Mass Media	1	1				
No Place or Don't Know	4	5	1	2	1	2
Other	11	6	1	1	5	7
Neighbor	2	1			3	1
TOTAL NOT ADOPTED	37	29	24	23	29	32
TOTAL ADOPTED	60	28	73	34	68	25
TOTAL	97	57	97	57	97	57

APPENDIX C

TOTAL NUMBER OF RESPONSES GIVEN BY FARMERS TO QUESTIONNAIRE

.

Table 1C. Total number the people ta (Reference ot	of responses given by lked to most frequentl hers.)	farmers as to y about farming.
Clients of:	D. El. Op.	N. D. El. Op.
Reference Others:		
E1. Op. Expected	52	12
E1. Op. Not Expected	2	9
Co Agent	42	12
Other Farmers	65	38
Business Not Related to Agriculture	14	4
Banker	10	7
Relatives	16	14
Nobody	3	5
Implement Dealer	10	9
Business Related to Agriculture	16	13
Miscellaneous	20	9
Totals	250	132

$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	People talke score for cl of Ele- berator El e Others:	ed to m lients D. 1 1	ost frequer of diffusic N. D. El. Op. 1	ntly about on and non- D. El. Op. 5	farming (t diffusion (N. D. El. Op.	elevator of El. Op. 5	perators. Perators. 2 N. D. El. Op. 1	B1. 0p.	N. D. E1. Op.
1 4 6 5 10 6 15 12 1 3 5 1 3 3 1 3 5 1 3 3 1 3 3 3 3 1 1 3 3 3 2 1 2 4 4 5 4 2 1 2 2 3 3 3 Agrit. 1 2 3 2 2 Agrit. 2 3 4 3 3 Agrit. 2 3 1 1 2 3 1 5 2 2 <		: -	: :	: -	-	: :	- :	1 1	v 4
1 3 5 1 3 1 3 3 3 3 3 1 3 3 3 3 3 2 1 4 4 5 4 2 1 2 1 1 2 1 Agri. 2 2 3 4 3 3 Agri. 2 2 3 4 3 3 Agri. 2 3 1		1	4	Q	5	10	9	15	12
1 3 3 3 3 2 4 4 5 4 2 1 2 4 2 1 2 1 1 2 3 2 2 2 Agri. 1 2 3 4 3 Agri. 2 3 1 Agri. 2 3 2 2 2 2 Agri. 2 3 1		l 1	1	m	:	Ś	1	'n	;
2 4 4 5 4 2 1 2 1 2 1 2 1 2 2 Agri. 2 3 2 2 2 Agri. 2 2 3 4 3 Agri. 2 3 1 6 2 3 9 19 13 32 23 65 41		ł	1	1	:	£	m	e	e
2 1 2 2 2 2 2 Agri. 2 2 3 4 3 3 Agri. 2 3 1 6 2 3 9 19 13 32 23 65 41		1	2	ł	;	4	4	ŝ	4
Agri. 2 2 2 2 Agri. 2 2 2 2 2 2 2 2 2 2 2 2 2 2 3 4 3 3 3 4 3 3 3 4 3 3 4 3 3 4 3 3 4 3 3 4 3 3 3 4 3 3 3 4 3 3 4 3 3 3 3 4 3 3 4 3 3 4 3 4 3 4 3 4 3 4 3 4 3 4 3 4 3 4 3 4 3 3 4 3 3 4 3 4 3 4 3 4 3 4 3 4 3		;	2	1	2	:	1	8	:
Agri 2 2 3 4 3 2 3 1 6 2 3 9 19 13 32 23 65 41		:	ł	ł	ł	2	£	2	2
2 <u>3 1 6 2</u> 3 9 19 13 32 23 65 41	Agri.	ł	1	ł	2	5	£	4	en en
3 9 19 13 32 23 65 41		:	:	2	e	1	:	9	2
		e	6	19	13	32	23	65	41

Table 2C continued.								
Adoption Score	5		2		9		Tot	als
Clients of Ele- vator Operator	D. El. Op.	N. D. EI. Op.	D. El. 0p.	N. D. El. Op.	D. El. Op.	N. D. El. Op.	D. El. Op.	N. D. El. Op.
Reference Others:								
El. Op.	11	7	11	2	4	:	52	12
El. Op. Not Exp.	:	1	1	1	0	1	2	6
Co Agent	œ	4	15	3	9	1 1	42	12
Other Farmers	16	5	11	5	9	1	65	38
Business Not Related to Agri.	:	;	7	7	1	:	14	4
Banker	1	1	2	ł	!	1	10	7
Relatíves	9	e	1	2	;	ł	16	14
No One	1	ł	1	ł	1	ł	e	S
Implement Dealer	2	1	1	£	;	ł	10	6
Business Re. to Agri.		4	4	1	2	ł	16	13
Mísc.	2	2	7	1	2		20	6
Totals	54	22	56	20	21	4	250	132

Table 3C. Total num adoption scale).	aber of re score, fo N = 97	sponses of s r clients of	ources or diffusion	potential s <u>a</u> elevator c	sources of operators (information (for practice	according es on adol	; to btion
Adoption Score	0		1		2		3	
Practice	Adopted*	Not Adopted**	Adopted	Not Adopted	Adopted	Not Adopted	Adopted	Not Adopted
Co Agent	ŧ	2	1	17	ł	17	13	34
M.S.U.	:	;	ł	£	:	ε	6	6
M.S.U. Specialist	:	ł	8	:	:	:	••••	:
E1. Op.	;	1	c	17	8	18	29	26
El. Op. Not Exp.	1	1	8	2	:	3	;	:
Other Farmers	:	2	1	2	6	e	6	80
Mass Media	:	1	1	2	5	5	18	6
Seed Co.	!	2	1	2	:	e	:	4
Fert. Co.	ł	;	;	ł	1	3	ę	7
No Place	- 1 /	:	1	7	£	5	2	1
Relatives	:	;	1	;	1	:	2	t I
Don't Know	;	l	1	8	2	e	1	2
Misc.	B T	:	ł	9	:	1	1	2
Totals	:	10	10	58	26	64	85	02

•

Table 3C continued.			l					
Adoption Score		4 Not	5	N	9	4-14	Tota	ls
Practice	Adopted	Not Adopted	Adopted	nor Adopted	Adopted	not Adopted	Adopted	Not Adopted
Co Agent	12	20	38	22	15	.6. 1	79	112
M.S.U.	7	6	15	9	7	:	30	30
M.S.U. Specialist	;	1	6	1	;	;	7	2
El. Op.	31	11	23	2	10	:	104	75
El. Op. Not Exp.	2	;	:	:	;	:	Cii 1	9
Other Farmers	7	5	12	:	80	;	43	20
Mass Media	28	4	31	4	12	;	95	25
Seed Co.	2	2	80	1	1	:	12	14
Fert. Co.	1	1	2	:	2	:	6	11
No Place	12	5	2	;	5	;	28	18
Relatives	1	;	1	ł	£	:	œ	0
Don't Know	6	1	6	ł	7	;	18	7
Misc.	3	2	1	:	2	:	6	11
Totals	111	61	147	36	62	(1) 1	441	331
* The actual source ** The potential sou questionnaire for	e of inforr urce of inf r questions	mation for t formation fo s on sources	the <u>adopte</u> or the prace of inform	practice. tice not adation.)	opted. (\$	see Appendix	D, farmer	

scale).	N = 57.							
Adoption Score		0			2		m	
Practica	Adonted	Not Adonted	Adonted	Not Adonted	Adonted	Not Adonted	Adonted	Not Adonted
224422								
Co Agent	:	9	ო	16	1	13	9	31
M.S.U.	:	;	ţ	S	;	Q	7	4
M.S.U. Specialist		ł	ł		ł	;	2	!
E1. Op.	;	6	•	6	1	2	e	7
El. Op. Not Exp.	:	5	1	16	1	œ	7	14
Other Farmers	:	2	ł	1	2	4	7	4
Mass Media	ł	2	2	4	6	Ŋ	13	2
Seed Co.	ł	2	!	1	1	S	7	e
Fert. Co.	1 1	3	;	2	1	4	4	7
No Place	t i	6	ţ	2	:	2	1	:
Relatives	1	;	1	:	1	ł	1	:
Don't Know	t 1	2	1	S	1	1	6	:
Misc.	:	2	1	1	1	3	1	
Totals	0	39	6	62	22	53	58	75

.

Table 4C continued.								
Adoption Score		4	5		9		Tota	11s
Practice	Adopted	Not Adopted	Adopted	Not Adopted	Adopted	Not Adopted	Adopted	Not Adopted
Co Agent	10	80	19	10	6	(), 1	45	84
M.S.U.	e	2	:		;	:	ŝ	17
M.S.U. Specialist	:	;	1	:	ł	:	2	0
El. Op.	7	4	S	1	ł	: 0' T	11	26
El. Op. Not Exp.	S	2	7	1	;	81 9	16	46
Other Farmers	ε	;	4	1	ł	:	19	12
Mass Media	20	2	11	1	S	:	60	16
Seed Co.	1	1	;	:	:	:	.	12
Fert. Co.	7	4	e	1	ł	:	10	24
No Place	1	ł	1	;	1	. F	4	13
Relatives	:	;	e	:	7	:	80	0
Don't Know	1	ł	2	ł	S	:	19	œ
Misc.	1	1	3	:	1	:	ø	10
Totals	67	24	53	15	20	:	211	268

Table 5C. Tot by	al res client	sponses of s of diff	source: usion e	s or pote levator o	ntial sc perators	ources of s. N = 9	informa 7.	tion (for	questi	uo suo	adoption	scale)
	μς	ss. 13 Jeding	Que	s. 14	Ques	. 15	Ques	. 16	Ques	. 18	Ques	. 19
	ΞΞ	ilking Nows	Min Til	imum lage	Top D1 Hay S	ressing Stand	Early P of C	lanting orn	Alfa Varie	lfa ties	Use of N Ferti	litrogen .lizer
	Adop.	Not Adop.	Adop.	Not Adop.	Adop.	Not Adop.	Adop.	Not Adop.	Adop.	Not Adop.	Adop.	Not Adop.
Co Agent	œ	31	17	23	23	22	12	22	10	7	6	10
M.SÇU.	e	10	6	œ	œ	e	4	7	9	1	;	1
M.S.U. Spe.	4	2	2	!	;	:	;	8	1	:	:	;
E1. Op.	5	22	;	2	15	13	ł	S	44	19	40	14
El. Op. Not Ex	d;	ñ	!	:	ł	1	ł	8 3	1	2	1	ļ
Other Farmers	1	1	17	10	9	2	11	4	7	;	S	e
Mass Media	10	9	25	10	19	1	18	Э	16	2	٢	e
Seed Co.	;	:	1	1	1	;	10	10	1	m	1	ł
Fert. Co.	ł	1	1	1	2	ñ	1	ł	:	:	Q	7
No Place	9	3	4	4	ε	e	14	9	;	1	2	1
Relatives	7	1	2	:	1	ł	7	ł	:	ł	1	;
Don't Know	ļ	2	1	:	e	4	6	1	с	!	2	•
Misc.	2	Ś	1	ε	1	1	:	:	1	1	1	2

Table 6C. 1 t	ľotal y cli	respo ents	nses of of <u>non-</u> d	sources iffusic	s or poter <u>m</u> elevato	itial sc r opera	urces of itors. N	informé = 57.	ition (for	questi	ons on	adoption	scale)
		Ques. Feed	13 ine	Ques	3. 14	Ques	3. 15	3 an Q	. 16	Ques	. 18	Que	. 19
		Milk Cow	ting s	Mini Till	lmum age	Top Di Hav S	tessing Stand	Early of (Planting Corn	Alfa Varie	lfa ties	Use of h Ferti	litrogen lizer
	P	ор.	Not Adop.	Adop.	Not Adop.	Adop.	Not Adop.	Adop.	Not Adop.	Adop.	Not Adop.	Adop.	Not Adop.
Co Agent	œ		21	6	15	œ	16	7	15	S	10	œ	10
M.S.U.	1		4	1	2	2	4	;	e	2	e	:	1
M.S.U. Spe.	7		:	:	ł	;	:	;	ł	:	1	1 1	:
El. Op.	1		80	1	1	1	2	ţ	1	7	10	2	9
El. Op. Not	Exp.1		80	1	1	e	10	1	3	S	10	9	15
Other Farmen	l S	-	°	8	Э	e	1	4	e	1	ł	4	2
Mass Media	9		9	18	S	11	2	11	2	10	Ч	4	;
Seed Co.	1	_	;	!	1	ļ	;	2	10	2	1	;	:
Fert. Co.	1	-	;	;	1	2	11	;	2	;	:	œ	10
No Place	1		e	;	4	:	2	ŝ	'n	:	:	:	:
Relatives	-		1	1	ł	e	;	e	:	:	:	1	1
Don't Know	1	_	2	4	1	ę	1	4	1	7	2	1	7
Misc.	7	•	Ś	1	2	5	ł	1	1	1	1	1	

APPENDIX D

QUESTIONNAIRES AND OTHER DEVICES

WAIT!

Please read this page before looking at the questionnaire

We wish to thank you for giving a few minutes of your time in helping us gather data that we feel is important.

The information you give will be kept in strict confidence. Any information published from this questionnaire will be in statistical form only and no individual will be identified.

We would like to ask you:

- 1. To please answer all questions.
- 2. To please not read ahead answer the questions in the order given.

A summary report of the findings will be available to you upon request.

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Name	
Addr	ess
1.	Age
2.	Education
3.	Number of years as an elevator operator
4.	Number of years at present location
5.	What are the five most important aspects of your job?
	1
	2
	3
	4
	5
6a.	Whose opinion of you as an elevator operator is of greatest concern to you? (Do not give names of people but list them by position (occupation) or relationship to you. You may name groups).
	1
	2
	3
	4
	5
6b.	For each of the above answers (keeping the same order) indicate one thing you do that makes them have a good opinion of you.
	1
	2
	3
	4
	5
CONFIDENTIAL

- 6c. For each of the questions in 6a, (keeping the same order), indicate one thing that you do that makes them think poorly of you. 1._____ 2. 3. 4. 5. Describe yourself as an elevator operator by completing the 7. following 5 statements beginning with "I am." 1. I am 2. I am_____ 3. I am 4. I am 5. I am 8. What type of farming are your customers engaged in - rank them according to size - percentages of total clientele. Dairy , Cash Crops , Mixed Farming , Hogs , Poultry____, Beef____, Other____ 9. An elevator operator encourage his customers to try out new ideas and products (must, should, may, should not, must not). (CIRCLE ONE) 10. I encourage my customers to try out new ideas and products. (frequently, sometimes, seldom, never) (CIRCLE ONE) How often do you read material published by the M.S.U. College of 11. Agriculture? very frequently, frequently, sometimes, never (CIRCLE ONE) 12. Approximately how many times during a year do you talk to a representative of M.S.U. such as a county agent, professor, specialist, etc. 13. What is the name of the agricultural agent in your county?
- 14. Approximately how long ago did you last talk to him?_____

- 15. When was the last time you suggested to a customer that he consult with the agricultural agent?
- 16. Where do you get information about: (rank in order of importance; #1 most important)
 - a. How to run your elevator operation?

bulletins, newsletters, etc., from your suppliers.

_____personal contacts (specify)______

mass media (radio, t.v., newspapers, etc.)

____other (specify)______

b. Farm practices? (rank in order of importance; #1 most important)

____bulletins from agricultural college

_____farm magazines or programs (radio, t.v., etc.)

____personal contacts (specify)_____

other (specify)

17. Please rank the following on their importance to you for a successful operation. (#1 is the most important)

modern physical facilities (plant, trucks, etc.)

friendly pleasant manners

sound but competitive credit policy

learning useful up-to-date information for farmers

bookkeeping and inventory system

a wide line of products and services

_____conscientious and honest employees

other (specify)

18. How would you rank yourself on the amount of information about farming you give to farmers in comparison to <u>farm implement dealers</u>? (CHECK ONE)

much more _____ same less _____ much less _____

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19. How would you rank yourself in the amount of farm information you give to farmers in comparison to <u>country bankers</u>? (CHECK ONE)

much more _____ same ____ less ____ much less _____

20. How would you rank yourself in the amount of farm information you give to farmers in comparison to <u>county agents</u>? (CHECK ONE)

much more _____ same ____ less ____ much less _____

How would you rank yourself in the amount of farm information you give to farmers in comparison to other <u>elevator operators</u> in Michigan? (CHECK ONE)

much more _____ same ____ less ____ much less _____

Answ	ers to elevator	operator questionnai	٦. ¹		
Ques,	. 1-Age	Ques. 2-Education	Ques. 3-No. of yrs. as Elevator Opera	: an Ques. 4-No. of yrs. at itor Present Location	~
#1.	39	High School	8	8	
#2.	43	College	17	12	
#3.	45	High School	16	16	
<i>#</i> 4.	24*	College Short Course	1.5	1.5	
#5.	39	College Short Course	6	6	
<i>#</i> 6.	35	High School	10	10	
#7.	60	Grade School	18	18	
#8.	:	;	:	:	
l _{Ele} the ques	vator operators non-diffusion e stionnaire. Num	are numbered from l t levator operators fro ber 8 refused, howeve	to 8. The diffusion elevator o om 6 to 8. Elevator operator n er from questioning him it was	perators are from 1 to 5 and umber 7 partially answered the possible to acquire some data.	
*Thi and	s questionnaire has high contac	was answered by the <i>s</i> t with the University.	assistant manager. The owner r / and Extension Service.	anks high as a diffusion agent	
Ques.	. 5-What are the	five most important	aspects of your job?		
#1.	a. Personnel b. Credit c. Purchasing 1. Analysis of b e. Selling ideas	#2. usiness	 a. Personnel b. Informing directors and stockholders c. Planning new products and services d. Provide product information to farmers in area e. Record keeping 	#3. a. Sales b. Buying c. Personnel	

- #3 board members
- employees
 - customers 1
- other businessmen in town .
 - suppliers

- operate a good business - fair treatment
 - - supply needs .
- work with them 1
 - fair treatment

- fail to give enough consideration to personal problems

- object to various community

merchandizing programs

keep employees informed and good - maintain clean plant facilities

1

- employees of organization

local business

working conditions

- lose money for the company
 - give them a rough time
 - poor pricing ı

• +#	- customers	- honest		- poor service
- •	 townspeople suppliers 	 understanding trustworthy 		- lack of understanding
•	- other elevators	- fair		
#5 ·	• trade people	- selective in buy	ying	- too much direction
•	• employer	- operation of pla	ant	
•	 community 	- explanation of t	business operation	
•	 stockholders 	 progress 		
•	 associates and family 			
• 9#	• owner	- making money		- not being around
•	 customers 	- honest		- selling something not up
•	 employees 	 getting along wi 	ith them	to standard
<i>. 1</i> #	. farmers	- treating them fo	airly	
. 8#	• no answers			
Que	3. 7-Describe yourself as an elev	ator operator by co	ompleting the follow	ing 5 statements beginning
	with "I am."			
#1.	l - <u>I am</u> a director of employee	S≲	2. 1 - sincere in do	ing my job
	2 - " a credit advisor		2 - interested in	ı agriculture
	3 - " looking for new ideas		3 – enjoy working	; with rural people
	4 - " purchasing agent for c	company	4 - proud of the	community in which I live
	5 - " a salesman		5 - proud of the	elevator trade
#3.	l - fair with employees	5#	4. l - knowledgeable	
	2 - always on time		2 - trustworthy	
	3 - working for the owner		3 - honest	
	4 - honest with customers and e	smployees	4 - fair	
	5 - willing to learn		5 - a poor salesm	lan

- a poor salesman

3 - working for the owner
4 - honest with customers and employees
5 - willing to learn

<pre>1 - coordinator of farmer investments #6. 1 - manager and services</pre>	r it job most of the time	ler	new ideas and products (must, should,	<i>#6 #7 #8</i>		x x				ıcts. (frequent, sometimes, seldom,	<i>¥6 ¥7 ¥</i> 8		X	x
<pre>1 - coordinator of farmer investments #6. 1 - and services</pre>	manager a worke pleasar on the	no answ	try out	#5		X				nd produ	#5	X		
<pre>1 - coordinator of farmer investments #6. and services 2 - one of the representatives of farmer activities 3 - source of farmer information 4 - buyer and seller of farm products 5 - source of farmer counselling no answer #8 no answer #8 no answer #1 #2 #3 May Not Must Not Must Not #1 #2 #3 rever) (CIRCLE ONE) #1 #2 #3 rever) rever) rever) rever) rever reve</pre>	4 M N H		to	#4	X					asa	#4		X	
<pre>1 - coordinator of farmer investments and services 2 - one of the representatives of farmer activities 3 - source of farmer information 4 - buyer and seller of farm products 5 - source of farmer counselling no answer no anset no no answer no answer no answer no anset no</pre>	<i>#</i> 6.	<i>#</i> 8	stomers	#3	X					new ide	#3	X		
<pre>1 - coordinator of farmer investments and services 2 - one of the representatives of farme 3 - source of farmer information 4 - buyer and seller of farm products 5 - source of farmer counselling no answer no answer no answer any, should not, must not). (CIRCL may, should not, must not). (CIRCL Must Nust Not Must Not Must Not Nust Not Nust Not Frequently X Sometimes Sometimes</pre>	ы		his cus E ONE)	#2	X					y out r	#2	X		
<pre>1 - coordinator of farmer investm and services 2 - one of the representatives of activities 3 - source of farmer information 4 - buyer and seller of farm prod 5 - source of farmer counselling no answer no answer ay, should not, must not). Must May Not Must Not Must Not Must Not never) (CIRCLE ONE) Frequently Sometimes</pre>	ents farme ucts		urage] (CIRCL	#1		Х				to tr	#1	×		
5. Uues uues	 1 - coordinator of farmer investm and services 2 - one of the representatives of activities 3 - source of farmer information 4 - buyer and seller of farm prod 5 - source of farmer counselling 	7 no answer	ues. 9-An elevator operator enco may, should not, must not).		Must	Should	May	May Not	Must Not	ues. 10-I encourage my customers never) (CIRCLE ONE)		Frequently	Sometimes	Seldom

Never

						S								gent?		
						such a				ısk a		#8	:	ural a{	#8	:
re?	#8					of M.S.U.				had to a			rough Club	agricult		
grícultu	L#			X		ntative	#8	none		sure and		#7	only th Service	with the	#7	;
ollege of A	#5 #6	X		X		o a represei	#7	seldom	y?	6 was not a	ł	#6	never	he consult v	<i>#</i> 6	months ago
e M.S.U. C	<u>#4</u>			X		you talk to	<i>#</i> 6	none	your count	ver number	ith him?	#5	1 week	omer that l	#5	l week
ed by th	#3	X				year do etc.	#5	50	igent in	lt. Howe	t talk w	#4	eeks	io a cust	14	eek
ublish	#2		×			ing a alist,	#4	50	ural a	n agen	ou las		8	sted t	#	1 N
terial p	#1	X				imes dur r, speci	#3	50	agricult	extensio	go did y	#3	l week	on sugge	#3	2 weeks
read ma		equently	tly	S		v many t professo	#2	10	of the	county	v long a		eek	t time y		ek
do you		/ery fre	requent	Sometime	lever	cely hov igent, ₁	<u>#1</u>	20	ie name	of the	ely how	#	1 we	the last	#	1 we
ll-How often			μų	60	4	.2-Approximat a county a			.3-What is th	re the names r.	.4-Approximat	#1	2 weeks	.5-When was t	#1	3 months
Ques. 1						Ques.]			Ques. 1	All gav custome	Ques. 1			Ques. 1		

Ques. 16-Where do you get information about: (rank in order of importance; #1 most important).	<u>#1</u>	#2	#3	<i>††</i>	#5	<i>#</i> 6	#7	#8
a. How to run your elevator operation?								
bulletins, newsletters, etc., from your suppliers.	2	7	2	Ч	7	2	٦	I
personal contacts (specify)**	1	1	٣	2	4		24	I
mass media (radio, t.v., newspapers, etc.	Υ	Υ	4	S	e	m	e	I
other (specify)**	I	I	1	t	I	I	2	ı
<pre>b. Farm practices? (rank in order of importance; #1 most important)</pre>	#1	#2	#3	7 #	#5	#6	#7	#8
bulletins from agricultural college	e	2	1	1	-1	2	1	I
farm magazines or programs (radio, t.v., etc.)	1	ς	2	2	e	e	2	I
personal contacts (specify)**	2*		ო	ς	2		ς	I
other (specify)**	I	I	4	ı	1	ı	I	ı
*Not specified								

**When asked to specify, standard answers were: customers, other elevator operators, product salesmen and experience.

Ques. 17-Please rank the following on their importance to you for a successful operation. (#1 is the most important)

	#1	#2	#3	#4	#5	#6	#7	#8
modern physical facilities (plant, trucks, etc.)	7	7	-	9	7	5	ı	ı
friendly pleasant manners	4	7	٢	ę	٣	-1	I	I
sound but competitive credit policy	S.	S	9	4	Ŝ	5	I	ı
learning useful up-to-date information for farmers	4	ς	2	7	4	4	ı	I
bookkeeping and inventory system	e.	4	4	ŝ	٢	٢	ı	I
a wide line of products and services	9	9	2	80	9	9	ı	ł
conscientious and honest employees	2	1	ε	2	1	٣	ı	I
other (specify)	I	I	I	1	I	•	I	I
	د 1 1				4 (4		1	

Ques. 18-How would you rank yourself on the amount of information about farming you give to farmers in comparison to farm implement dealers?

#7 #8			 ×		
# 6			Х		
#5	X				
#4		x			
#3	X				
#2		X			
#1	Х				
	Much more	Моте	Same	Less	Much less

Ques. 19-How would you rank yourself in the amount of farm information you give to farmers in com-parison to <u>country bankers</u>?



Ques. 20-How would you rank yourself in the amount of farm information you give to farmers in comparison to county agents?







COOPERATIVE EXTENSION SERVICE Michigan State University - East Lansing Institute for Extension Personnel Development And U.S. Department of Agriculture Cooperating

July 10, 1964

Dear

I am a student at Michigan State University. As part of my course work I have been assigned the project of interviewing several Michigan farmers.

Within a day or two of receiving this letter I will telephone you. The types of questions you will be asked are primarily how farmers handle their decisions and their sources of information.

I will not be asking you for any personal information. There will be a total of 200 interviews with Michigan farmers and the information from these will be in statistical form only - your name will not appear anywhere.

Thanking you for your consideration.

Yours sincerely,

/s/John G. Elliott Graduate Student Michigan State University

Pho	one Calls:									
1.	In	2.	In		3.	In		-	4.	In
	Out		Out		-	Out		-		Out
	Call		Call			Call				Call
	back at		back a	t	-	back	at	-		back at
	Busy		Busy		-	Busy	for any specific sector	-		Busy
Tim	e interview beg	zan		Time	e interv	view en	ded			
Nam	ie									
Add	ress									
8.	First, could y	you tel	1 me t	he sia	ze of yo	our far	m in to	otal	acre	es?
	0									
	0 - under 50									
	1 - 30-09									
	2 70 00									
	2 - 70-99									
	2 - 70-99 3 - 100-139									
	2 - 70-99 3 - 100-139 4 - 140-179									
	2 - 70-99 3 - 100-139 4 - 140-179 5 - 180-219									
	2 - 70-99 3 - 100-139 4 - 140-179 5 - 180-219 6 - 220-259									
	2 - 70-99 3 - 100-139 4 - 140-179 5 - 180-219 6 - 220-259 7 - 260-499									
	2 - 70-99 3 - 100-139 4 - 140-179 5 - 180-219 6 - 220-259 7 - 260-499 8 - 500-999									
	2 - 70-99 3 - 100-139 4 - 140-179 5 - 180-219 6 - 220-259 7 - 260-499 8 - 500-999 9 - 1000+									
9.	2 - 70-99 3 - 100-139 4 - 140-179 5 - 180-219 6 - 220-259 7 - 260-499 8 - 500-999 9 - 1000+ in tillabl	le acre	·s?							
9.	2 - 70-99 3 - 100-139 4 - 140-179 5 - 180-219 6 - 220-259 7 - 260-499 8 - 500-999 9 - 1000+ in tillabl 0 - under 50	le acre	·s?	3 - 1	100-139			6 -	220-	-259
9.	2 - 70-99 3 - 100-139 4 - 140-179 5 - 180-219 6 - 220-259 7 - 260-499 8 - 500-999 9 - 1000+ in tillabl 0 - under 50 1 - 50-69	le acre	s?	3 - 1 4 - 1	L00-139 L40-179			6 - 7 -	220- 260-	-259 -499
9.	2 - 70-99 3 - 100-139 4 - 140-179 5 - 180-219 6 - 220-259 7 - 260-499 8 - 500-999 9 - 1000+ in tillab 0 - under 50 1 - 50-69 2 - 70-99	le acre	s?	3 - 1 4 - 1 5 - 1	L00-139 L40-179 L80-219			6 - 7 - 8 -	220- 260- 500-	-259 -499 -999
9.	2 - 70-99 3 - 100-139 4 - 140-179 5 - 180-219 6 - 220-259 7 - 260-499 8 - 500-999 9 - 1000+ in tillab 0 - under 50 1 - 50-69 2 - 70-99	le acre	·s?	3 - 1 4 - 1 5 - 1	L00-139 L40-179 L80-219			6 - 7 - 8 - 9 -	220- 260- 500- 1000	-259 -499 -999)+
9.	2 - 70-99 3 - 100-139 4 - 140-179 5 - 180-219 6 - 220-259 7 - 260-499 8 - 500-999 9 - 1000+ in tillabl 0 - under 50 1 - 50-69 2 - 70-99 How many cows	le acre on the	s? • avera	3 - 3 4 - 3 5 - 3	L00-139 L40-179 L80-219 ≅ you mi	ilking	during	6 - 7 - 8 - 9 - the	220- 260- 500- 1000 yeat	-259 -499 -999)+ -?
9.	2 - 70-99 3 - 100-139 4 - 140-179 5 - 180-219 6 - 220-259 7 - 260-499 8 - 500-999 9 - 1000+ in tillab 0 - under 50 1 - 50-69 2 - 70-99 How many cows 0 - less than	le acre on the 20	es? e avera	3 - 1 4 - 1 5 - 1	100-139 140-179 180-219 ≥ you mi	llking	during	6 - 7 - 8 - 9 - the	220- 260- 500- 1000 year	-259 -499 -999)+ -?
9.	2 - 70-99 3 - 100-139 4 - 140-179 5 - 180-219 6 - 220-259 7 - 260-499 8 - 500-999 9 - 1000+ in tillabl 0 - under 50 1 - 50-69 2 - 70-99 How many cows 0 - less than 1 - 20-29	le acre on the 20	es?	3 - 3 4 - 3 5 - 3	100-139 140-179 180-219 2 you mi	llking	during	6 - 7 - 8 - 9 - the	220- 260- 500- 1000 year	-259 -499 -999)+ -?

- 2 30-39 3 40-49 4 50-99 5 100-199 6 200+

11.	Who are the people you talk to most frequently about <u>farming</u> ? <u>NAME</u> <u>OCCUPATION</u>	
	1	
	2	
	3	
	(IF ALL NAMES ABOVE ARE NON-FARMERS - NO NEED TO ASK NEXT QUESTION (12))
12.	You have mentioned <u>n</u> farmers, we would like the two non-farmers that you talk to most about farming.	
	NAME OCCUPATION	
	1	
	2	
13.	Do you feed grain to your milking cows according to the amount of milk they give per day?	
	NoYes (IF YES, ASK:) (IF NO, ASK d)	
	<pre>(a) What would that be: 1 pound of grain to how many pounds of milk? (should be around 1:3.1 or less) (if ratio grater = a no answer)</pre>	
	(b) How long ago did you start using this practice? (years)	
	(c)and where did you get the information about it?	
	(d) If you wanted information on grain feeding, where would you go (first)	
14.	When you get ready to plant corn, how do you work your land?	
	(IF NOT MINIMUM TILLAGE - ASK (C)) (IF MINIMUM TILLAGE OR EQUAL, ASK:)	
	(a) How long ago did you start doing it that way?	
	(b)and where did you get the information about it?	
•	(IF NOT MINIMUM TILLAGE OR EQUAL, ASK:)	
	(c) If you wanted information about new methods of working land for planting corn where would you go?	

15. Do you normally spread commercial fertilizer as a top dressing to your hay stand?

---No____ Yes____ (IF YES, ASK:) (a) How long ago did you start doing this?______ (b) Where did you get the information about top dressing?______ (IF NO, ASK:)

If you wanted information about top dressing hay stands, where would you go?_____

16. By what date do you like or try to have your corn planted?

_____ by May 15 _____ by May 15 to June 1 ______ after June 1 (IF BY MAY 15 ASK:) (a) How long ago did you start doing this?______ (b) Where did you get the information about early planting of corn?______ (IF AFTER MAY 15, ASK:) (c) If you wanted information on early planting of corn, where

17. For a milk quality control do you use any of the following tests on your milking cows: California Mastitis test; Milk Quality test; Michigan Milk test, or other similar tests?

would you go?

	Vernal	
	DuPuis	
	- Other	
	IF ALFALFA NOT GROWN ASK OATS FIRST, WHEAT SECOND	(USE ONE)
	OATS	
	Clintland 60 Avon	
	Garry Genesee	
k_	Rodney Uther	
(c		
	(Ausuable) certified (Coachman) seed growers	
	(IF ONE OF ABOVE IS MENTIONED ASK:)	
	(a) How long ago did you start using this variety	of?
	(b) Where did you get the information about this v	ariety?
	(IF ONE OF ABOVE <u>IS NOT</u> MENTIONED ASK:)	
L	(c) If you wanted information on recommended varie would you go?	ties, where
19. Do or	you use a straight nitrogen fertilizer as a supplem other crops except pastures?	ent on corn
	NoYes	
	(IF YES, ASK:)	
	(a) How long ago did you start doing this?	
	(b) Where did you get the information about nitrog	en fertilizer?
	(IF NO, ASK:)	
	(c) If you wanted information on nitrogen fertiliz nitrate, urea, etc.) where would you go?	er (ammonium

- 20. How old are you?
 - 1 under 25
 - 2 25-34 years
 - 3 35-44 years
 - 4 45-54 years
 - 5 55-64 years
 - 6 65 or more years
 - 7 estimated by asking how long he has been farming
- 21. What was the last grade of school you completed.
 - 1 less than 8 years
 - 2 completed 8th grade
 - 3 attended high school but didn't graduate
 - 4 graduated from high school
 - 5 attended college
 - 6 graduated from college

Total number of potentia	l telephone	calls and final	total of c	ompleted call	У
Diffusion Elevator Operators Number ¹ R	efusals	No Telephone Listing	Other ²	Total Number of Names	Total Completed Calls
Elevator Operator					
1	0	1	0	24	20
2	0	1	0	26	20
Э	0	0	0	24	20
4	0	0	0	25	17 ³
5	1	0	0	26	20
Q	0	0	0	25	20
7	2	0	1	21	18
8	1	4	2	26	19
Total	4	6	3	197	154
¹ The elevator operators elevator operator, 6 th	are numbered ru 8 non-dif	l for the sake o fusion elevator	of anonymity coperator.	. 1 thru 5 d	iffusion

,

 $^3\mathrm{To}$ have completed this set would have required returning to the county agent's office 2 Other = one farmer was deaf, one farmer moved and one no answer after several calls.

for another day.

COOPERATIVE EXTENSION SERVICE Michigan State University - East Lansing ------ Institute for Extension Personnel Development

And U.S. Department of Agriculture Cooperating

August 26, 1964

I am a graduate student at Michigan State University in the Institute for Extension Personnel Development. Presently I am working on my thesis under the direction of Carl J. Couch.

Over the past month I have been interviewing some farmers that are located in your county. Enclosed therefore is the list which I would like you to check accordingly. Some of these farmers are not located in your county; therefore please check the "don't know" column in such cases. I would appreciate return of these lists at your earliest convenience to:

> Dr. Carl J. Couch, Leader Extension Communication Research Institute for Extension Personnel Development 117 Agriculture Hall Michigan State University East Lansing, Michigan

The lists are being sent to adjoining County Extension Directors so that the names will be exhausted.

Thank you for your cooperation in this matter.

Yours sincerely,

John Elliott

Carl J. Couch, Leader Extension Communication Research

Enclosure



COOPERATIVE EXTENSION SERVICE Michigan State University - East Lansing ______ Institute for Extension Personnel Development And U.S. Department of Agriculture Cooperating

August 26, 1964

You may recall that recently I made use of your office to interview farmers by telephone. To complete my study, which I am writing under the direction of Carl J. Couch, I would like to ask you to check off the enclosed list of farmers' names according to the way in which you would rate them.

Some of these farmers are not located in your county; therefore, please check the "don't know" column in such cases. The lists are being sent to adjoining County Extension Directors so that the names will be exhausted. I would appreciate the return of these lists at your earliest convenience to:

> Dr. Carl J. Couch, Leader Extension Communication Research Institute for Extension Personnel Development 117 Agriculture Hall Michigan State University East Lansing, Michigan

I wish to take this opportunity to thank you for the inconvenience which I may have caused you in the use of your office and telephone. Also my thanks for your cooperation in this matter.

Yours sincerely,

John Elliott

Carl J. Couch, Leader Extension Communication Research

Enclosure

Are These Farmers Members of	Owner Sampler	
	DHIA	
Please Rate According to Your Professional Contact	Don't Know	
	None	
	Rarely	
	Occasionally	
	Frequently	
	Name and Mailing Address	(The names of farmers were not identified with the elevator oper- ator).



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