# THE EFFECTS OF ODD - EVEN RETAIL PRICING ON VALUE DETERMINATION, PRODUCT PERCEPTION, AND BUYING PROPENSITIES

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# This is to certify that the

#### thesis entitled

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#### ABSTRACT

THE EFFECTS OF ODD-EVEN RETAIL PRICING ON VALUE DETERMINATION, PRODUCT PERCEPTION, AND BUYING PROPENSITIES

Вy

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The study examines the effects of odd and even retail price endings on a heterogeneous group of eleven department store items and attempts to determine, for each item, the direction and intensity of any price illusion. In addition, the influence of price endings on subjects' indicated buying dispositions and product perceptions are analyzed, as are differences in illusion susceptibility for selected demographic classifications; for subjects' indicated buyer roles; for past buying experience; and for future buying intentions.

The study involves two essential stages. The first is a simulated inquiry in which differences in the mean responses of 243 subjects to selected questions about each of the items, which were randomly assigned odd or even endings, were used as a basis for establishing the effects of the alternative price endings.

Using an experimental approach, the second stage involves a measure of sales of the eleven items for a

four-week period within the six stores of a leading department store group. During this phase the items were also
assigned odd or even retail endings for predetermined weekly
periods. The total sales at each of the prices were then
analyzed to determine the sales impact of the alternative
endings, and to provide some measure of the strength of
the illusions which were revealed in the previous stage.

The results of the study indicate that in the aggregate (i.e., summing across all subjects) no evidence of price illusion appears to exist. Furthermore, the alternative price endings do not appear to influence subjects' indicated purchase dispositions or perceptions of products as measured by ten factor analyzed, semantic differential scales. In addition, significant differences in illusion susceptibility do not appear to be associated with the subjects' indicated buyer roles, with past purchase experiences, or future buying intentions.

Illusion susceptibility, however, did vary within selected demographic strata. Subjects who are more highly educated, whose household heads have white collar jobs, who earn higher family incomes, or who have female household heads employed full-time, are susceptible. In addition, the direction of the illusion appears mixed; influenced by the type of product. In some cases odd prices enhance the value impressions of an item while in other cases they depress them—and vice versa. A comparison of the results of the two stages of the study shows the

absence of significant variations in the second phase and a low level of relationship between the results of the two stages. This suggests that while price illusion appears to exist for certain products within selected demographic segments, any net effect on sales is relatively weak or is swamped by situational and intervening variables.

# THE EFFECTS OF ODD-EVEN RETAIL PRICING ON VALUE DETERMINATION, PRODUCT PERCEPTION, AND BUYING PROPENSITIES

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A project of any magnitude is seldom the product of any single person. In looking back it becomes apparent that this study also incorporates the direct and indirect assistance of many individuals. Although mentioning each would be overly burdensome and impossible at this point in time, simple gratitude compels me to acknowledge the help of some major contributors.

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#### CHAPTER I

#### INTRODUCTION

#### A Statement of the Problem

Marketing practitioners and theorists have for many years been intrigued by abnormal variations in "customary" or expected patterns of demand. Conventional wisdom as well as economic theory assume that customers purchase more of a product the lower it is priced. It is reasonable to expect that this assumption holds true across an infinite range of price points as long as the ceteris paribus condition prevails. We therefore expect that the demand curve for any product is a smooth negatively sloped function. But empirically we often find significant non-random variations in the normal patterns of demand which violate such assumptions about buyer price behavior. While economists generally view such variations as atypical, insignificant, and outside their legitimate realm of concern, marketing practitioners and students of consumer behavior consider such phenomena significant for two basic reasons. First, they have pragmatic value because the results suggest that certain price points have either enhancing or deterring effects on demand. Knowledge of the existence, direction, and

. . . . . 182 :::: (E) 11. .... j- (1 , ... 1: 1:  impact of such phenomona offers an astute pricemaker a measure of competitive advantage. Such knowledge suggests price points that increase the appeal of his offering, or cautions him against the use of other endings that may leave his offering relatively disadvantaged.

The second reason is less direct, but in the long run may be more important. Selected price points may be relatively insignificant and justify no more than the passing concern of the businessman establishing price endings, but an understanding of the cause of such deviations provides insights into the customer decision processes. The point was recognized by the late Gary Steiner who stated that, "No difference is too small to be of scientific value, although it may be too small to be of practical value."

Although variations are discounted as irrational by the traditional economist, they are a product of the customer's inner rationality<sup>2</sup> and a prime concern of the student of consumer behavior. Because the actions of customers can be assumed to involve higher order mental processes, the student of consumer behavior must take

Gary A. Steiner, "Consumer Behavior: Where Do We Stand?" in On Knowing the Consumer, ed. by Joseph W. Newman (New York: John Wiley & Sons, Inc., 1966), p. 206.

<sup>&</sup>lt;sup>2</sup>Robert W. Pratt, Jr., "Consumer Behavior: Some Psychological Aspects," in <u>Science in Marketing</u>, ed. by George Schwartz (New York: John Wiley & Sons, Inc., 1965), p. 110.

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note of external manifestations of behavior in order to construct plausible and predictable explanations consistent with the actions of consumers in varying situations. Any abnormal increases and decreases in sales which may occur at certain price points are profitable topics of inquiry for these students.

These variations are classified under the heading of psychological pricing, which in the broadest sense includes such phenomena as: fictitious pricing, bait pricing, prestige pricing, and odd pricing. The term psychological pricing has various interpretations. These range from specific rules stating, "Whenever possible price your product so that the customer can pay for it with one coin or bill, and get something back in the way

<sup>&</sup>lt;sup>3</sup>James F. Engel, David T. Kollat, and Roger D. Blackwell, <u>Consumer Behavior</u> (New York: Holt, Rinehart and Winston, Inc., 1968), pp. 20-23.

Perry Bliss, "Price Determination at the Department-Store Level," Journal of Marketing, XVII (July, 1952), 44; Edward R. Hawkins, "Price Policies and Theory," Journal of Marketing, XVII (January, 1954); Clare W. Barker and Ira Anderson, Principles of Retailing (New York: McGraw-Hill Book Company, Inc., 1935), p. 166; Andre Gabor and C. W. J. Granger, "Price Sensitivity of the Consumer," Journal of Advertising Research, IV (December, 1964); Donald V. Harper, Price Policy and Procedure (New York: Harcourt, Brace & World, Inc., 1966), p. 39; John Cameron Aspley and John Cousty Harkness, The Sales Manager's Handbook (9th ed.; Chicago: The Dartnell Corporation, 1962), p. 242; Jules Backman, "Pricing," in Science in Marketing, ed. by George Schwartz (New York: John Wiley & Sons, Inc., 1965), p. 276.

18 .  of change,"<sup>5</sup> to more general definitions which include all prices that have great consumer appeal, <sup>6</sup> or that maximize profits through margin-volume concerns.<sup>7</sup>

Although these phenomena have underlying similarities which justify broadly grouping them under the psychological pricing term, they also represent practices and effects which differ in many essential respects. In addition, because many of the phenomena overlap they do not represent mutually exclusive classifications. For this reason it is necessary to refine the scope of this inquiry still further. Specifically, the thrust of this effort will be directed primarily at a consideration of the effect on sales which arises from the use of odd and even retail price endings.

But there is no general agreement as to the exact meaning of odd and even price endings. Some authors have interpreted even prices to include quotations with endings which are divisible by five, 8 whereas others have

<sup>&</sup>lt;sup>5</sup>Louis T. Montant, Jr., "How to Determine Prices," Printers' Ink (September 10, 1948), 30.

<sup>&</sup>lt;sup>6</sup>Harper, <u>Price Policy and Procedure</u>, p. 281.

<sup>&</sup>lt;sup>7</sup>Q. Forrest Walker, "Some Principles of Department Store Pricing," <u>Journal of Marketing</u>, XIV (January, 1950). 533.

<sup>&</sup>lt;sup>8</sup>Harold J. Rudolph, "Pricing for Today's Market," Printers' Ink, CCXLVII (May 28, 1954), 22.

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considered even prices to be those divisible by two. 9
Generally odd prices are said to include quotations in
the immediate price ranges under an even dollar (whether
ending in 88, 95, 97, 98 or 99 cents); while even prices
are those ending in round dollar amounts. 10

Price illusion, or the tendency of a prospective customer to perceive a price variation which cannot be justified by an absolute difference in a price quotation, is assumed to be created by pricing merchandise just under an even dollar. But any attempt to measure this illusion must recognize a complication which arises as a result of customary retailing practices. Because of historical associations and retailing conventions, certain price endings are given different interpretations by prospective buyers. Some price endings (notably

<sup>9</sup>Milton H. Spencer and Louis Siegelman, Managerial Economics (2d ed.; Homewood, Illinois: Richard D. Irwin, Inc., 1964), p. 356.

<sup>10</sup> Eugene Jerome McCarthy, <u>Basic Marketing: A Managerial Appraoch</u> (3d ed.; Homewood, Illinois: Richard D. Irwin, Inc., 1968), p. 551; Harper, <u>Price Policy and Procedure</u>, p. 282; Hawkins, "Price Policies and Theory,"

p. 234.

ll Alfred Oxenfeldt, Executive Action in Marketing (Belmont, California: Wadsworth Publishing Co., Inc., 1966), pp. 54-55; Oswald Knauth, "Considerations in the Setting of Retail Prices," Journal of Marketing, XIV (July, 1949), 8; Edgar A. Pessemier, "A New Way to Determine Buying Decisions," Journal of Marketing, XXIV (October, 1959), 46; Bliss, "Price Determination at the Department-Store Level,' p. 44.

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88, 97, and 99)<sup>12</sup> are generally used with sale, promotional, or clearance merchandise. Therefore, an item may be purchased at these endings for two reasons: the sales appeal suggested by the ending, and the illusion created by the use of the odd price.

In order to isolate such influences it is necessary to further restrict the range of this inquiry. Only prices ending in 98 cents and even dollars will be considered. This, presumably, would limit the effects of the study to the odd-even price illusion issue.

The fact that odd prices are extensively used is well established. This popularity is underscored by surveys made of the incidence of various price endings. 13 These surveys also reveal the widespread association of the figure nine with promotional merchandise. As a result, it is hypothesized that because of this nine-promotional association the figure sould be avoided by quality stores. 14 Conversely it is suggested that the

<sup>12</sup>As an extreme example refer to: "88-Cent Store Does Well in Secondary Location," Chain Store Age, XXXV (December, 1959), E22f-E22g.

<sup>13&</sup>quot;The Right Way to Price," Super Market Merchandising, XXIII (May, 1958), 163-166; "Set Prices Psychologically," Progressive Grocer, XLI (February, 1962), 178;
"Psychology Makes Cents in Pricing," Printers' Ink,
CCXLIV (October 29, 1954), 45; Dik Warren Twedt, "Does
the '9 Fixation' in Retail Pricing Really Promote Sales?"
Journal of Marketing, XXIX (October, 1965), 54-55;
Rudolph, "Pricing for Today's Market," pp. 22-24.

<sup>14</sup> Fred M. Jones, <u>Principles of Retailing</u> (New York: Pitman Publishing Corporation, 1949), p. 287.

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nine figure has an inherent appeal to price-conscious customers. 15 To the extent that the nine-promotional association does exist it would increase the impact of odd price endings, particularly if the price also includes a dollar break (e.g., \$9.98 as opposed to \$10.00) which results in a so-called "double-nine" effect.

This nine-promotional effect is not the same as the sale endings discussed earlier. The essential difference is that even prices presumably create a prestige effect which deters price-conscious buyers while appealing to quality conscious customers; although in both cases the items are assumed to be regular merchandise sold at regular prices.

### The Issue

The issue of odd and even price endings has for many years been a concern of retail price setters and manufacturers—particularly those manufacturers who premark merchandise or in other ways use suggested retail prices. 16 Yet as extensive as interest in the issue has been, surprisingly little has been published in the way

<sup>15</sup> Delbert J. Duncan and Charles F. Phillips, Retailing: Principles and Methods (5th ed.; Homewood, Illinois: Richard D. Irwin, Inc., 1959), p. 454.

<sup>16</sup> As an example of this concern refer: Barker and Anderson, Principles of Retailing, p. 166.

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of rigorous research which would offer price makers reliable guides for resolving their dilemma. 17

The classic study of the effect of odd and even price endings in an actual sales situation was reported in 1936. 18 Although few details were made available, a mixed effect was found. Without specifics one cannot establish the range of variation in sales, or determine the extent to which the conditions of the study are applicable to the present, but the very fact that substantial fluctuations in response to alternative price endings did occur is in itself significant. It strongly suggests that the effects of various price endings can be substantial.

Within the past few years experimental studies of subject responses in simulated purchase situations have been conducted. One of the studies attempted to measure the probable reaction of subjects to a range of market prices. Because the study was conducted in England (which introduces differing value orientations, cultural influences, economic orientations, and market processes) the findings can only be cautiously

<sup>17</sup>For examples of some of the earlier studies refer to: Montant, "How to Determine Prices," p. 30; Knauth, "Considerations in the Setting of Retail Prices," p. 10; Aspley and Harkness, The Sales Manager's Handbook, p. 244; Barker and Anderson, Principles of Retailing, p. 167.

<sup>18</sup> Eli Ginzberg, "Customary Prices," American Economic Review, XXVI (June, 1936), 296.

.... .---.1..... ....... ... i. • . ÷. 1. .  generalized. The results indicated that the impact of odd prices varied among products. In one case odd prices immediately below even price points were found to be significantly more effective as an inducement to purchase than either even prices or prices which fell in the range below the odd price points. In another case no effect attributable to the odd price was found.

The conclusion of the researchers was that odd pricing has no apparent effect. The impact in the case of the first product was assumed to be the result of a history of industry-wide odd price promotions and the conditioning effect it had on consumers. Because of this it was felt that prices other than those at the traditional price points were viewed as unreal by the subjects. 19

An experimental study conducted in the United States by Holloway also involved a simulated purchase situation, and produced results supporting the existence of effects attributable to odd prices. After testing the subjects' "bargain" and "quality" perceptions of twenty-four products (ranging in price from one to two hundred dollars) Holloway concluded that, ". . . even prices were perceived as being of higher quality than the same product carrying an 'odd' price." The results also indicated

<sup>&</sup>lt;sup>19</sup>Gabor and Granger, "Price Sensitivity of the Consumer," pp. 266-268.

::1 1.5 .... ... -<u>:</u> • . . that, ". . . 'odd' priced items were seen as being greater bargains than the same item carrying an 'even' price." 20

The findings of the Holloway study support the existence of some influence arising from price illusion, but it is not possible to determine if the results arose from the illusion created by the odd price, from the nine-promotional association, or from some combined effect. The study does suggest that odd or even price endings affect a consumer's product perception in discernably different ways.

Two opposing views exist with regard to the issue. One is that no price illusion is created—the implicit assumption being that the customer is an astute (rational) buyer and is not deceived by the use of odd prices. The opposing view is that the customer perceives a \$3.98 price as being significantly lower than the two-cent differential would justify. It is assumed that he translates the price into the deliberative processes as three dollars and something, rather than rounding it to the four dollar figure. Then, in the traditional view, the customer weighs the perceived price against a product's promised stream of satisfactions (which are assumed

<sup>20</sup> Robert J. Holloway, "Experimental Work in Marketing: Current Research and New Developments," in Application of the Sciences in Marketing Management, ed. by Frank M. Bass, Charles W. King, and Edgar A. Pessemier (New York: John Wiley & Sons, Inc., 1968), pp. 393-394.

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constant) and the value is enhanced because of the resulting higher quality-price ratio. <sup>21</sup> In the end, marginal customers are induced to purchase the product-resulting in greater sales at odd prices. <sup>22</sup>

In addition to these opposite views some middle positions also exist. Some feel that the issue has not been adequately investigated and that further study is needed, <sup>23</sup> or that the effect is probably mixed and is not determinable. Others hold that the effect of odd prices is not a product of price illusion, as traditionally viewed, but is the result of the retailer pricing his product as low as possible. It is also suggested that such prices became established, and are subsequently effective simply as a matter of custom. Whatever the cause, those that hold odd pricing is effective view the

<sup>21</sup>Where: Quality/Price = Value.

<sup>&</sup>lt;sup>22</sup>As an example of some positions supporting this view refer to: John W. Wingate and Elmer O. Schaller, Techniques of Retail Merchandising (New York: Prentice-Hall, Inc., 1950), p. 162; "Psychology Makes Cents in Pricing," p. 45; Aspely and Harkness, The Sales Manager's Handbook, p. 244; Backman, "Pricing," p. 276.

<sup>&</sup>lt;sup>23</sup>Harper, Price Policy and Procedure, p. 283.

Wingate and Schaller, <u>Techniques of Retail</u> Merchandising, pp. 162-163.

<sup>25</sup> Harper, Price Policy and Procedure, p. 283; Barker and Anderson, Principles of Retailing, p. 167.

<sup>26</sup> Stanley C. Hollander, "Customary Prices," <u>Business</u> <u>Topics</u>, XIV (Summer, 1966), 47; Barker and Anderson, <u>Principles of Retailing</u>, p. 167; Wingate and Schaller, <u>Techniques of Retail Merchandising</u>, p. 162; Gabor and

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demand curve for a product not as a smooth, but as a kinked curve that is relatively more elastic at the odd-even price points (see Figure 1).

The original reasons offered for such deviations differed widely, and in present terms appear naive. 27 but in time they were formulated into explicit guides to pricing behavior. 28 Because marketing has been concerned with interdisciplinary consumer behavior studies for only a relatively short time, one can appreciate why the explanations lacked sophistication. Also explaining the lack of any deeper inquiries into the issue was the essential pragmatic orientation of the businessmen. whose concern was limited to whether the phenomenon in fact existed, and if so, in what way and to what extent it would affect the sale of various products. They felt that little of value was to be found in a more exhaustive study of the issue, and as a result, were satisfied with the somewhat superficial inquiries which were undertaken.

Granger, "Price Sensitivity of the Consumer," p. 40; Harper, <u>Price Policy and Procedure</u>, p. 283; Knauth, "Considerations in the Setting of Retail Prices," p. 10; Backman, "Pricing," p. 276.

<sup>27</sup> As examples refer to: Harper, Price Policy and Procedure, pp. 282-283; Barker and Anderson, Principles of Retailing, p. 167.

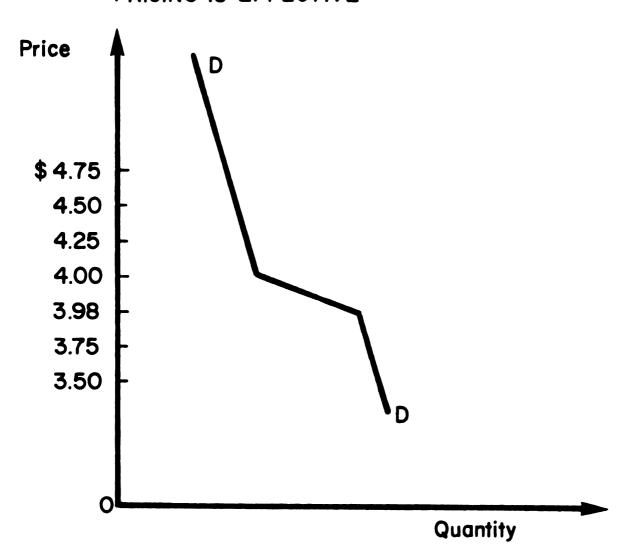
<sup>&</sup>lt;sup>28</sup>"Psychology Makes Cents in Pricing," p. 45; Aspley and Harkness, <u>The Sales Manager's Handbook</u>, p. 243.

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Figure I
DEMAND CURVE WHEN ODD-EVEN RETAIL
PRICING IS EFFECTIVE



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Even today the issue is far from being resolved. On the one hand widespread adoption and presistent use of odd prices suggests that price illusion is, or was, an effective buying influence. Alternatively, growing adoption of even prices by department and specialty stores suggests that the impact of illusion may be so weak as to allow some retailers to forego the advantages of any price illusion with no substantial effect on either volume or customer reaction. Because of the significance of the issue (the fact that it touches directly or indirectly all retailers and manufacturers), the potential impact as suggested by the Ginzberg and Holloway studies, the reasons which prompted the adoption of odd prices in the past, and because of the possible insight further study may provide about the consumer decision processes, it would appear that a further inquiry is justified.

## The Significance of the Issue to the Retailer

Empirically a retailer or manufacturer might consider hedging the issue by charging the odd price, the rationale being that if the illusion arising from odd prices is strong its use would allow the retailer to take advantage of the situation. The cost of selecting this alternative, in the extreme case where an impact does not exist, is the foregone revenue between the odd and the even prices. The cost of the alternative in the

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situation of a 98 cent ending is about 2% (more specifically 2.04%) for a dollar item, then it quickly becomes infinitesimal, being about .5% for a four dollar item and about .2% for a ten dollar item. As a result one might argue that the issue is trivial and the lost revenue is well worth the hedge in an area of such uncertainty.

If the foregone revenue does not appear impressive in relative terms, the situation changes dramatically when viewed in absolute dollars. In the simplified case of a department store doing \$30,000,000 volume per year, and an average gross sale of \$6.00,<sup>29</sup> the number of items sold is 5,000,000. Assuming the store uses 98 cent endings exclusively, the store has foregone \$.02 per item.<sup>30</sup> Assuming one item per transaction, the total foregone dollar amount is \$100,000. Moreover, because no

<sup>&</sup>lt;sup>29</sup>An approximation derived from Average Gross Sales for Year, for main store departments of Department Stores with Annual Sales of \$20-\$50 million as offered in:
National Retail Merchants Association, Controllers Congress, Departmental Merchandising and Operating Results of 1964 (New York: National Retail Merchants Association, 1965).

<sup>30</sup> The simplified assumptions being used may strike the critical reader as extremely naive in that they assume all sales are made at regular price or that the store employs 98 cent endings for sale merchandise, that small transactions such as greeting cards and candy also use 98 cent endings, the impact of multiple pricing does not exist, and that 98 cent endings are also used on major items. On the other hand, this example is intended for illustrative purposes, and the incorporation of extensive, although realistic, qualifications would not significantly alter the essential point being raised.

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incremental costs are associated with the incremental revenue, in the short run the impact on the firm's earnings before taxes would be direct.

Alternatively, if a retailer uses even prices for all products when the illusion created by the use of odd prices is strong, his prices are perceived to be significantly higher and marginal sales are lost in the whort run. If his competitors employ odd prices, their prices would appear to be substantially lower, causing a shift of sales in the competitors' direction. In the long run (because these price impressions are probably generalized)—a store's even price levels seem to be more expensive, resulting in a weakening of customer loyalty to the store.

Even after making allowances for the simple assumptions used in the above examples and recognizing that what has been offered is a limiting case, it appears that the matter is an important concern for retailers.

The issue is simpler for the manufacturer. Assuming that retail markup percentages are not sensitive enough to reflect the differences in retail price endings (which seems probable for items retailing beyong two dollars per item) the astute manufacturer should pre-mark his mer-chandise at the odd price. Because the retailer's markup calculations (by assumption) are insensitive to the differential, the manufacturer need not reflect the

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differential in the invoice price. If no odd price illusion exists he is unaffected and the retailer absorbs the lost revenue. To the extent that odd price illusion is real, his products are afforded an advantage over competitive brands priced in even dollars. Against this advantage he has only to weigh the cost of the possible antagonism of retailers who prefer even dollar endings. Although the pull strategies used by many manufacturers have the effect of creating varying degrees of brand preference for their products, and weakening the influence and leverage of the smaller retailers, 31 the astute manufacturer cannot completely discount any such reaction.

### The General Approaches to the Problem

For most retailers the approach to the problem has often been gross. As will be discussed, the assumption is that odd-even influences operate either strongly or have no effect. But when the range, direction, intensity, and variety of influences affecting purchase decisions within product categories are considered; when the scope of influences affecting the perception of price and price illusion is recognized; and when these price conditioning effects are aligned by product (resulting in some which are conflicting to produce a weak price effect and

<sup>31</sup> Michael Halbert, ed., The Meaning and Sources of Marketing Theory (New York: McGraw-Hill Book Company, 1965), p. 163.

1.00 ..... 7-11: Tiet. -1. .2 --- --1.000 4, ing ; ·: 1. · . . . <del>.</del> £14, .... .... 2014 . . . . . . . : . . · ÷ · others which are reinforcing to produce a strong effect), the possibility arises that price impact may vary substantially between products.

Furthermore, because there are perceptions, needs, and purchase dispositions common to specific groups, the impact of price illusion also varies between customer types. Moreover, when one considers that the customer mix of each department and specialty store is unique as a result of the location, promotional policies, service mix, and merchandise offerings of the retailer, it is also possible that profit maximizing odd-even price policies will vary by store.

Finally, because customer types often purchase different items in a department or specialty store, and tecause these customer types possess different degrees of illusion susceptibility and are disposed toward products with varying illusion effects, the ultimate blends which occur at the point of purchase produce product-customer combinations which are either mutually reinforcing or conflicting. Because the combinations will vary from synergistic to antagonistic, it is possible that the intensity of buying effects would vary by product, customer, store, and cyclical period. In some cases the effects may be very strong and in others they would be weak, but without additional information it is not possible to determine the appropriate circumstances, direction, or

intensity. The extent to which these effects exist suggests that a general rule applied to the price endings of a firm may prove costly. If such a rule is used the firm may not maximize all incremental revenues from the sale of certain items, while at the same time it might fail to realize all of its potential volume from other product categories.

To the typical retailer price endings are a thirdorder concern. More attention is usually devoted to
adequate representation in important merchandise types,
to balancing assortments, and to adding items to increase
stock interest. Short-run profits are subordinated to
reinforcing the proposed store image and to maximizing
the long-run attraction of a department. 32 Another concern is the establishment of appropriate price zones for
merchandise, although pricing is predetermined and routinized because of practices established in the trade,
agreements with manufacturers, pre-marking, competitors'

<sup>32</sup>On the other hand there exists some evidence to suggest that the approach of many merchants is hardly a sophisticated one. Simplified assumptions and objectives appear to be the rule with short-run sales maximization their overriding concern. As an example markon in percentage terms is often used as a simple proxy for assessing alternative item profitability [Douglas J. Dalrymple, "Quantitative Methods of Measuring Merchandising Performance in Selected Department Stores," in Reflections in Progress in Marketing, ed. by L. George Smith (Chicago: American Marketing Association, 1964), pp. 119-131.]

actions and potential reactions, and the policies of the store.

Even the alternative price endings available to a merchant are predetermined. It has been established that within a given cultural context certain price points have significant communication value. 33 For this reason merchants assume that a consistent price ending policy provides: greater impact through the use of established promotional and sale endings, some measure of control over pricing abuses, and minimum organizational drift. For these reasons most large retailers have policies, expressed or implied, concerning the use of various price endings. However, these policies often originate at the general management level and are therefore made to apply to broad groups of products (with certain exceptions in highly competitive departments such as drugs, toys in season, and traffic appliances). 34 Additionally, policies are established at points far removed from the selling floor and may tend to be insensitive to product demand variations. For these reasons it would seem that most price ending decisions are often the result of a few

<sup>33</sup>Pessemier, "A New Way to Determine Buying Decisions," p. 46; Bliss, "Price Determination at the Department-Store Level," p. 44; Knauth, "Considerations in the Setting of Retail Prices," p. 8; Oxenfeldt, Executive Action in Marketing, p. 54.

<sup>34</sup>Knauth, "Considerations in the Setting of Retail Prices," p. 2.

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generalized considerations and some uncritical assumptions perpetuated from the past. Nevertheless they are applied to a range of products whose demand characteristics differ widely with respect to the effects of odd or even prices. If the impact is strong and varies between products, such a generalized approach will not maximize profits. It will prove costly from a sales or profit maximizing point of view regardless of the alternative selected; that is if the impact of odd prices is universally strong while even price endings were used, and vice versa.

## The Distinction Between Effect and Illusion

Because of the diverse influences affecting the purchase decision, customer responsiveness to the price variable differs widely among products. It is necessary to make a distinction between the strength of the illusion which arises from an odd price and the ultimate effect that will have on sales at retail. Such a distinction is needed, because with the impacts created by the intervening variables, it does not always follow that a strong illusion will translate iteslf into a strong effect. As an example, in the case of an item with a highly inelastic demand the sales effect of both odd and even price endings will be the same no matter how strong the illusion. Because of this, a measure of retail sales

is insufficient because it does not provide a measure of any illusion which may have arisen. Conversely, a simple measure of illusion is insufficient for two reasons. First, because of the elasticities existing among products, it is to be expected that product sales will have only an incidental relationship to the product's illusion intensity. Therefore, any measure of illusion cannot be used to accurately predict an item's relative sales effect. Second, as a result of the intervening variables, it can be expected that the sales effect relative to any illusion would be dampened for any product. 35,36 But a test of effect coupled with a test of illusion would make it possible to determine roughly how much weaker the effect on sales may be. Moreover, without a measure of effect following one of illusion there is a tendency to overvalue the impact of the illusion.

One of the leading factors dampening the effect of illusion arises from convenience and minimization of effort. Generally it is considered a burden for customers

<sup>35</sup>This would explain such inconsistent situations in which women's expressed preferences--presumably valid--are for G. E. refrigerators over Frigidaire, although the latter outsells the former. James H. Myers and William H. Reynolds, Consumer Behavior and Marketing Management (Boston: Houghton Mifflin Company, 1965), p. 56.

<sup>&</sup>lt;sup>36</sup>As an example of some intervening variables which illusion must overcome are: product design, quality distinctions, brand preferences, promotional effects, availability of alternatives, past product experiences, and others which will be developed later in the paper.

to compare prices between all retailers because of the time and effort required. As a result, customers estimate the probable payoff from additional search against the secondary purchase costs of making the comparisons. The payoffs would include, in addition to the actual savings in product price, improved terms of sale, as well as the psychic value provided by the assurance of a price comparison. The property of the provided by the assurance of a price comparison.

We can assume that shopping is a burdensome chore for many customers and competes with other demands on limited time. So Consistent with this view, one marketing theorist comments:

The initial state of the consumer is one in which she hopes to visit a single store, get everything she wants, and get it at a favorable price. Once she is in the store, pressure of

<sup>37</sup>Wesley C. Bender, "Consumer Purchase Costs--Do Retailers Recognize Them?" Journal of Retailing, XL (Spring, 1964), 1-8; Donald L. Shawver, The Development of Theories of Retail Price Determination in England and the United States, Illinois Studies in the Social Sciences, Vol. XXXIX (Urbana, Illinois: The University of Illinois Press, 1956), p. 79.

<sup>38</sup> Alfred Oxenfeldt, et al., Insights Into Pricing from Operations Research and Behavioral Science (Belmont, California: Wadsworth Publishing Company, 1961), pp. 98-101.

<sup>39</sup>For an elaboration of the sensitivity of the time issue refer to: Charles J. Cellazzo, Jr., Consumer Attitudes and Frustrations in Shopping (New York: National Retail Merchants Association, 1963), p. 116; William P. Dommermuth and Edward W. Cundiff, "Shopping Goods, Shopping Centers, and Selling Strategies," Journal of Marketing, XXXI (October, 1967), 32-36; Bender, "Consumer Purchase Costs-Do Retailers Recognize Them?" pp. 1-8.

time may cause her to buy what she wants even though the prices are higher that she expected, and accept substitutes for preferred items, or go without temporarily. . . . $^{40}$ 

The issue is that the concept of customer convenience has many dimensions which are very real in determining purchases. These dimensions are recognized both by the astute retailer in formulating retailing mixes, and by customers in selecting patronage alternatives. While we expect the impact of this concept of convenience to vary among products, its net effect, especially in the short run, is to dampen significantly the intensity of any illusion.

It is possible to speculate about the intensity of any given illusion. Using two goods as an example, one with elastic and one with inelastic demand, and assuming all other factors are equal, the following would likely

Wroe Alderson, <u>Dynamic Marketing Behavior</u> (Home-wood, Illinois: Richard D. Irwin, Inc., 1965), p. 228.

<sup>&</sup>lt;sup>41</sup>Eugene J. Kelley, "The Importance of Convenience in Consumer Purchasing," <u>Journal of Marketing</u>, XXIII (July, 1958), 32-38.

<sup>42</sup> Seymour Baranoff, "Retailing as an Operating System," in Theory in Marketing, ed. by Reavis Cox, Wroe Alderson, and Stanley J. Shapio (Homewood, Illinois: Richard D. Irwin, Inc., 1964), pp. 160-161; Bender, Consumer Purchase Costs--Do Retailers Recognize Them?" pp. 4-7.

<sup>&</sup>lt;sup>43</sup>Jon G. Udell, "Prepurchase Behavior of Buyers of Small Electric Appliances," <u>Journal of Marketing</u>, XXX (October, 1966), 52.

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occur when the illusion produced by each of the items is the same:

- 1. If the illusion is weak, the ultimate effect on sales will be weak. In this case the profit maximizing retailer would price his merchandise in even dollars.
- 2. If the illusion is strong, and assuming that no substantial dampening effect arises from the intervening variables, the sales effect will be strong for items with elastic demand. In this case the item should be given an odd price. On the other hand, if the demand is elastic, but the dampening effect is strong, even price endings can probably be used with no substantial deterrent effect on sales.
- 3. If the illusion is strong and the demand for the item is inelastic, at least in the short run, the use of even prices is justified. Additionally, the use of even price endings is appropriate regardless of whether the intervening variables are strong or weak.

### The Approach of the Study

As a result of the considerations previously discussed, a two-stage approach to the problem was undertaken. The first phase involved a specific test of illusion. Using a simulated situation an attempt was made to determine if the respondents' value estimates for a heterogeneous group of products (which were

randomly assigned odd or even prices) differed significantly. The study design also made it possible to determine: whether the subject's perception of the item was affected by the alternative endings; whether selected demographic characteristics were related to illusion susceptibility; whether illusion was affected by the subject's past or proposed purchases of the item or by his perceived buyer role; and whether the use of odd or even prices influenced the expressed purchase disposition of the subject.

The second phase attempted to determine the sales effect of odd or even retail price endings. This phase involved a measure of actual sales at retail for the same items used in the first stage. Using an experimental design which incorporated controlled rotation and change-over, a four-week measure of sales at randomly determined odd and even prices in six stores of a leading department store group was conducted. Because the research design provided control against the influences of confounding variables, it provided a precise and unambigious measure of the effect of odd and even price endings on sales for each of the items.

The availability of measures of illusion and effect for identical items permitted some rough basis for determining the amount of dampening created by intervening variables. While recognizing that such dampening

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would also include effects arising from sample differences, differences attributable to the structure of the studies, error variance, as well as the effects of the intervening variables, it was still felt that some assessment of the treatment effects for each of the items between the two phases would provide a basis for determining the extent to which the illusion effects translate themselves into buying determinants.

#### CHAPTER II

# THE PRICE VARIABLE--ITS RELATIONSHIP TO DEMAND

## Historical Antecedents of Odd and Even Prices

The issue of odd or even prices could not arise until the one price policy became prevalent in retailing. The Quakers were said to have experimented briefly and unsuccessfully with the one-price system in the 17th Century, but its institution was discouraged because of the widespread barter system which dominated trade at the time and because there existed no standardized currency. The establishment of the one-price system has been attributed, at one time or another, to A. T. Stewart of New York and John Wanamaker of Philadelphia. It is generally agreed that institution of the one price policy became firmly established shortly after the close of the Civil War. At that time it was the practice of merchants to Price merchandise in even dollars so as to conform to

Shawver, Theories of Retail Price, p. 47.

<sup>&</sup>lt;sup>2</sup><u>Ibid.</u>, p. 67. <sup>3</sup><u>Ibid.</u>, pp. 71-72.

N. P., The Golden Book of Wanamaker Stores (Philadelphia:

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the existing coinage system. <sup>5</sup> Captain Macy, founder of the R. H. Macy Company, is claimed by some authors to have been the first to introduce odd prices as an outgrowth of the application of a fixed markup percentage. <sup>6</sup>

Other authors have stated that odd pricing arose from several sources; one of the earliest was said to have developed from the conversion of the English pound sterling into dollars. As a result of the quality attributed to English goods, odd prices in time became associated with superior products. Because of this relationship, in the middle of the nineteenth century odd prices were used by retailers to lend a quality image to their wares. Paradoxically, in the 1920's and 30's, because of their promotional link, odd prices were often associated with products of inferior quality; a factor which probably weakened their later impact.

It was only after even or "round" prices became established that odd pricing as we know it emerged as a

John Freeman Pyle, <u>Marketing Principles: Organization and Policies</u> (New York: McGraw-Hill Book Company, Inc., 1931), p. 358.

<sup>6</sup> Parch C. Kelley and Norris B. Brisco, Retailing: Basic Principles (Englewood Cliffs, New Jersey: Prentice-Hall, Inc., 1957), pp. 27-28.

<sup>7</sup> History of Macy's of New York, 1858-1919 (Cambridge, Massachusetts: Harvard University Press, 1943), pp. 52-53.

<sup>&</sup>lt;sup>8</sup>Delbert J. Duncan and Charles F. Phillips, Retailing: Principles and Methods (Chicago: Richard D. Irwin, Inc., 1941), p. 501.



Times reveals that occasional odd prices appeared in the 1850's and 1860's although the practice did not become widespread until the turn of the century. The incidence of odd pricing then rose rapidly until 1910, during which time about 40% of advertised products were quoted in odd endings. The next decade saw a 25% drop in odd price quotations followed by another sharp rise in the next five years. It has been suggested that this last rise in odd price quotations was, in part, attributable to the depression. Odd prices then stabilized at about 55% or 60% of the quotations for the following thirty years. 10

Writers offer various reasons for the success of odd prices. Some feel that the initial impact was because of their uniqueness; 11 because customers like to get change back; 12 because they give the impression of

<sup>&</sup>lt;sup>9</sup>G. Henry Richert, <u>Retailing: Principles and Practice</u> (3d ed.; New York: Gregg Publishing Division of McGraw-Hill Book Company, Inc., 1959), p. 307.

<sup>10&</sup>quot;Odd-pricing in the Retailing of Consumer Goods Throughout the Past 100 Years" (unpublished study, Florida Atlantic University, 1966).

<sup>11</sup> Walter F. Kohn, "98 Cents or \$1--Which is Better Price Strategy?" Printers' Ink, CCL (January 7, 1955), 30.

<sup>12</sup> John W. Wingate, <u>Techniques of Retail Merchandis</u>ing (2d ed.; Englewood Cliffs, New Jersey: Prentice-Hall, Inc., 1956), pp. 171-172.

reductions from higher prices; \$^{13}\$ or because they suggest that the merchandise was marked at the lowest possible price. \$^{14}\$ The three common reasons offered for the rise of odd prices are: (1) the creation of an illusion that reduces resistance to purchase, (2) employee honesty is encouraged because sales must be rung in making change, and (3) the customer, waiting for change, is more inclined to purchase other items. \$^{15}\$ In a more exhaustive inquiry into the arguments supporting the evolution of odd prices one author has found that the practice has been attributed to a compelling belief that "... circles attract the eye ..." and "... transient, foreign born, and scatter-brained people are attracted by odd prices ..."

Some writers hold that variations in illusion are related to differences in sex in that women are more

<sup>13</sup> Pyle, Marketing Principles: Organization and Policies, p. 358.

<sup>14</sup> Harold H. Maynard, Walter C. Widler, and Theodore N. Beckman, <u>Principles of Marketing</u> (New York: Ronald Press Company, 1927), p. 545.

<sup>15</sup> Harold A. Baker, Principles of Retail Merchandising (New York: McGraw-Hill Book Company, Inc., 1939), p. 187; Duncan and Phillips, Retailing: Principles and Methods, 5th ed., p. 453; Richert, Retailing: Principles and Practices, p. 306; Harper, Price Policy and Procedure, pp. 282-283.

<sup>16</sup> Hollander, "Customary Prices," p. 49.

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susceptible to price illusion than are men. 17 The extent of this belief is supported by the survey of odd and even retail prices in the New York Times. The incidence of odd and even price quotations reveals that the percentage of advertised odd prices of women's products was consistently and significantly higher than men's. 18

Looking back through the origins, establishment, and rise of odd pricing, and relating these movements to the parallel comments available in the leading texts of the time (which presumably had some influence in shaping the views of the practitioners and teachers of retailing) several conclusions seem justified. Retail pricing began with the use of even or "round" prices, and given the low level of real buying power common at that time, one can assume that a high degree of price sensitivity existed. Recognizing also that this sensitivity occurred in a market melieu in which the influence of heavily advertised national brands and new product introductions were relatively unimportant factors (two influences which have presumably contributed to reducing price sensitivity and the creation of price inelasticity), the initial impact and subsequent spread of odd pricing can be understood.

<sup>17</sup> Paul H. Nystrom, <u>Economics of Retailing</u>, Vol. I (3d ed.; New York: Ronald Press Company, 1930), p. 28; Kohn, "98 Cents or \$1--Which is Better Price Strategy?" p. 32.

<sup>18&</sup>quot;Odd-pricing in the Retailing of Consumer Goods Throughout the Past 100 Years," pp. 2-12.

11: 13 571101 Mer t mine x Tremefo ilies w Geer gi initial ite pr iiii as 17.21r.2 1112815 LES WE Hise at Arrach, 53655 ticks ( iz i ::(teat ilene: This is particularly true if it is recognized that price explicitly enters into almost every consumer transaction. Given the prevailing values of the times it seems that price would often serve as the determining variable. Therefore, any departure from customary pricing practices would probably have been noticed and would have been given some interpretation by the customer.

With this in mind, it would seem that although the initial value appeal was probably quite effective, in time prices began to stabilize at common price points; such as 95 or 98 cent endings. Thereafter any effect arising from odd prices was probably a result of price illusion or some nine-value association, as these endings were invariably considered to be regular merchandise at regular prices.

Throughout this time one finds two general approaches in literature. One echos and reechos the same essential justifications for odd pricing found in most books on the subject. The same views exist in unaltered form in many texts even today. Possibly a confirming effect was created by the widespread statements of belief offered in these (presumably authoritative) publications.

<sup>19</sup>William R. Davidson and Alton F. Doody, Retailing Management (3d ed.; New York: Ronald Press Company, 1966), p. 469; Robert D. Entenberg, Effective Retail and Market Distribution (Cleveland: World Publishing Company, 1966), p. 233; Delbert J. Duncan and Charles F. Phillips, Retailing: Principles and Methods (7th ed.; Homewood, Illinois: Richard D. Irwin, Inc., 1967), p. 484.

On the other hand, many authors questioned the existence of any illusion. Such challenges generally took the form of simple assertions or statements of doubt, as the issue was seldom considered to be significant enough to warrant an exhaustive inquiry which would have questioned the effects of changing market influences or altered buyer dispositions. While several attempts to measure the strength of the effect were undertaken, these efforts were conducted by retailers who had little knowledge of research methodology or experimental designs. Because of this, most of the studies used insensitive beforeafter designs. The findings were inconclusive because of the confounding effects caused by uncontrolled variables and in the end these findings failed to offer a convincing challenge to prevailing views.

There is the possibility that the perpetuation of these views in literature served to sanction the prevailing beliefs which, in time, became self confirming, although the original conditions which made odd pricing effective had changed. The current incidence of even prices suggests that any price effect is possibly weaker now than in the past.

For additional discussion and support for this view refer to: Hollander, "Customary Prices," p. 49; Kohn, "98 Cents or \$1--Which is Better Price Strategy?" p. 32.

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One author has noted that there are objective and subjective aspects inherent in the structure of prices which help explain the perpetuation of the odd pricing practice. The objective aspect is defined as the ". . . way in which the buyers and sellers often adjust their actions to the prevailing custom, so that in time the custom . . . merges into . . . the hard realities of the economic world."21 The subjective is viewed as, ". . . the way in which whatever is traditional or universal becomes so much a part of ourselves that we seldom are really aware of its existence." Recognizing the provocative possibilities suggested, it may be that the practice was established as a result of a widespread planned defensive reaction on the part of early merchants. 23 Although the beliefs of merchants are subject to shifts, it is possible that as the practice became established the use of odd pricing was viewed as the common, the expected, and the "right" price by the customer. In time customers might be expected to react to deviations from such "established" price points. This would further perpetuate the use of odd prices as an

<sup>&</sup>lt;sup>21</sup>Hollander, "Customary Prices," p. 46.

<sup>&</sup>lt;sup>22</sup>Ibid.

<sup>&</sup>lt;sup>23</sup>Walker, "Some Principles of Department Store Pricing," p. 534; Twedt, "Does the '9 Fixation' in Retail Pricing Really Promote Sales?" p. 55.

institution,<sup>24</sup> particularly so when changes to even prices undoubtedly would be interpreted as a price change on the upside, removing any assurance that the item was being priced as low as possible.

## The Significance and Function of Price

Price is a summary figure which often becomes a critical issue in the purchase process. One statement of the function of price notes that:

Price is a monetary expression of value and is the focal point of the entire exchange process.
... Price quantitatively expresses a large number of subjective evaluations made by the consumer and by the supplier concerning the value of the money exchanged for goods sold. Any change in these evaluations will result in a change in the quantity exchanged or a change in prices. 25

In addition, it is said that: "Prices are at bottom, psychological phenomena." With this in mind it seems that a consideration of price perception and any effort to measure the relative significance of price focuses on a central aspect of the purchase process. 27

<sup>24</sup> As an example of the strength of this presumed effect refer to: Andre Gabor and C. W. J. Granger, "Price as an Indicator of Quality: Report on an Enquiry," Economica, XXXIII (February, 1966), 60; Gabor and Granger, "Price Sensitivity of the Consumer," pp. 40-44.

<sup>25</sup>Thomas A. Staudt and Donald A. Taylor, A. Managerial Introduction to Marketing (Englewood Cliffs, New Jersey: Prentice-Hall, Inc., 1965), p. 451.

Halbert, The Meaning and Sources of Marketing Theory, p. 123.

Pierre Martineau, Motivation in Advertising (New York: McGraw-Hill Book Company, Inc., 1957), p. 5; Alderson, Dynamic Marketing Behavior, p. 31.

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Prices as purchase determinants are not always assumed to be specific points. Some believe that the customer approaches the purchase decision, and an evaluation of its primary elements—the product and the price—in an open ended fashion. He is assumed to have a price range or limit within which he expects to make the purchase. Others offer an even more precise description of the process, holding that customers attribute an upper and lower price to every commodity. When prices are within the range, they submit that price is a latent factor. Only when the price is above or below these limits does it become manifest. A price exceeding the upper ranges would be considered expensive, and any item priced below the lower range would have its quality questioned. 30

Others hold that retail prices need not be exactly the same to be "competitively right." They feel that customers will grant a retailer a "zone of tolerance" conditioned by the services and atmosphere the retailer

<sup>&</sup>lt;sup>28</sup>Alderson, <u>Dynamic Marketing Behavior</u>, p. 111.

<sup>&</sup>lt;sup>29</sup>Ibid., p. 31.

Psychologie E'Conomique, ed. by P. L. Reynaud (Paris: n.p., 1954); D. Adam, Les Reactions du Consummateur Devant le Prix (Paris: n.p., 1958), cited by Gabor and Granger, "Price as an Indicator of Quality: Report on an Enquiry," p. 45.

237. irea: the S N.S. ÷(;€: Wall  offers.<sup>31</sup> This zone is thought to be subjective, varying in individuals and retailers, but is relatively constant with variations in price.<sup>32</sup> Some economists also see this "zone of tolerance" extending among competitive items, creating a demand curve which is not a line but is a band.<sup>33</sup>

Others believe the price range is sequentially determined. First a "normal" or "fair" price (which is the historic price) becomes associated with a product. In the purchase process this "normal" price is compared with an item's current price. If no difference exists, the customer is not conscious of the product as either expensive or cheap. With new products or brands, no traditional price or past reputation functions as a

<sup>31</sup>Bliss, "Price Determination at the Department-Store Level," p. 43; Walker, "Some Principles of Department Store Pricing," p. 529; Knauth, "Considerations in the Setting of Retail Prices," pp. 2-3.

<sup>32</sup>The fact that this "zone of tolerance" does not apply to all customers is continually underscored by the instances most department store buyers readily recite of the customer complaints they receive that are prompted by two or three cent differentials in identical items between competitive stores. For an insightful discussion of reasons causing this phenomenon refer to: Oxenfeldt et al., Insights Into Pricing from Operations Research and Behavioral Science, pp. 85-101.

<sup>33</sup>Peter J. D. Wiles, <u>Price Cost and Output</u> (Oxford, England: Basil Blackwell, 1956) cited by Gabor and Granger, "Price as an Indicator of Quality: Report on an Enquiry," p. 45.

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standard, and the product is evaluated on the basis of its current price<sup>34</sup> along with other cues.

In the case of established products the assumption would be that the customer has a high degree of price awareness; if this were not the case the evaluative procedure would be subjective and capricious. Two widely cited studies provide some insight into the degree of price awareness which exists in the case of selected convenience items. Although the studies used different procedures, and while one study was conducted in England and the other in the United States, both found that price awareness varied greatly among items and that the difference could not be accounted for by the rate of purchase. Only when given a range of error of 5% to 10% was the rate of recall considered to be relatively high. 35

On the basis of these studies, it seems that even when generalizing from the situation of convenience goods (whose relatively limited absolute range of prices and rapid repurchase cycle characteristics would tend to bias the results in favor of more accurate recall) a correct

<sup>34</sup>Tibor Scitovsky, "Some Consequences of the Habit of Judging Quality by Price," in Marketing and the Behavioral Sciences, ed. by Perry Bliss (2d ed.; Boston: Allyn and Bacon, Inc., 1967), pp. 444-445.

<sup>35</sup>Andre Gabor and C. W. J. Granger, "On the Price Consciousness of Consumers," <u>Applied Statistics</u>, X (November, 1961), 263-265; "How Much Do Customers Know about Retail Prices?" <u>Progressive Grocer</u>, XLII (February, 1964), Gabor and Granger, "Price Sensitivity of the Consumer," pp. 40-44.

specific price may not be brought to the evaluation process for the formulation of value judgments.<sup>36</sup> One might further conclude, because price awareness appears to vary among products, that when price awareness is high the tolerable range of price variation is narrower--resulting in a greater effect for any given amount of illusion. Conversely, to the extent that price awareness encompasses a range as opposed to a point (the more realistic assumption for our purposes) the effect of any illusion is relatively weak. This is suggested because of the assumption that buyers are less responsive to differentials in price (whether actual or illusionary) because of the "slack" created by this range.

## Inverse Price-Volume Relationships

It has been stated previously that while odd pricing results in a demand curve which is highly elastic in the affected area, the general shape of the function is assumed to be negatively sloped. As a result, we conclude that a lower perceived price falling outside this immediate range would still increase product demand.

<sup>&</sup>lt;sup>36</sup>An exception would, no doubt, be found in the case of well established price lines which in the past would have included such items as \$2.50 neckties, and \$5.00 shirts. For an elaboration refer to: Hollander, "Customary Prices," pp. 45-56; Harper, Price Policy and Procedure, pp. 280-281.

There has been some discussion, some incidents noted, and some studies conducted that attack this assumption.<sup>37</sup>

The positively sloped demand function, or the so called "Veblen effect," is well established in economics. 38 An extended form of the function which incorporates this phenomenon is presented in Figure 2.

While there is no evidence to support the fact that goods demonstrating this Veblen effect would behave in the manner depicted in the lower price regions of Figure 2, incorporating such an assumption highlights the Veblen

 $<sup>^{37}\</sup>mathrm{Harold}$  J. Leavitt, "A Note on Some Experimental Findings about the Meanings of Price," Journal of Business, XXVII (July, 1954), 205-210; Donald S. Tull, R. A. Boring, and M. H. Gonsior, "A Note on the Relationship of Price and Imputed Quality," <u>Journal of</u> <u>Business</u>, XXXVII (April, 1964), 186-191; J. Douglas McConnell, "The Price-Quality Rleationship in an Experimental Setting," <u>Journal of Marketing Research</u>, V (August, 1968), 300-303; Ben M. Enis and James E. Stafford, "The Influence of Price and Store Information upon Product Quality Perception," Journal of Southern Business, IV (April, 1969), 90-94; Gabor and Granger, "Price as an Indicator of Quality: Report on an Enquiry," pp. 43-70; Edward M. Smith and Charles L. Broome, "Experimental Determination of the Effect of Price and Market-Standing Information on Consumers' Brand Preferences," in Science, Technology, & Marketing, ed. by Raymond M. Haas (Chicago: American Marketing Association, 1966), pp. 520-531; Folke Olander, "The Influence of Price on the Consumer's Evaluation of Products and Purchases," (mimeograph; The Economic Research Institute at the Stockholm School of Economics, n.d.), pp. 1-43.

<sup>38</sup> Robert A. Lynn, <u>Price Policies and Marketing</u>
<u>Management</u> (Homewood, Illinois: Richard D. Irwin, Inc., 1967), p. 10.

phenomenon, and, at the same time, distinguishes the pattern of demand in this price region from that which will be offered in Figure 3. Under these assumptions the quantity OD is at a minimum at price OB. But the market for the item can be broadened in two ways: either by increasing the price to OC or decreasing it to OA. In the latter case, traditional theory holds that marginal customers are attracted to the product and/or existing customers are induced to purchase greater quantities because of lower prices -- creating greater value because of the higher quality-price ratio. On the other hand, quantity OE could also be sold by increasing the price to OC. In this case the basis of appeal is the "prestige value" attached to the product as a result of the higher price. This exists with products which have a great deal of social visibility and evaluative content. Examples of this effect have been extensively documented. 39 Empirically it is also noted that the same effect occurs in the case of health and cosmetic products. 40 In this case the effect is the result of the assumed relationship between effectiveness and cost

<sup>39</sup>Walker, "Some Principles of Department Store Pricing," p. 534; Gabor and Granger, "Price Sensitivity of the Consumer," p. 40.

Herbert W. Warden, "Making Sales Factors Work for You," Printers' Ink, CCXXCII (June 28, 1963), 24-25.

in products which are important to a person's well being, rather than the result of any prestige value.

The second case arises when a product is presumed to have a strong price-quality relationship, when the basis for the evaluation of alternative products is not readily apparent, when the products are considered to be different, when the product performs an important function, when the product involves the expenditure of substantial effort or cost to function (e.g., the classic case of automobile wax), or when the item involves a high degree of perceived risk to the buyer. Such a demand function is illustrated in Figure 3, in which demand is maximum at price OB, resulting in the sale of quantity Consistent with the general assumption, if prices OE. were increased to OC, the demand would then shrink to But in this case the market for the item would not be broadened (as in generally true) if the price was reduced to OA. It would also shrink to quantity OD 41 because price is used as an indicator of quality. 42

<sup>41</sup>A statement of this effect is offered in Gabor and Granger, "Price Sensitivity of the Consumer," pp. 40-44; Harper, Price Policy and Procedure, p. 39; Warden, "Making Sales Factors Work for You," p. 26; Knauth, "Considerations in the Setting of Retail Prices," p. 10; McConnell, "The Price-Quality Relationship in an Experimental Setting," pp. 300-303; Enis and Stafford, "The Influence of Price and Store Information Upon Product Quality Perception," pp. 90-94.

For a discussion of the problems associated with product quality definition refer to: Oxenfeldt, Executive Action in Marketing, p. 330.

Figure 2
DEMAND CURVE ILLUSTRATING VEBLEN EFFECT

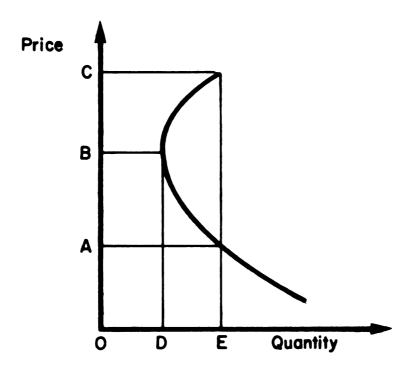
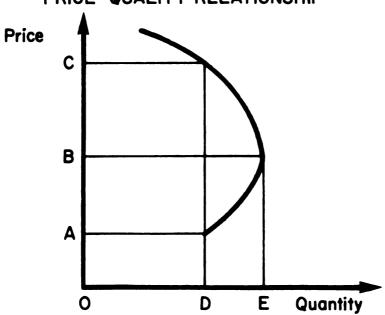


Figure 3
DEMAND CURVE ILLUSTRATING STRONG
PRICE-QUALITY RELATIONSHIP



When the price of the item is reduced the customer is left with the impression that the quality and expected performance of the item may be unsatisfactory. Price functions as the overriding indicator of quality either because of the employment of simplified decision processes or, in the absence of other sign-expectancies, it serves as the only differentiating variable to relatively uninformed customers. It has been observed that this effect is particularly strong when such deviations occur from established price points.

In a simulated experiment Gabor and Granger found a consistent pattern across a range of products (two categories of food products, two nondurable household items, nylon stockings, and a particular type of Wilton carpet identified by a sample). Their findings support the existence of such a backward bending slope, in the short run at least. They concluded that the price effect is particularly strong for items whose product

<sup>43</sup>For further discussion refer to: Edward M. Smith, "Comments on: The Influence of Price and Store Information Upon Product Quality Perception, The Southern Journal of Business, IV (April, 1969), 107-109; Scitovsky, "Some Consequences of the Habit of Judging Quality by Price," pp. 442-450.

H4P. W. S. Andrews, "Some Aspects of Competition in Retail Trade," Oxford Economic Papers, II (June, 1950), 154-155; Gabor and Granger, "Price Sensitivity on the Consumer," pp. 30-44.

<sup>45</sup> Gabor and Granger, "Price as an Indicator of Quality: Report on an Enquiry," pp. 43-70.

quality can not be established by sight and when constant changes in technology and fashion minimize the carryover of previous buying experience. 46 Other studies show that customers feel certain products are subject to significant inter-brand quality differences while others are not. A strong positive price-quality relationship is found among products in the former category. 47 The existence of this inverse demand curve is also supported by two word association experiments revealing that the term "expensive," in the vast majority of instances, was associated with "high quality" or "superior." 48

Because the customer establishes the quality of a product as an outgrowth of "... a variety of informational inputs concerning a set of criteria he (the customer) has established for judging the product," price is but one factor in the formulation of his total impressions. On the other hand these sign-expectancies

<sup>46</sup> Ibid.

<sup>47</sup> Leavitt, "A Note on Some Experimental Findings about the Meanings of Price," pp. 205-210; Myers and Reynolds, Consumer Behavior and Marketing Management, p. 48.

<sup>48</sup> Scitovsky, "Some Consequences of the Habit of Judging Quality by Price," p. 443; Meyers and Reynolds, Consumer Behavior and Marketing Management, p. 47.

Myers and Reynolds, Consumer Behavior and Marketing Management, p. 46.

may not be consistent and mutually reinforcing.<sup>50</sup> It is also reasonable to assume that sign-expectancies such as a brand's market position (although the results of a study indicated it did not have an effect)<sup>51</sup> and a manufacturer's reputation<sup>52</sup> would minimize the backward bending price curve influence by operating as a standard in the quality-price evaluation.<sup>53</sup>

This seems plausible in view of the frequent situations in which private brands (which have less quality assurance associated with them) often experience large declines in volume whenever they are priced substantially below leading national brands. 54 This situation differs between new and established products or brands. In the

<sup>&</sup>lt;sup>50</sup>Leavitt, "A Note on Some Experimental Fidnings about the Meanings of Price," p. 205.

<sup>&</sup>lt;sup>51</sup>Edward M. Smith and Charles L. Broome, "A Laboratory Experiment for Establishing Indifference Prices Between Brands of Consumer Products," in <u>Science, Technology</u>, and <u>Marketing</u>, ed. by Raymond M. Haas (Chicago: American Marketing Association, 1966), p. 513.

<sup>52</sup> Meyers and Reynolds, <u>Consumer Behavior and Market</u>ing Management, pp. 47ff.

 $<sup>^{53}</sup>$ This view is indirectly suggested in Gabor and Granger, "Price as an Indicator of Quality: Report on an Enquiry," p. 50.

<sup>54</sup> Stanley C. Hollander, "Retail Price Policies," in Readings in Marketing, ed. by Charles J. Dirksen, Arthur Kroeger, and Lawrence C. Lockley (Homewood, Illinois: Richard D. Irwin, Inc., 1963), p. 318; Walker, "Some Principles of Department Store Pricing," p. 534; McConnell, "The Price-Quality Relationship in an Experimental Setting," p. 302; Davidson and Doody, Retailing Management, p. 460.

former case, because the customer lacks a precise standard, he has little past experience to guide him and, as a result, is more inclined to use the price of the item for drawing inferences about its quality. the quality of an established product or brand has already been determined. In this case a price reduction would not affect the item's perceived quality level; but would result in an increase in the value estimate of the item and a subsequent stimulus to sales because of the higher quality-price ratio. 55 The critical issue appears to focus on the relationship which exists between the price of the item and its perceived quality as well as the extent to which the perceived quality level is established independent of the item's price. This situation also suggests that it is not what you pay, nor what others necessarily pay, but what you think others are, or have been, paying for an item that is determining.

The case of the price-quality relationship, seemingly irrational from a typical economics perspective, does have some basis in logic. To the extent that the customer assumes price levels are established by the interplay of market mechanisms, a lower price may be interpreted as a reflection of the quality of the inputs

<sup>55</sup> Scitovsky, "Some Consequences of the Habit of Judging Quality by Price," p. 445; Gabor and Granger, "Price as an Indicator of Quality: Report on an Enquiry," p. 48.

on the cost side (the assumption being that competition in the long run eliminates extraordinary profits), or as a price compensation for relative inferiority on the demand side.  $^{56}$ 

A distinction has recently been made between the effect of the positive price-quality relationship on the perception of the product versus the product offer. 57 Because customers are inclined to use price as a cue in forming quality impressions of a product, and recognizing that these two variables may be positively related, it is generally accepted that higher prices produce a corresponding increase in the evaluation of the product. But an enhanced evaluation does not necessarily mean that the customer is more inclined to purchase the product. Rather, the prospective customer is confronted with a dilemma. On the one hand he must balance his enhanced perception of the product (resulting from the positive price-quality relationship) against the deterring influence of the higher price.

Preliminary studies were undertaken to determine the extent to which the customer trades off the two variables.  $^{58}$  Although conclusive results are not

<sup>&</sup>lt;sup>56</sup>A related argument is offered in Scitovsky, "Some Consequences of the Habit of Judging Quality by Price," p. 443.

<sup>&</sup>lt;sup>57</sup>Folke Olander, "The Influence of Price on the Consumer's Evaluation of Products and Purchases," p. 44.

<sup>&</sup>lt;sup>58</sup><u>Ibid</u>., p. 46.

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available, it is imagined that influences prompted by such intervening variables as perceived product differences, brand loyalty, subjective determinants, and exigency factors would result in a substantial variation among products. The essential point is that higher quality evaluations prompted by higher perceived prices do not necessarily result in increased sales and a positively sloped segment of the demand curve, although the effect tends to make the demand curve somewhat more inelastic. Because most studies of the price-quality relationship are solely concerned with the effect on product evaluations, it seems that there is some value in making explicit the effect of higher prices on the product and on the product offer.

Nevertheless, it appears that (given all other factors as constant) lower prices do increase sales for most products. Even in a situation suggesting the possibility of an inverse demand function, such a result occurs only when substantial numbers of prospective customers are discouraged from purchasing a product because of the deterrent effect of its lower price. But enough customers would have to be discouraged to more than offect of the attractiveness of its lower price. Given these circumstances, plus the limiting preconditions necessary to make it effective, one must conclude that the occurrence

of such a situation is unlikely although the effects of any such influence would weaken any price illusion.

## The Classical Approach -- Its Limitations

Traditional explanations about why the consumer behaves the way he does have been derived from economics, but for the past few years the assumptions of the classical model have been subjected to searching attacks by students of consumer behavior. Because the classical approach employs a reduced form model, simplifying assumptions are made which reduce its sensitivity and predictability. Its purpose is often more prescriptive than descriptive. 60

For this reason, the traditional economic theory of buyer behavior, individually or in the aggregate, offers little promise of developing depth of understanding about the impact of price illusion or the consumer decision process. Because of its simplified structure it is mildly predictive only when behavioral extensions

<sup>59</sup> George Katona, Psychological Analysis of Economic Behavior (New York: McGraw-Hill Book Company, 1951), chap. 4; George Katona, "Rational Behavior and Economic Behavior," Psychological Review, LX (September, 1953), 307-318; Harold H. Kassarajian and Thomas S. Robertson, eds., Perspectives in Consumer Behavior (Glenview, Illinois: Scott, Foresman and Company, 1968), pp. 2-3; Francisco M. Nicosia, Consumer Decision Processes (Englewood Cliffs, New Jersey: Prentice-Hall, Inc., 1966), chap. 5.

<sup>60</sup> Alfred R. Oxenfeldt, Pricing for Marketing Executives (San Francisco: Wadsworth Publishing Company, Inc., 1961), pp. 144-145.

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763133 ine 1 green. Tarket IT €7.0 (8)(2)(1 are incorporated and the variables of the model are elaborated. The theory is more adequate in describing consumer actions in an economy of scarcity where basic homogeneous products, the lack of promotion, and restricted outlets create a situation of equivilency and reduce the number of salient determinants. In addition the limited buying power of consumers and the value structure in the past may further justify the emphasis given the price variable. But in terms of contemporary market realities alternative, and more realistic, schemes should be explored.

It has been suggested that in the future "internal" or emotional (as opposed to rational) buying determinants will become more significant in influencing consumer behavior. The feeling being that customers are no longer motivated by "rational economic objectives" but are almost entirely influenced by "social and psychological satisfactions." Although such a view is perhaps somewhat extreme, emotional factors do weigh heavily in the purchase of some items, just as rational determinants

<sup>61</sup> Cited by Myers and Reynolds, Consumer Behavior and Marketing Management, pp. 97-98.

<sup>62</sup> It is stated that such views are a result of Freud's pervasive influence which contributed significantly to increased emphasis on the relative significance of extrinsic motivational or emotional factors while lessening the effect of the cognitive or rational. J. McVey Hunt, "Traditional Personality Theory in the Light of Recent Evidence," American Scientist, LIII (March, 1965), 87.

dominate in others. But because of the limited insights they provide, and the occasional situations when such determinants are influencing, the traditional economic schemes will be cited sparingly.

## A Statement of Hypotheses to be Tested

The subsequent studies are designed to determine whether the following hypotheses (offered in null form) will be accepted or rejected. There are two derivatives of the primary hypothesis which will be tested. They are:

- (la) No significant differences in the illusion, measured by the mean value estimates of products priced at odd or even retail endings, will be found for any of the items.
- (1b) No significant differences in effect, measured by sales of each of the items priced at odd or even retail endings, will be found for any of the items.

<sup>63</sup>While recognizing that statistical conventions would hold that a hypothesis is either rejected or not rejected unless a discussion of the beta error is introduced, it would appear that sufficient authoritative precedent exists to allow acceptance of the hypotheses when they are not rejected. As examples in support of this position refer to: Paul E. Green and Donald S. Tull, Research for Marketing Decisions (Englewood Cliffs, New Jersey: Prentice-Hall, Inc., 1966), pp. 309-312; Wilfred J. Dixon and Frank J. Massey, Jr., Introduction to Statistical Analysis (2d ed.; New York: McGraw-Hill Book Company, Inc., 1957), pp. 88-89.

Secondary hypotheses which will also be tested are:

- (2) No significant differences in purchase propensities, measured by statements of buying intent for goods priced at odd or even retail endings, will be found for any of the items.
- (3) No significant difference in the perceptions of any of the items priced at odd or even retail endings will be found.
- (4) The perceived customer roles of the subjects will produce no significant differences in illusion susceptibility for any of the items priced at odd or even retail endings.
- (5) The subjects' past buying experience with the product will produce no significant differences in illusion susceptibility for any of items priced at odd or even retail endings.
- (6) Indicated future purchase expectations with regard to each product will produce no significant differences in illusion susceptibility for any of the items priced at odd or even retail endings.
- (7) Educational levels will produce no significant differences in illusion susceptibility for any of the items priced at odd or even retail endings.

- (8) Head of the household's occupational level will produce no significant differences in illusion susceptibility for any of the items priced at odd or even retail endings.
- (9) Whether the wife works or not will produce no significant differences in illusion susceptibility for any of the items priced at odd or even retail endings.
- (10) Marital status will produce no significant differences in illusion susceptibility for any of the items priced at odd or even retail endings.
- (11) Responses of various age groups will produce no significant differences in illusion susceptibility for any of the items priced at odd or even retail endings.
- (12) Responses of various income groups will produce no significant differences in illusion susceptibility for any of the items priced at odd or even retail endings.
- (13) No significant differences in illusion, purchase propensity, or product perception will be found within various price levels for an odd and evenly priced item.

(14) No significant differences in illusion, buying propensity, or product perception for an item which has been priced at \$1.00, \$.98, or 98¢ will be found.

#### CHAPTER III

#### A MEASURE OF ILLUSION

### The Structure of the Study

The purchase behavior process usually appears to be a single integrated act. In reality purchase behavior is the result of a complex of determinants. In order to achieve a greater understanding of the process it becomes necessary to separate the phenomenon into several discrete sub-processes. The problem then becomes one of establishing the relationships between the processes and determining their relative values. Only then can this information be restructured, combined with past information, and new knowledge and insights developed.

The purpose of a study does a great deal to determine the approach and the structure of each phase. But within the constraints imposed by the study's aims, some latitude is available. Recognizing that each alternative has its own advantages and disadvantages, the problem becomes one of selecting the most feasible. While the final structure of any study is often far from perfect, it should represent the best possible compromise.

<sup>&</sup>lt;sup>1</sup>Nicosia, <u>Consumer Decision Processes</u>, p. 74.

Within this context, controlled or simulated experiments offer real promise for consumer behavior studies. The most significant advantage of such studies is that the approach is relatively efficient. Such an approach does allow the study to be conducted within the usual financial constraints with a large enough sample for statistical stability.

Another important consideration is that the approach offers a high degree of control over the influencing variables. The study can be structured so that randomization is used to cancel out confounding influences that might bias or otherwise disturb the results, while maintaining close control over stimulus exposure and psychological sets. Lastly, the approach allows the generation of more information than is possible with most survey or observational approaches. This includes the substantive material relating to the study as well as the demographic information used in the classification of responses.

Artificial tests, however, are not without their limitations. Decisions made under such conditions seldom incorporate such effects as personal selling, promotions, displays, and (in our case) a "sensing" of the merchandise. On the other hand, the manipulative possibilities and the

high level of control such designs allow offer compensating advantages. 2

The simulation phase of the current study involved a group-administered test. Subjects from several religious, civic, social, and fraternal organizations were gathered together and were given a questionnaire on which each item in the study was randomly priced at an odd or even ending. Subjects were immediately instructed as to the procedures necessary to satisfy the study's requirements and were asked not to discuss their responses among themselves.

During the test a black and white 35 mm. photograph or sketch of each of the eleven items included in the study was projected onto a screen while some of the significant features of the product were read. After the features were described, each subject was asked to complete a series of seven questions relating to the product. The same procedure was then followed for every other item. After this portion of the study was completed, the subjects were asked to fill out classification data.

The order of the presentation of the items was randomized between groups in an effort to control for any sequence bias. In addition, to eliminate any set bias,

<sup>&</sup>lt;sup>2</sup>Smith and Broome, "A Laboratory Experiment for Establishing Indifference Prices Between Brands of Consumer Products," p. 159.

the price ending of each item was randomized between individuals. Furthermore, in an effort to maximize the number of useful responses, after the instructions were read a sample item (a clock radio) was projected onto the screen and the item's essential features were read to the subjects. The subjects were then asked to complete the first sequence of questions as it pertained to the sample item. Any problems, ambiguities, or misunderstandings were discussed during this time. These responses were not included in the results of the study.

Two price departures were also introduced in this phase. In the second stage of the study, one of the items (a chip and dip set) failed to produce sufficient sales for meaningful results. In an effort to gather additional information about the level of value estimates and the illusion which may exist at various price zones, this item was assigned six endings at three price levels which included: \$6.98/\$7.00; \$7.98/\$8.00; and \$8.98/\$9.00. Lastly, the lowest priced item in the study (a pint of cleaning fluid) was initially priced at: \$.98/\$1.00. Because a 98¢ expression of price may have been perceived differently, this price was included in the study, and tests across each of the endings were undertaken.

#### The Approach of the Test

One of the first problems to be resolved was the determination of the kinds of information that should be gathered. After considering such factors as the structure of the study, the hypotheses that were to be formulated, possible value beyond the scope of the immediate study, and the implications imposed by such factors as time, fatigue, and resources, it was decided that the basic data needed could be grouped into the following five informational areas:

- 1. A measure of illusion.
- 2. A measure of purchase propensity.
- 3. A measure of the perception of the product.
- 4. The subject's perceived buyer role, purchase experience, and anticipated needs.
- 5. Demographic data.

#### A Measure of Illusion

The responses in this area were to provide the critical measures for this phase of the study. The purpose of this portion of the inquiry was to establish whether an item with an odd price represented a better buy than the same item at an even price. While such a measure was critical to the study, the issue could not be approached directly because customers assume they are rational buyers who are not easily deceived. Any direct

inquiry would have been heavily biased in favor of responses which suggested extensive deliberation and no illusion. For this reason it was necessary to approach the problem indirectly.

After some thought it was decided that a valid indirect measure would be provided by having subjects furnish an estimate of the value represented by each of the products in the study. This was considered to be an appropriate approach in that a product's value is presumed to be a function of its perceived quality over its perceived price. More specifically, the general formula for the value of a product is assumed to be:

$$V_{i}' = \frac{Q_{i}'}{P_{i}}$$

Where:

 $V'_{i}$  = the value estimate for product i,

Q'; = the perceived quality for product i,

 $P_i$  = the perceived price for product i, while  $P_i$  can be priced at an even  $(P_i)$ or at an odd ending  $(P_i)$ .

If quality and price are independent, and the odd price is perceived as being substantially lower than the even its value estimate should be significantly higher—and vice versa. Tests of significance between the mean

odd and even priced value estimates should then establish the direction and intensity of any illusion.

Illusion can be viewed as a ratio between the perceived values at the alternative prices or:

$$I_{i} = \frac{V_{ie}^{!}}{V_{io}^{!}}$$

Where:

I; = the illusion for product i

V; = the value estimate for product i at the odd price

We would then observe that when  $I_i$  was significantly less than 1, illusion apparently exists. On the other hand, when  $I_i$  was approximately equal to 1, price illusion was not a factor. Lastly, in the event that  $I_i$  was significantly greater than 1 the assumption was that subjects' viewed quality as a positive and direct function of price; while also recognizing that illusion was strong.

We might also note that the extent of subjects' variations in value estimates for each of the items was in itself significant. When the range of dispersion was narrow, we assumed that the perceived quality estimates of the item were viewed similarly by most respondents.

- 0 LS :1 H 3  But when the range was broad, it suggested that quality determinants were ambigious, subjective, or dissimilar in other ways.

# A Measure of Purchase Propensity

In addition to affording a basis for determining price illusion the subjects' value estimates provide additional information. In the first place they offer a crude indication of the item's perceived value level. While we can, by definition, assume that the higher the value estimate the more highly the item is regarded, we cannot assume that a higher estimate necessarily indicates stronger propensity to purchase. To begin with, a difference exists between the psychological committments reflected in artificial purchase expressions and actual purchases. Researchers have recognized and cautioned against such assumptions. 3 In addition, some individuals tend to be approving and supportive in such studies -which often produces a disproportionate number of higher value estimates. One can also assume that such value estimates are weakly related to relative deprivation and might, therefore, conclude that lower income and

<sup>&</sup>lt;sup>3</sup>Howard Trier, Henry C. Smith, and James Shaffer, "Differences in Food Buying Attitudes of Housewives," Journal of Marketing, XXV (July, 1960), 69.

social class levels will assign higher values to the items.  $^{4}\,$ 

Moreover, customers are inclined to use price as a cue for establishing a product's value, so we would expect some positive covariation to occur between the two. On the other hand, we also recognize that the price of an item functions as a significant purchase determinant and is thus normally inversely related to purchase propensity. For this reason we accepted the distinction made by Folke Olander between the subject's perception of a product and a product offer, and recognize that the actual purchase decision involves a trade-off between the higher perceived value and higher price.

For these reasons it was decided that the inclusion of some direct measure of purchase propensity would be worthwhile. While recognizing that such responses would be biased upward, the relative difference would still provide a valid measure of buying preference.

<sup>&</sup>lt;sup>4</sup>A plausible argument might also be made for the reverse situation. The assumption being that their lack of product experiences, and differing value orientations may influence perspectives to the extent that the items are viewed as over-priced and thus represent poor values.

## The Perception of the Product

Because individuals perceive reality in different ways, 5 it was deemed worthwhile to determine how each product was perceived by the subject, and if such perceptions were related to their value estimates. A measure of the subject's perception of a product is especially important in that the products used in the study were predetermined by constraints detailed in Chapter IV.

An Indication of a
Subject's Assumed
Customer Role, Purchase Experience,
and Anticipated Needs

The buyer's role, purchase experience, and future needs may affect both the deliberative processes and his perception of a product. To establish a basis for analyzing this prospective influence, some indication of a subject's perceived buyer role becomes necessary. While this information is primarily intended for analysis

<sup>5</sup>Bernard Berelson and Gary A. Steiner, Human Behavior (New York: Harcourt, Brace & World, Inc., 1964), pp. 96-121.

John S. Coulson, "Buying Decisions Within the Family and the Consumer-Brand Relationship," in On Knowing the Consumer, ed. by Joseph W. Newman (New York: John Wiley & Sons, Inc., 1966), pp. 61-64; Edmund D. McGarry, "The Merchandising Function," in Theory in Marketing, ed. by Revis Cox, Wroe Alderson, and Stanley J. Shapiro (Homewood, Illinois: Richard D. Irwin, Inc., 1964), p. 241.

of issues beyond the present study, it also provides a basis for measuring illusion susceptibility.

### Demographic Information

Demographic information is an important part of almost any study. Information on such common demographic variables as age, education, and income are needed to provide a basis for the subsequent classification and analysis of results.

#### The Selection of Items

Details which entered into the final determination of the items to be incorporated in the study are offered in Chapter IV, but it is necessary to outline briefly the major considerations affecting the final choices. Several dimensions exist upon which an item can be classified. In order to maximize the value of this study, it was desirable to incorporate as many of these dimensions as possible in the items selected. While the results would be more valuable if these items represented only one characteristic so as to provide an unambiguous reading along each dimension, this was not possible in this case because each of the items had to satisfy a list of preconditions in order to qualify as a candidate in the second stage of the study.

The final items selected reflect a compromise, therefore they do not represent "pure" forms, nor are

they are broadly representative as we would have pre-A further complication occurs because no two individuals perceive products in the same light. an example, a luxury item to one person may be a necessity to another. In addition, there exists some overlap between common product concepts. For example, what may be defined as a luxury item may, to some extent, also qualify as a shopping item. Because of this, definition and classification problems arise. The issue involves establishing the product concepts which should be used for identification and determining the extent to which each of the items reflects the selected characteristics of these concepts. Without some objective basis for determining the classification of each item the procedure may become arbitrary. Additionally, if we knew how an item was perceived by a customer, some worthwhile insights into his actions could be gained.

# Establishing a Measure of Product Perception

# Alternative Approaches to the Problem

Attitude scaling offers many alternatives for effectively measuring a customer's perception of a

<sup>&</sup>lt;sup>7</sup>A somewhat related statement in this regard is made in: Nocosia, Consumer Decision Processes, p. 139.

product.<sup>8</sup> Each alternative, in turn, has its relative advantages and disadvantages.<sup>9</sup> After some consideration (primarily assessing Thurstone's differential scale and Likert's summated scale--each of which appear to be highly feasible) a decision was made to select the semantic differential scale for this purpose.<sup>10</sup>

Some of the more important considerations influencing this decision also account for the growing popularity of the approach. These advantages have been detailed by Mindak and include:

- 1. It is quick, efficient, and indicates the direction and intensity of the various opinions and attitudes.
- 2. It is comprehensive in the picture it provides.
- 3. It is a standardized approach for getting at the multitude of influencing factors.

<sup>&</sup>lt;sup>8</sup>As an example of these alternatives refer to: Green and Tull, Research for Marketing Decisions, pp. 193-211.

<sup>&</sup>lt;sup>9</sup>For an extended discussion of such advantages and disadvantages refer to: Claire Selltiz, et al., Research Methods in Social Relations (2d ed.; New York: Holt, Rinehart and Winston, 1959), pp. 362-382.

<sup>10</sup> For an excellent listing and discussion of the criteria necessary for a measuring instrument refer to: Charles E. Osgood, George J. Suci, and Percy H. Tannenbau, The Measurement of Meaning (Urbana, Illinois: University of Illinois Press, 1957), pp. 11ff.

<sup>11</sup> Green and Tull, Research for Marketing Decisions, p. 202.

- 4. It has proven to be reliable and is repeatable.
- 5. It avoids stereotyped responses and allows individual frames of reference.
- 6. It eliminates the problem of question phrasing. 12

For our purposes there were three overriding considerations which strongly influenced the final decision. First was its proven reliability. 13 In addition, the semantic differential is relatively easy (as compared with the Thurstone scale) to construct. But perhaps the most significant factor is its flexibility. 14 Because the scales can accommodate almost any concept, 15 the semantic differential is approrpiate for use across a range of products and product concepts. After analysis and interpretation, the results can be used in several ways; values of the individual scales can be added and a summated score derived; profiles can be established for each of the concepts and alternative profiles compared,

<sup>12</sup>William A. Mindak, "Fitting the Semantic Differential to the Marketing Problem," <u>Journal of Marketing</u>, XXV (April, 1961), p. 29.

<sup>13</sup> Mindak, "Fitting the Semantic Differential to the Marketing Problem," p. 28; Selltiz, et al., Research Methods in Social Relations, pp. 382-383.

<sup>14</sup> Osgood, Suci, and Tannenbaum, <u>The Measurement of Meaning</u>, p. 76.

<sup>15</sup> Selltiz, et al., Research Methods in Social Relations, p. 380.

or summated scores can be calculated for the factor subgroups. 16

## Use of the Semantic Differential Scale

In an effort to balance and extend the scope of the study it was proposed that a list of ten universal, bipolar terms that effectively measures the significant characteristics of the most common concepts used in marketing should be established. During the administration of the test, each of the subjects would then be asked to indicate his perception of each of the products on this list of scales. Each of the scales would then be used to establish the perceived dimensions of products which may have been affected by odd or even retail price endings.

### The Approach Used in Scale Construction

### The Product Concepts

The term concept as it is used by Osgood is very loosely interpreted to include any object or abstraction measured by the scale. For our purposes a more restrictive definition is needed. While Osgood officially defines a concept as any ". . . 'stimulus' to which the

<sup>16</sup> Selltiz, et al., Research Methods in Social Relations, pp. 380-382; Osgood, Suci, and Tannenbaum, The Measurement of Meaning, pp. 88-93.

checking operation is a terminal 'response,'"<sup>17</sup> our definition of the term views a concept in the more traditional sense as a basis upon which groups of products may be classified. As a result, we are able to distinguish between a product and a product concept.

The product concepts used in the development of these ten universal dimensions are by nature vague. A survey of marketing tests in fact indicated that these concepts are defined in various ways. In addition, the definitions of some of the concepts have been topics of a rather extended discussion in marketing literature. 18,19 The introduction of new terms, definitions, and qualifications further contributes to the confusion. Unfortunately, most of the concepts used are not included in the terms submitted by the American Marketing Association's committee on definitions, 20 which would have helped crystalize their meaning. As a result, many of the

 $<sup>^{17}\</sup>text{Osgood}$  , Suci, and Tannenbaum, The Measurement of Meaning, p. 77.

<sup>18</sup> As an example refer to: Louis P. Bucklin, "Retail Strategy and the Classification of Consumer's Goods," <u>Journal of Marketing</u>, XXVII (January, 1963), 50-55; David J. Luck, "On the Nature of Specialty Goods," <u>Journal of Marketing</u>, XXIV (July, 1959), 361-364.

<sup>&</sup>lt;sup>19</sup>For an additional insightful discussion into the issue refer to: Oxenfeldt, Executive Action in Marketing, pp. 408-409.

<sup>&</sup>lt;sup>20</sup>Committee on Definitions, <u>Marketing Definitions</u>: <u>A Glossary of Marketing Terms</u> (Chicago: American Marketing Association, 1960).

proposed concepts failed to provide precise, authoritative, and widely accepted definitions. This is particularly acute because many of the more meaningful concepts evolved from terms developed in related areas—particularly economics and sociology. The transition caused vague and ambiguous interpretations.

In approaching the problem the first step was to gather from the leading marketing texts a list of all possible product concepts. These were listed horizontally across the top of a page. The products included in the study were listed vertically on the same page so as to create a product-concept matrix. The products in the study which were subjectively assumed to be embraced by any of the concepts were then checked. Those concepts (with the exception of "specialty good," which was included because of its academic value) which did not apply to any of the products or those which were significantly overlapped by another concept were eliminated. Some exceptions were also made, for example, a fashion good often falls into the shopping goods classification, but because the former term has a more restrictive meaning (i.e., all shopping goods are not fashion goods) it was included. As a result, the final list of product concepts was eventually reduced to:

- a. convenience good
- b. fashion good

- c. impulse item
- d. luxury good
- e. necessity
- f. novelty item
- g. shopping good
- h. specialty good
- i. status good
- j. utilitarian good/item

## The Selection of the Bipolar Terms

Underscoring the importance of this part of the study is Osgood's statement that,

the crux of the method . . . lies in selecting the sample of descriptive polar terms. Ideally, the samples should be as representative as possible of all the ways in which meaningful judgments can vary, and yet be small enough in size to be effective in practice. 21

In treating this subject, Osgood offers three criteria for the selection of terms. His most significant points are: factorial content, relevance to the concepts which are to be judged, and the semantic stability of the terms to be measured across product concepts and individuals. These criteria can be easily justified. Failure to include the significant dimensions

<sup>21</sup>Osgood, Suci, and Tannenbaum, The Measurement of Meaning, p. 20.

 $<sup>^{22}</sup>$ Ibi<u>d</u>., pp. 78-80.

of a concept could either distort perceptions or furnish a partial item profile. On the other hand, an irrelevant scale would result in a substantial number of neutral judgments 23 which would limit the amount of information furnished by a given number of scales. 24 Lastly, if the meanings attached to the scales varied significantly among concepts, products, or individuals, the result would be a range of responses which bear little relationship to one another.

The next step was to select the number of scales to be used in the study. Osgood says that as each judgment serves to localize a concept in semantic space, the larger the number of scales (and the more representative they are) the greater the validity with which the concept is represented. On the other hand, there were constraints imposed by the physical limitations demanded by the study. Because the semantic differential scale must be completed for each item in the study, the addition of one scale would extend the total number of responses required of each subject by a factor of twelve; therefore, it was felt that approximately ten carefully

<sup>23</sup>Fred N. Kerlinger, Foundations of Behavioral Research (New York: Holt, Rinehart and Winston, Inc., 1965), p. 570.

Osgood, Suci, and Tannenbaum, The Measurement of Meaning, pp. 78-79.

<sup>&</sup>lt;sup>25</sup>Ibid., p. 26.

selected scales would offer an appropriate compromise between the physical demands of the study and yet produce an adequate item profile. Furthermore, this constraint imposes strong pressures to produce a balanced list of meaningful, commonly understood, and unambiguous scales.

In selecting possible scales, Osgood offers a list of fifty bipolar adjective pairs whose factor loading and purity across the range of concepts has already been established. 26,27 While it would be tempting to draw from these, we recognized that, above all, the terms in the study must be appropriate to the concepts. First, we recognized that the product concepts we intended to use were vague, poorly defined, and ambiguous to even the most informed students of marketing. Furthermore, the subjects of the study would be asked to apply the final scales across a range of disparate products. Lastly, these adjectival pairs, particularly those offered by Osgood, were developed to apply across the widest possible range of concepts. As a result, the adjectives offered by him are more basic and generalized—adding an

<sup>26&</sup>lt;sub>Osgood</sub>, Suci, and Tannenbaum, <u>The Measurement of Meaning</u>, p. 37.

<sup>27</sup> In addition to this list offered by Osgood, there are other pretested lists of adjective pairs which are intended to use in any number of measurement situations. As an example refer to: William D. Wells, et al., "An Adjective Check List for the Study of Product Personality," Journal of Applied Psychology, XLI (October, 1957), 317-319.

additional degree of abstraction. Although we incorporated several varied concepts in this study, the range is still more limited than that visualized by Osgood. Therefore, given the specific scope of the study, the value of meaningful scales, and the limits imposed by the number of scales that could be used, it would appear that the construction of scales appropriate to the unique needs of the study was justified.

The next step was to determine which of the product dimensions would furnish possible bases for classification. This was accomplished by first going to the current general marketing texts. These texts were checked to determine which product dimensions were thought to be significant by the respective authors. These characteristics were converted into two opposing phrases which, it was subjectively felt, adequately spanned each of the product dimensions. This approach initially yielded 68 pairs of bipolar terms to be used in the next phase of the study.

Two comments might be made concerning the changes which were made. As constructed by Osgood, the semantic differential scale utilizes bipolar adjectival pairs.

<sup>28</sup> Texts that were particularly helpful in this regard were: McCarthy, Basic Marketing: A Managerial Approach, chp. 14; William J. Stanton, Fundamentals of Marketing (New York: McGraw-Hill Book Company, 1964), pp. 132ff.

But adjectives are often more general than compound terms or phrases. Descriptive nouns and qualifiers were incorporated in the scales because they add precision and develop shades of meaning which are not available from the use of adjectives <sup>29</sup> alone.

Furthermore, the use of extreme bipolar terms would cause a clustering of responses in the center of the scale. The effect would be to reduce discrimination and in this way limit the sensitivity of the scale and the ultimate value of the study. Therefore, to achieve a greater measure of discrimination, polar terms were avoided when possible, and an attempt was made to incorporate terms that suggested relevant segments of the product dimensions.

The next step involved translating the formally stated dimensions into more generally understood statements having the same denotation. To accomplish this, six housewives were assembled. Care was taken to draw candidates with varied backgrounds, educational levels, and subjectively imputed intelligence. In addition, the author, who conducted the session, was acquainted with all of the housewives and each participant knew one or two of the other members. This was considered

<sup>&</sup>lt;sup>29</sup>Mindak, "Fitting the Semantic Differential to the Marketing Problem," pp. 28-33; G. David Hughes, "Selecting Scales to Measure Attitude Changes," <u>Journal of Marketing Research</u>, IV (February, 1967), 85-87.

important in order to encourage broad participation and to facilitate involvement by the more reticent and less secure participants.

During the session, the purpose of this study was outlined. Each pair of terms as originally phrased was offered to the members, who were asked to translate these statements into equivalent vernacular terms. In the process, additional pairs of phrases which covered the same dimensions were generated and some retained, while other overlapping or otherwise inappropriate terms were eliminated. The end product of this effort was to compress the original sixty-eight paris of bipolar terms into forty-two scales.

Next, approximately half of these terms were randomly reversed and the original list was randomly recordered. This revised order of scales was reproduced on a sheet using a standard seven-interval semantic differential format. These sheets were headed with one of the ten product concepts selected earlier. Each of these concept sheets was then combined in a question-naire containing one of each of the ten product concepts in a unique random order. Twenty-seven such question-naires were assembled.

 $<sup>^{30}\</sup>mbox{A}$  copy of this initial list is offered in the Appendix.

These questionnaires were administered to a group of twenty-seven junior, senior, and graduate marketing research students. The purpose was to isolate those scales which were most applicable across the ten product concepts, and to establish some measure of consensus among the subjects.

In a previous discussion we touched upon some indicators which would reveal terms that most effectively describe each of the product concepts. Kerlinger states that one cannot always be certain which terms are meaningful to a concept, therefore any selection of scales requires an objective approach. 31

An additional criterion added to our selection of alternatives was the factorial composition of the scales. "Factor structure," (or "factor content," as used by Osgood) is intended to represent related clusters which compose independent subsets of the product concepts. 32 Osgood established that by summing over concepts the majority of meaningful judgments can be embraced by activity, evaluative, and potency dimensions. 33 Although it is recognized that other factors contribute to meaningful judgments, the three listed above were

<sup>31</sup> Kerlinger, Foundations of Behavioral Research, p. 570.

<sup>32 &</sup>lt;u>Ibid.</u>, pp. 570-571.

<sup>330</sup>sgood, Suci, and Tannenbaum, The Measurement of Meaning, p. 51, passim.

established as the most significant. While the relative significance of each of these factors varies among concepts, a general order appears to exist. Osgood's studies indicate that the evaluative factor generally accounts for one-half to three-quarters of the extractable variance, the potency factor typically accounts for about half that of the first, and the activity factor is generally equal to or is slightly smaller than the second. 35

It appeared that factors offered by Osgood were too general to assure appropriate balance for the product concept dimensions which we revealed. For example, he found that scales defined as evaluative included more specific sub-factors such as those which are morally, esthetically, socially, or emotionally evaluative. For this reason, the absence of more definitive factors could result in overweighing some specific dimensions and still not assure one of having all concept dimensions represented. These considerations led to the use of an analysis of the factor content across the product concepts in determining the make-up of the final set of scales.

<sup>34&</sup>lt;u>Ibid.</u>, pp. 71-72ff.

<sup>&</sup>lt;sup>35</sup>Ibid., p. 71, passim.

<sup>&</sup>lt;sup>36</sup><u>Ibid</u>., pp. 70-71.

### Factor Analysis

Factor analysis has many possible applications, <sup>37</sup> but in this study it was undertaken for four essential purposes:

- To determine objectively the number of factors that underlie the range of product concepts selected.
- To determine the scales which are loaded on these factors.
- 3. To establish the magnitudes of these loadings.
- 4. To establish the relative importance of each of the factors.

Several possible approaches to factor analysis exist. Although Osgood elected to use the popular centroid rotation method, this did not prove to be the best approach for our purposes. Commenting on the limitations of the method Kerlinger said:

The increasing accessibility of high speed computers and computing programs for factor analysis is making some of the methods obsolete. Thurstone's well-known centroid method, for example, will in a few years probably be little used. It is a computational compromise, as Thurstone said, to avoid the excessive computational labor of more satisfactory solutions. It will no doubt be replaced in time by the principal factors and

<sup>&</sup>lt;sup>37</sup>As an example refer to: William F. Massy, "Applying Factor Analysis to a Specific Marketing Problem," in <u>Toward Scientific Marketing</u>, ed. by Stephen A. Greyser (Chicago: American Marketing Association, 1963), pp. 291-307.

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other mathematically and statistically more satisfying methods. 38

Thurstone, in fact, strongly endorses the use of the principal factors approach and offers the following as a guide: "... the principle-axis (factors or components) solution is the ideal solution for the problem of statistical compensation of the test (item) scores into the smallest possible number of factors..." but adds the additional qualification that "... this solution (the product of principal-axis method) is inadequate for the analysis of the underlying processes and their identification." 39,40

On the basis of such statements it was concluded that the principal factors method promised the most satisfying results, and should be the approach used.

An appropriate principal factors program was subsequently found in the IBM scientific sub-routine package,

<sup>38</sup> Kerlinger, Foundations of Behavioral Research, p. 659.

<sup>39</sup>L. L. Thurstone, <u>Multiple-Factor Analysis</u> (Chicago: University of Chicago Press, 1947), p. 509 and pp. 503-506.

<sup>40</sup> For a brief discussion of the differences between the centroid and principal factors approaches refer to: Philip H. DuBois, An Introduction to Psychological Statistics (New York: Harper and Row, 1956), pp. 464-465; and Thurstone, Multiple-Factor Analysis, chps. 5, 7.

although the computer limitations were such that it could accommodate only twenty-five variables. 41

### The Variable Reduction Process

Because of this limitation, it was necessary to establish an objective procedure for reducing the initial forty-two variables to twenty-five. In approaching this problem, all responses to the product concept pre-test which used the forty-two variables were quantified by assigning each response a number from one to seven to represent the indicated scale position. Each of these response values for the forty-two variables were then fed into the computer by subject and concept. Then summing across subject and concept, Pearson product moment correlations of each scale with every other scale were computed. 42

The result produced a forty-two by forty-two R-matrix which was subsequently analyzed for scales evidencing a high degree of intercorrelation. To start, an arbitrary level of  $r=\pm$  .600 was considered sufficiently high to qualify any variables for elimination. Conversely, any scales which were not correlated with other

<sup>41</sup> This program is detailed in: <u>BDM Computer Programs Manual</u>, ed. by William J. Dickson (Los Angeles: University of California Press, 1964).

This is essentially the same approach offered in Osgood, Suci, and Tannenbaum, The Measurement of Meaning, pp. 35-36.

variables at the level of  $r = \pm .600$  were considered sufficiently independent to be included in the list of factor analysis variables. There were sixteen such independent variables. The list of scales which satisfied the independence criterion is offered in Table 1.

In the case of the remaining twenty-six variables, forty-two intercorrelations were produced in which  $r > \pm .600$ . These results are offered in matrix form in Table 2. From this matrix, intercorrelations between the variables were charted to develop networks of intercorrelations which would delineate any existing clusters.

After the networks were charted, the first criterion in the selection of the final variables was direct intercorrelation between selected variables and all non-selected variables. As an additional condition, to maximize independence it was necessary that no two final variables selected should be intercorrelated with any other cluster at a level greater than ± .600. Because the objective was to achieve the lowest possible intercorrelations between the selected variables, it might be noted that of the 600 possible intercorrelations produced by the final twenty-five selected variables, 573 had r-values of less than ± .500. When a choice had to be made between intercorrelated variables, the one with the smaller standard deviation was selected. It was

TABLE 1.--Independent variables reflecting no interrelationships where  $r > \pm .600$ .

	Variable	Highest r
1.	Recommended by friendsOwn opinion most important	361
2.	Specific useNo need in mind	<b></b> 530
3.	Practical-Stylish	.574
4.	Reduces worriesNo effect	.391
5.	Seldom boughtOften bought	.556
6.	Other's opinion unimportantOther's opinion important	501
7.	Price no objectPrice buyer	.481
8.	Sold in few storesSold in many stores	•595
9.	Item importantPrice important	.329
10.	Not influenced by salesmanInfluenced by salesman	366
11.	Price unimportantShop price	.481
12.	Urgent purchasePostponed purchase	476
13.	Brand important Features important	.507
14.	Seen by fewSeen by many	161
15.	Popular opinion importantExpert's opinion important	.454
16.	Looks just like meNo personality	.544

TABLE 2.—Symbolic representation of experimental design (treatments are shown in subscripts and parentheses).

Store			Wee	eks		Store treatment	Store treatment	Store
		1	2		j	total A	total B	total
1	x	(A)X <sub>▲11</sub>	(B)X <sub>▲12</sub>		(B)X <sub><b>∆</b>1j</sub>	Σ(A)X <sub>a1.</sub>	ξ(B)X <sub>b1</sub> .	ΣΣX.1.
	у	(A)Y <sub><b>∆</b>11</sub>	(B)Y <sub>▲12</sub>		(B)Y <sub>Alj</sub>	<b>Σ</b> (A)Υ <sub>a1</sub> .	∑(B)Y <sub>b1</sub> .	ΣξΥ <sub>.1.</sub>
	x	(B)X <sub>∆21</sub>	(B)X <sub>▲22</sub>		(A)X <sub>A2j</sub>	٤(A)X <sub>a2</sub> .	ξ(B) X <sub>b2</sub> .	٤٤X.2.
2	у	(B)Y <sub><b>∆</b>21</sub>	(B)Y <sub>∆22</sub>	•••	(A)Y <sub><b>∆</b>2j</sub>	Σ(A)Y <sub>a2</sub> .	<b>Σ</b> (B)Υ <sub>b2</sub> .	<b>٤٤</b> ٢ <sub>.2.</sub>
•••		• • •						•
	×	(B)X <u>A</u> il	(A)X <sub><b>∆</b>i2</sub>	•••	(A)X <sub><b>∆</b>ij</sub>	Σ(A)X <sub>al</sub> .	٤(B)X <sub>bi</sub> .	٤٤ X.i.
i	у	(B)Y <sub>∆i1</sub>	(A)Y <sub><b>∆</b>i2</sub>	•••	(A)Y <sub><b>∆</b>ij</sub>	Σ(A)Y <sub>a]</sub> .	Σ(B)Y <sub>bi</sub> .	Σ <b>Σ</b> Υ.i.
Weekly	×	<b>Σ</b> (A) X <sub>a.1</sub>	∑(A)X <sub>a.2</sub>	•••	<b>Σ</b> (A)X <sub>a.j</sub>	ΣΣ(A)X <sub>a</sub>		
total A	у	<b>Σ</b> (A)Υ <sub>a.1</sub>	<b>(</b> A)Y <sub>a.2</sub>	•••	Σ(A)Y <sub>a.j</sub>	<b>Σ</b> (A)Y <sub>a</sub>		
Weekly	x	<b>ξ</b> (Β)Χ <sub>b.1</sub>	<b>∑</b> (B)X <sub>b.2</sub>	•••	<b>∑</b> (B)X <sub>b.j</sub>		Σξ(B)X <sub>b</sub>	
total B	у	<b>٤</b> (B)Y <sub>b.1</sub>	<b>(B)</b> Y <sub>b.2</sub>	•••	<b>\(\Sigma\)</b> (B)Y <sub>b.j</sub>		<b>ΣΣ</b> (B)Υ <sub>b</sub>	
Weekly	x	25 x1	۶٤ ×2		٤ <b>Σ</b> x <sub>j</sub>			ΣΣΣ X
total	У	<b>ΣΣΥ</b> 1	22 Y2		Σ ΣΥj			282Y

#### Where:

- A = Merchandise marked at odd retail price endings.
- B = Merchandise marked at even retail price endings.
- X = Merchandise available for sale for week.
- Y = Net sales for week.
- $\Delta$  = Individual treatment assignments which are randomly determined until j/2 or i/2 is reached by either treatment A or B.

felt that the criterion suggested by Osgood of rejecting mean values approaching the midpoint, was inappropriate when summing across concepts.

Nine additional scales were selected which satisfied these criteria. These were then added to the original sixteen variables to produce the necessary twenty-five.

(The nine additional variables selected by the use of these criteria are indicated in Table 2).

### The Factor Analysis Results

In the factor analysis procedure, responses to the twenty-five variables were again summed across subject and concept. While it is recognized that the factorial composition of any variable might vary substantially among concepts, 43 our purpose was to isolate factors across the range of selected product concepts. For this reason the approach was deemed to be appropriate. 44

The purpose at this juncture was to extract the common factor variance among the variables and to determine the components underlying this variance.

Other points of interest arising from this analysis were: how much of the variance was explained by the program.

<sup>430</sup>sgood, Suci, and Tannenbaum, The Measurement of Meaning, p. 74, p. 100.

<sup>44 &</sup>lt;u>Ibid</u>., p. 35.

the number of factors produced, the relative variance accounted for by each factor, and the loadings of the variables on each factor. The results of the analysis revealed the existence of five factors with the results offered in Table 3.

TABLE 3.--Program factor values.

	Factor l	Factor 2	Factor 3	Factor 4	Factor 5
Eigenvalues	5.4935	4.1403	2.0778	1.5923	1.1521
Cumulative percentage of eigenvalues	21.97%	38.54%	46.85%	53.22%	57.82%
Percentage of total explained variance	21.97%	16.56%	8.31%	6.37%	4.81%
Percentage of explained common factor variance	38.00%	28.64%	14.37%	11.02%	7.97%

The resulting rotated matrix of the program produced the variable loadings for each of the factors which are listed in Table 4.

Because the proportion of variance explained by the factors was relatively high ( $n^2 = .5782$ ), the results were gratifying. This left a relatively small proportion of unique and error variance ( $u^2 = .4218$ ). It would seem that these values justified pursuing the approach further.

TABLE 4. -- Matrix of variables with r values greater than + .600.

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\* Variable selected for use in factor analysis program.

## Establishing Factor Dimension

An analysis of the individual factors proved to be of some interest in its own right. Bearing in mind that the results of any factor analysis are tentative (because the variables included in the study are seldom exhaustive and as a result any factors that are derived would differ between samples and conditions and that the principle axis method does not ideally lend itself to the identification of component factors, 45 it still seemed worthwhile to label each of the factors which were isolated.

In approaching this problem, another arbitrary cut off of variables having loadings of approximately ± .600 on any factor was established. Using this criterion, the variables offered in Table 5 proved to be most heavily loaded on each of the five factors.

The next problem was to establish a denominator for each factor. It appears that the factor common to the variables in the first group was in some way related to the shopping effort. In the two cases of the "expensive-inexpensive" and the "durable item-frequent replacement" variables, although the relationship is indirect, they are positively related to shopping effort.

<sup>45</sup> Kerlinger, Foundations of Behavioral Research, p. 683.

TABLE 5.--Factor-variable-clusters.

Factor Loadings	Variables
	FACTOR 1
.606 .764a .763a .766a 719	Expensive-Inexpensive Planned purchase-Impulsive purchase Calculated purchase-Habitual purchase Durable item-Frequent replacement It doesn't pay to compare-Comparison shop
	FACTOR 2
.693 <sup>a</sup> 590 <sub>a</sub> 820 <sup>a</sup> .592 <sub>a</sub> .739 <sup>a</sup>	Practical-Stylish Seldom bought-Often bought Unnecessary purchase-Urgent purchase Urgent purchase-Postponed purchase Useful-Pleasurable
	FACTOR 3
689 <sup>a</sup>	Recommended by friends-Own opinion most important
.680	Other's opinion unimportant-Other's opinion important
.642	Not influenced by salesman-Influenced by salesmen
	FACTOR 4
.761 <sup>a</sup> .683 .590	Price no object-Price buyer Item important-Price important Price unimportant-Shop price
	FACTOR 5
.726 653 <sup>a</sup>	Widely advertised-Never promoted Seen by few-Seen by many

a = Final variables selected

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This seems plausible in that the subjects would be inclined to believe that the more expensive the item, the greater the deliberation in the purchase decision. The relatively low intercorrelation of these variables with the price factor (i.e. factor four) serves to further support this view. Although the relationship between shopping effort and the "durable item-frequent replacement variable," is also indirect, it is well accepted and established in marketing literature. With such considerations in mind, it was felt that this factor was embraced by what could be viewed as the search-evaluation dimension. We might also note that this dimension furnishes the most important basis for distinguishing various product concepts; accounting for almost 40% of the explained common factor variance.

Following through in essentially the same way, it was decided that the next factor (accounting for about 29% of the common factor variance) incorporated a need-exigency dimension. Factor three was felt to embrace an influence-authority dimension. Factor four was highly correlated with price variables, and factor five appeared to represent a visibility-exposure dimension. A point in this regard was that the price dimension appeared to be a relatively unimportant factor in distinguishing product concepts-explaining slightly more than one-tenth the common factor variance.

# The Selection of the Final Variable

Because factor loading is a measure of the correlation between a variable and a factor. 46 the selection of the final variables was relatively simple since the scales with the highest loadings are the variables which best represent each factor. But some consideration also had to be given to those variables which are factorially "pure" and factorially "complex." 47 It would appear that the selection of factorially "pure" variables was particularly important in our situation where an attempt was being made to represent each factor in a rough relationship to its proportion of the explained common factor variance. To disregard this point would, to some degree, disturb this balance. Therefore, the criteria for the selection of the final list of variables was two-fold; that the variables should have either a high positive or negative loading on the factor, and that they have relatively low loadings on the other four factors. 48

The next problem was to determine how many variables should be used to represent each factor. In the

DuBois, An Introduction to Psychological Statistics, p. 458.

<sup>47</sup> For a discussion of the distinction between the two refer to: Kerlinger, Foundations of Behavioral Research, p. 652.

The use of this factorially "pure" criterion is supported in a discussion by Osgood, Suci, and Tannenbaum, The Measurement of Meaning, p. 78.

construction of a test, Osgood suggests that about three sets of scales should be used for each factor, and further justifies this by claiming that:

What we do is to provide the subject with a balanced space which he may actually use as he sees fit; if he makes more discriminating use of the evaluative factor relative to others this will show up in this data (in the elongation of his space along this dimension) but he is not forced by the sample of scales to do this. 49

A decision was made to depart from the use of balanced factors as suggested by Osgood. This was done for two reasons. First, we are not interested in factor scores, as was Osgood. While the reliability and the representativeness of such scores is enhanced by increasing the number of variables representing each factor, in our case we had a large number of factors which would substantially increase the number of scales required. Additionally, if a meaningful summated score is wanted which uses a D-statistic derived across all variables, a balanced number of scales allows this to be done without undertaking an elaborate series of additional computations.

The second reason for the departure arises from the tentative nature of the factors. These factors were developed from a single homogeneous group of subjects

<sup>49</sup> Ibid.

<sup>50</sup> Ibid.

who were responding to an enlarged list of variables.<sup>51</sup> In effect, the number, composition, and relative significance of these five factors is subject to change with the inclusion of a broader and more exhaustive list of variables or a larger and more heterogeneous group of respondents. Because these results do offer the best approximation we have in an area of great uncertainty, to deviate in any way from them would arbitrarily compound any error which might exist.

With these considerations in mind it was decided that the number of variables selected to represent each factor should bear some relationship to the factor's percentage of explained common factor variance. As a result, four factors were selected to represent factor 1, three for factor 2, and one each for factors 3, 4, and 5. The percentage of the explained common factor variance was 38.0%, 28.6%, 14.3%, 11.0%, and 8.0% respectively (refer to Table 3).

With the three criteria of high factor loading, factor "purity," and representation of factors in relationship to percentage of explained common factor variance in mind, variables 7, 11, 16, and 21 were selected

 $<sup>^{51}</sup>$ The implicit assumption being that the fatigue effect resulting from the demands of 420 individual responses (10 concepts x 42 scales) required of each subject would increase the amount of error variance and thus minimize the common factor variance.

to represent factor 1 in the final list; variables 5, 15, and 25 to represent factor 2; variable 2 for factor 3; variable 12 for factor 4; and variable 22 for factor 5 (refer to Table 4).

After selecting the variables they were rearranged in random order. This final list was then incorporated as the final question in the questionnaire for use in this phase of the study.

## The Questionnaire Development

The final form of any questionnaire is the end product of several revisions. Among the topics considered in the early formulation of the questionnaire, which would provide bases for subsequent analysis, were responses indicating the subject's:

- 1. Value estimates of the product.
- Purchase experience and anticipated needs with regard to the product.
- 3. An indication of each subject's perceived buyer role.
- 4. An indication of each subject's purchase propensity.
- 5. Indications of each subject's product perceptions as measured on the semantic differential scales.
- 6. Demographic data.

Several possible scales suggested themselves for measuring value and buying propensity. Some considerations in the final selection were the scale's ability to discriminate and the ease with which the scale could be understood by subjects with diverse backgrounds. Furthermore, an equal interval scale was preferred because it would eliminate a midpoint. This would force choices, which would minimize any halo effect and result in a greater measure of dispersion. After considering several possibilities, a ten-point, poor-to-excellent scale seemed to offer the greatest promise for measuring value estimates. 52 In addition, a five-interval descriptive scale was initially devised to measure estimates of the subject's buying propensity because the response re-Quires a great deal of conjecture and subjects' views would be relatively imprecise. It was thought that the use of a scale with a greater number of response alternatives would simply confuse any valid expression of purchase propensities.

It was also felt that direct questions would provide valid responses to topics two, three, and six. In the case of topic five, no reason could be found for

<sup>52</sup>William H. Reynolds, "Some Empirical Observations on a Ten-Point Poor-to-Excellent Scale," Journal of Marketing Research, III (November, 1966), 388-390.

departing from the standard seven-interval scale recommended by Osgood.

A dilemma confronts the researcher involved in establishing demographic classifications for a study. On the one hand, the value of using a standard basis of classification was recognized; 53 particularly in making research results cumulative. On the other hand, the unique subject, purpose, and sample of each study often requires that adjustments in standard classifications be made. 54 Because of the limitations, requirements and purpose of the study, some adjustments were made. While the demographic breaks generally follow the revised recommendations of the Research Committee of the American Association of Advertising Agencies, 55 the suggested occupational classifications were rejected in favor of a modification of the factor analyzed group established by Carman. 56 In the modification process, Carman's basic

<sup>53</sup>For a discussion of the issue refer to: "Standard Breakdowns for Population Data," <u>Journal of Marketing</u>, XV (April, 1951), 476-478; William M. Weilbacher, "Standard Classification of Consumer Characteristics," <u>Journal of Marketing</u>. XXXI (January, 1967), 27-31.

<sup>54</sup> Harper W. Boyd, Jr. and Ralaph Westfall, Marketing Research (rev. ed; Homewood Illinois: Richard D. Irwin, Inc., 1964), p. 246.

<sup>55</sup>Weilbacher, "Standard Classification of Consumer Characteristics," pp. 29-31.

<sup>56</sup> James M. Carman, The Application of Social Class in Market Segmentation (Berkley, California: University California, Berkley Institute of Business and Economic Research, 1965), pp. 43-48.

16 occupational groups were reduced to seven (which simply involved aggregating groups of related classifications), while separate retiree and student categories were also included.

Early questionnaires were presented to selected individuals for suggestions, 57 and a preliminary form was produced for the pretest. At this time one basic addition was made. Another ten-point scale, such as that used for gathering data on value estimates, was included to solicit item quality estimates. The data generated by the question are primarily intended for the study of issues independent of the price-illusion question. Lastly, it was felt that more valid responses to topics two and three and the quality estimate could be gathered by requiring a response before the subject was exposed to the price variable. As a result, a twopage questionnaire was devised and questions pertaining to topics two, three, and the quality estimate were included on the first page, while questions relating to the value estimates, buying propensities, and product perceptions were listed with the price variable on the second page.

<sup>57</sup>The author would especially like to acknowledge the worthwhile comments on the questionnaire format offered by Dr. F. E. Brown of the Wharton School of Finance and Commerce.

# Pretesting the Questionnaire

The initial questionnaire was then administered to 22 subjects. They included six housewives and sixteen marketing research students. The responses of the subjects were then hand-tabulated to determine what changes should be made in the phrasing of the questions, in procedures for the administration of the study, and in the structure of the questionnaire. On the basis of their comments and an analysis of responses, minor changes were made in both the instructions to the participants and in the format of the questionnaire. The most significant change required altering the question concerning buying propensities. An analysis of replies revealed little dispersion from the original statements. As a result, the number of possible responses was expanded from five to seven, ranked in decreasing order. A consensus with regard to the ordinal ranking of the statements was confirmed by first having a group of forty-two junior and senior retailing students individually sort a randomly ordered list of revised statements into expressions of decreasing preference. There were thirty-nine consistent rankings, and the three which were not consistent did not substantially deviate from the dominant order.

## The Administration of the Study

The initial intent was to gain the voluntary cooperation of various civic, fraternal, social, and religious groups in the south Florida area. But early attempts to solicit subjects at times other than regular meetings of organizations produced disappointing turnouts. As a result, it was necessary to accommodate the needs of the various groups by administering the study before, after, or in conjunction with regular meetings. Additional attempts to solicit the cooperation of activity groups participating in programs sponsored by municipal recreational departments were discouraged by the recreational directors of the three municipalities initially contacted. This refusal was based on experiences others have had in similar circumstances. Such participation, it appears, is strongly resented as an intrusion, when the time demands required by the study would displace the scheduled activity which attracts the participants to the recreational center.

Shortly after group solicitation efforts were undertaken (in February, 1968), a family illness forced postponement of progress for several months. When efforts were reinstituted, time constraints (primarily those imposed by group inactivity during the summer months), required that group solicitation be

accelerated. Furthermore, in an attempt to establish some measure of control over the make-up of the sample group, a contribution of \$1.50 per subject was offered to selected groups as an inducement to encourage participation. To further encourage involvement, the groups were also promised a copy of the results of the study. By and large, the subjects willingly followed instructions and appeared to take the study seriously.

In the solicitation of the groups, an effort was made to gather responses from diverse organizations. Initially, it was proposed that a sample of 300 subjects should be used, but this was reduced because of a lag in solicitation (brought about by the fact that many of the groups met monthly), some late turnouts (which proved to be disappointing), limits on the number of subjects that could be accommodated in a group administered test, two late season cancellations, and reduced levels of group activity during the summer months. Time constraints were also imposed by limited access to the computer for processing the input. A total of 243 subjects was finally gathered. The sample of subjects produced 234 useable, although not always complete, questionnaires.

<sup>&</sup>lt;sup>58</sup>Money to cover these costs were made possible through financial support for the study contributed by the Department of Marketing and Transportation Administration, Michigan State University.

### Analysis of the Results

The basic statistic used to determine significant differences in the mean response values of groups assigned odd and even retail price endings was the simple test of the standard error of a difference between uncorrelated means. 59 This statistic was used with large samples (i.e., N > 30) and the results were converted to z ratios. Following conventional practice, when the samples in either the odd or even price group were small (i.e. N < 30) Fisher's t formula for testing the difference between uncorrelated means was used. 60 and t ratios were then computed. Because the data were derived from what are narrowly defined as ordinal scales. 61 it was recognized that the analysis should be limited to positional measures. On the other hand, the statistics which are used are intended for use on interval scales. 62 Because such abuses are the rule rather than the exception, the use of such a statistic involves no great departure from what has been established procedure.

 $<sup>^{59}</sup>$ For a description refer to Green and Tull, Research for Marketing Decisions, pp. 307-312.

For a discussion of the application of the statistic refer to: J. P. Guilford, <u>Fundamental Statistics in Psychology and Education</u> (4th ed.; New York: McGraw-Hill Book Company, 1965), pp. 183-184.

DuBois, An Introduction to Psychological Statistics, pp. 99-100.

<sup>62</sup> Green and Tull, Research for Marketing Decisions, pp. 187-189.

The Results of the Aggregate Questionnaire Responses at Odd and Even Prices

A comparison of the responses of all subjects to the value estimates, stated purchase propensities, and perceptions of each of the products at the alternative odd and even prices is offered in the Appendix. columns for each of the tables indicate the number of subjects exposed to the item at the price ending indicated in the caption as well as the mean value and standard deviation of subjects' responses. The last column offers, as a standard measure, the deviation of each sample difference in terms of a  $\bar{z}$  value. The sign preceding the  $\bar{z}$ ratio is used to indicate the direction of the deviation. Some of the values (for example, the estimates of value and the intentions of buying propensity) appear to be inversely related. This is because responses in the latter case were assigned values in increasing order. In addition, it was thought that the use of a constant measure of direction for each of the scales would be less confusing. As a result, the negative sign arbitrarily indicates that the even price mean value was greater than the mean value of the odd.

The results of the aggregate analysis reveal six deviations in mean scores which are significant beyond the .05 level. The first significant deviation suggests that the subjects were significantly more disposed to

purchase the woman's cotton knit top when it was priced at \$4.00 than at \$3.98. In addition, they considered their own opinion relatively more important that the recommendations of their friends when the item was priced at the even as opposed to the odd price. The same perceptions with regard to their opinions and recommendations of friends were also found in the case of the cleaning fluid priced at \$1.00 versus \$.98. Two significant deviations in the perception of the "No Turn" Broiler were found. When the broiler was priced at \$25.00 it appeared to be more durable and required less frequent replacement than it was when priced at \$24.98. Furthermore, it was presumed to have been seen by more people when priced at the even ending. Lastly, the indication was that the chip and dip set represents a significantly greater value at the odd versus the even ending when priced at the \$7.98/\$8.00 level.

The Results of the Analysis of Subjects' Perceived Customer Roles and Price Illusion

For each item in the questionnaire the subjects were asked if they were to purchase a product such as the one being shown what their most probable reason would be for making such a purchase? They were offered four alternatives from which to select. The alternatives included: (a) for my own use, (b) for the use of my entire

family, (c) for the use of someone else in my immediate family, and (d) as a gift (for either a family member, relative, or friend). The subjects could indicate more than one alternative if they felt that it was appropriate. For each item the value estimates for the alternative odd and even priced groups were then compared for the various assumed customer roles. The purpose of the analysis was to determine whether the perceived purchase role of the subject was associated with differing degrees of illusion susceptibility for any of the items in the study. These data, and the results of all subsequent analyses, are also included in the Appendix.

Three significant deviations were revealed. In the first case (p < .05) the laundry cart appeared to represent a better value at the even price to individuals who were purchasing the item for someone else in their immediate family. Conversely, the cotton blend duster appeared to represent a much better value (p < .02) at the odd price to subjects who viewed their buying role in the same light. Lastly, when viewing the purchase of the chip and dip set as a possible gift purchase at \$7.98/\$8.00, it appeared to be a much better value (p < .01) at the odd price.

An Analysis of the Effects of Buying Experience and Purchase Expectations on Illusion Susceptibility

In the questionnaire the subjects were also asked whether they had purchased a product such as the item illustrated within the past six months. They were next asked if they planned to purchase such a product within the next six months.

The mean value estimates for each item for the odd and evenly priced groups were then analyzed. The purpose of the analysis was to determine if past purchase experience or anticipated future needs are related to illusion susceptibility.

The results of the analysis revealed three significant deviations. In the first instance those who did not plan to purchase a duster within the next six months viewed the item as representing a significantly better value (p < .05) at the odd as opposed to the even price. The odd price also represented a much better value in the case of the chip and dip set priced at \$7.98/\$8.00. This included both those who had not purchased the item within the past six months and those who plan to purchase the item within the coming six months.

# An Analysis of Education and Illusion Susceptibility

In the analysis of the classification data, the questionnaires were first broken down by the highest

formal education grade completed by the respondents.

These groups were then combined into two general educational levels. The first group consisted of those subjects whose formal education extended through high school. The second included respondents whose formal education included at least one complete year of college.

An analysis was then undertaken for each of the items. The mean scores of the value estimates for odd and evenly priced groups within each of the educational levels were then compared. The purpose of the analysis was to determine whether significant variations in illusion susceptibility exist among educational levels.

The analysis offered three significant deviations beyond the .05 level. In each case the deviations were found at the higher educational levels. In one instance subjects felt that the women's shorts represented a significantly greater value when priced at the even as opposed to the odd price; just the reverse of the perceptions of subjects with less education—which approaches significance at the .10 level.

In another instance the subjects with more education felt that the reversible broiler represented a significantly greater value (p < .02) at the odd as opposed to the even price. Again these estimates were the opposite of subjects with less education—which approached significance at the .25 level.

Lastly subjects with more education estimated that the chip and dip set represented a significantly greater value when priced at \$7.98 as opposed to \$8.00. In this case the subject group with less education shared the same perceptions.

An Analysis of Illusion
Susceptibility and
Occupational Level of
Household Head

As indicated before, a modification of the occupational categories developed by Carman was used as a basis for classifying the reported occupation of the head of the household. Retirees and student household heads were eliminated from the analysis. The remaining categories were broken into two general groupings with occupations such as professionals, managers, teachers, salesmen, clerical workers, and other white collar occupations included in the first classification, and occupations such as foreman, protective workers, skilled tradesmen, laborers, and other blue collar occupations included in the second.

Within each of these groupings the mean value estimates of the subjects exposed to the items at even prices were then compared with the estimates of those exposed to the items at odd prices. The purpose of this analysis was to determine whether differences in

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illusion susceptibility could be found within the various occupational classifications of household heads.

Again three significant deviations were disclosed in the analysis of the data. Interestingly, all occur within the first occupational category. Two of the deviations were significant at the .05 and one at the .01 level. The white collar occupational category felt that the casual dress represented a significantly greater value at the even as opposed to the odd price. Conversely, the same group felt that the cotton blend duster represented a significantly greater value at the odd as opposed to the even price. Lastly this group indicated a significant difference (p < .01) between the value estimates of a chip and dip set priced at \$7.98 and \$8.00. Consistent with prior results, the item seemed to represent a much greater value when priced at the odd as opposed to the even ending.

An Analysis of Illusion
Susceptibility and
Working Female Head
of Household

Each of the subjects was asked to indicate in the questionnaire if the female head of household was employed. If so, these subjects were asked to indicate whether the female head of household was employed on a full or part-time basis.

The questionnaires were sorted by response alternative and the relative value estimates for each item at the odd and even prices were then established. The estimates were analyzed to determine if any of the three categories—the female head of the household is not employed; the female head of the household is employed; and those cases where the female head of the household is employed full time—offered any difference in illusion susceptibility.

While recognizing that a working wife is a function of such factors as family life cycle, education and unique occupational skills, number of children in the family, and husband's earning power, it can be assumed that families having working wives possess different values. This may be, in part, a product of the additional buying power of the family unit, or the underlying reason which prompts the wife to seek employment. Therefore, such an analysis was deemed worthwhile.

Analysis of the various groups' responses reveals five significant deviations. In the first, the subject group in which the wife was not employed, the carryall bag represented a significantly greater value at the odd as opposed to the even price. The subject group with the wife employed full time felt that the blend duster and the men's knit shirt also represented significantly greater values (p < .02) at the odd as opposed to the

even prices. But, this same group felt that the cleaning fluid priced at \$.98 and \$1.00 represented a significantly greater value (p < .02) at the even as opposed to the odd price. Finally, the working wife group felt that the chip and dip set represented a substantially greater value (p < .01) at \$7.98 than at \$8.00.

# An Analysis of Illusion <u>Susceptibility and</u> Marital Status

The subjects were then divided by marital status. The single and married respondents were sorted out and the responses of these groups to the value estimates for each item at both the odd and even prices were analyzed to determine whether illusion susceptibility is related to marital status.

Three significant deviations were recorded--two at the .01 level and one at .05. Married respondents felt that the carryall bag represented a greater value at the odd as opposed to the even price ending. Single subjects felt that the casual dress represented a much greater value (p < .01) at the even versus the odd price. Married respondents felt that the chip and dip set represented a substantially greater value (p < .01) at the \$7.98 as opposed to the \$8.00 price.

## An Analysis of Illusion Susceptibility and Age

The respondents were classified by various age groups. These classifications were recombined into three general age groups; 20 to 34, 35 to 49, and over 50. The mean value estimates of each were analyzed to discover if variations in illusion could be found within the age strata for any of the products.

These data reveal six significant deviations. In the first, the 20 to 34 age group felt that the casual dress represented a significantly greater value at the even as opposed to the odd price. The cotton blend duster appeared to represent a significantly greater value at the odd as opposed to the even price for the 35 to 49 age group. This same age group also felt that the cleaning fluid represented a significantly greater value at \$.98 than at the \$1.00 price, while the over 50 age group saw a significantly greater difference in the value at the \$1.00 price. The older group also saw the evenly priced men's knit shirt as representing a significantly greater value. Lastly, the 20 to 34 age group felt that the chip and dip set represented a greater value at \$7.98 as opposed to \$8.00.

# An Analysis of Illusion Susceptibility and Income

Each of the subjects was asked to indicate his total family income for the previous year. Those who reported incomes were then grouped into three general classifications. These included: (a) families with incomes to \$5,999, (b) families with incomes between \$6,000 and \$9.999, and (c) families with incomes over \$10,000. The mean value estimates at the odd and even prices for each of the products were then analyzed to determine if differences in income susceptibility could be isolated by the income strata.

The results revealed three significant variations, all within the over \$10,000 income group. These subjects indicated that the carryall bag represented a greater value at the odd as opposed to the even price. On the other hand the value estimates of this income group revealed that the women's shorts represented a significantly greater value (p < .02) at the even as opposed to the odd price. Lastly this same income group felt the chip and dip set was a significantly greater value at \$7.98 as opposed to \$8.00.

#### CHAPTER IV

#### A TEST OF EFFECT

### The General Research Design

As previously indicated, most of the earlier attempts to measure the impact of odd or even retail prices employed relatively simple before-after research designs. Because of the relative insensitivity of such an approach and because of the confounding influences of uncontrollable variables, the results were generally mixed and the conclusions indeterminate.

With these limitations in mind it was decided that a more conclusive inquiry should incorporate some of the direct and statistical controls offered by experimental designs. The problem then became one of selecting or developing an approach which would provide maximum statistical precision and an unambiguous measure of the effects arising from the alternative endings. Several established possibilities suggested themselves for

<sup>&</sup>lt;sup>1</sup>See supra, p. 34.

<sup>&</sup>lt;sup>2</sup>More specifically these influences could include: variations attributable to time, store traffic, related promotions, test awareness among salespeople, stock levels, and order effects.

use, 3 but each was rejected becasue it failed to provide either adequate statistical precision (e.g., randomized block designs), or because of the excessive constraints demanded (e.g., Latin square designs). Finally, a design was devised which incorporated the general characteristics offered in Table 6.

One constraint imposed upon the design was that an equal number of weekly exposures at the odd and even prices should occur within both the rows and columns. The purpose, aside from ease of computation, was to insure that sufficient sales were achieved at each ending so that more reliable statistical inferences could be drawn. In addition, this constraint presumably offered a better balance of the cancelling effects provided by controlled rotation. As a result, the initial assignments of the odd or even treatments was made on a random basis, while the final week (or weeks) were predetermined by the constraint conditions.

Some justification should be offered for the use of the design. Certainly one of the basic requirements of a good experiment is the absence of systematic

As an example refer to: Seymour Banks, Experimentation in Marketing (New York: McGraw-Hill Book Company, 1965), chaps. iii-viii; D. R. Cox, Planning of Experiments (New York: John Wiley & Sons, Inc., 1958), chaps. vi-xiii; Russell L. Ackoff, Scientific Method (New York: John Wiley & Sons, Inc., 1962), chap. x; B. J. Winer, Statistical Principles in Experimental Design (New York: McGraw-Hill Book Company, 1962), chaps. iii-xi.

TABLE 6.--Rotated factor matrix.

	Variable			Factor	loadings		Communal- ities
No.	Term	Factor 1	Factor 2	Factor 3	Factor 4	Factor 5	h <sup>2</sup>
1.	Expensive-Inexpensive	.6059	1138	4011	.3603	.1550	.6949
2.	Recommended by friends-Own opinion most important	0033	0483	6892 <sup>a</sup>	<b>-</b> .0558	.0265	.4812
3.	Widely advertised-Never promoted	.0010	.1317	2884	1076	.7261	.6393
4.	Specific use-No need in mind	.4027	.6290	.0948	.0455	.1915	.6055
5.	Practical-Stylish	0854	.6928 <sup>a</sup>	.3023	<b>-</b> .2318	0706	.6373
6.	Reduces worries-No effect	. 2979	.5151	2363	.1704	1424	.4592
7.	Planned purchase-Impulsive purchase	.7637 <sup>a</sup>	. 3627	0816	0259	.0159	.7224
8.	All brands are the same-All brands are different	5179	0136	. 3895	2470	<b>-</b> .2923	.5665
9.	Seldom bought-Often bought	.4892	5895	0769	0270	0658	.5977
10.	Other's opinion unimportant-Other's opinion important	2108	.1680	.6795	0014	0205	.5348
11.	Calculated purchase-Habitual purchase	.7629 <sup>a</sup>	2503	2303	0646	0356	.7032
12.	Price no object-Price buyer	0795	<b>-</b> .1875	0816	.7611 <sup>a</sup>	.1076	.6390
13.	Sold in few stores-Sold in many stores	.5105	3414	2940	.4235	<b>-</b> .2792	.7210
14.	Item important-Price important	.0669	.0676	.1917	.6829	1209	.5268
15.	Unnecessary purchase-Urgent purchase	0873	8197 <sup>a</sup>	.0190	.0967	.0004	.6892
16.	Durable purchase-Frequent replacement	.7663 <sup>a</sup>	0304	1333	.0496	0715	.6134
17.	Not influenced by salesman- Influenced by salesman	1542	.1300	.6423	.0479	.0335	.4566
18.	Price unimportant - Shop price	4943	1377	1144	. 5899	.0313	.6253
19.	Urgent purchase-Postponed purchase	4513	.5915	0361	.1033	0913	.5739
20.	Brand important-Features important	.1904	.1624	4831	. 2697	.1362	.3872
21.	It doesn't pay to compare- Comparison shop	7190 <sup>a</sup>	1310	.1571	.1601	0130	.5846
22.	Seen by few-Seen by many	.0120	.1613	1152	0702	6526 <sup>a</sup>	.4702
23.	Popular opinion important-Expert's opinion important	4052	2993	1251	.2875	.2668	.4232
24.	Looks just like me-No personality	.3092	4699	2401	.3508	.0527	.4998
25.	Useful-Pleasurable	.0870	.7388a	.1306	1763	0499	.6041

Selected as final variable.

Although co-variance analysis is relatively robust with respect to the violation of such assumptions as normality, linearity, and residual variance homogeneity, powerful statistics cannot tolerate a significant amount of systematic error. 5 On the other hand, one would expect that any attempt to measure the treatment effects would be confounded by such factors as: store volume, market composition and store customer mix, store size, size of product displays, size of department, competitive stores within center, variations in sales support activities, center promotions, assortments in displays of substitute and complementary products, as well as related time factors. The fact that, a priori, we expected the treatment effects to be relatively weak, suggests that one or more of these influences could easily distort or swamp any observed effects unless a large number of stores were incorporated into the study, or the external factors were controlled. For this reason the design uses randomization through frequent changeover in an attempt to maximize the number of replicates within each store and weekly period to insure that the

<sup>4</sup>Cox, Planning of Experiments, p. 5.

<sup>&</sup>lt;sup>5</sup>Green and Tull, <u>Research for Marketing Decisions</u>, pp. 382-383; Winer, <u>Statistical Principles in Experimental</u> Design, p. 386.

extraneous variables favored neither treatment. 6 In this way greater assurance was provided that maximum direct control over the extraneous variables had been achieved.

The incorporation of these replicates into the design was deemed to be feasible. Any cross-over effect would probably be minor because of the small absolute change in the prices. On the other hand, while any carry-over effect is controlled by having an equal number of changes from even to odd prices as from odd to even, failure to comply with the demands of the study would tend to dampen any sales differences attributed to the alternative endings. For example, under the assumption that price illusion is strong, if a delay in changing from an even to an odd price were to occur, fewer sales would be recorded at the odd price and presumably any differences between the alternative endings would be narrowed. On the other hand, if a delay were made in changing from an odd to an even price (and illusion was also strong), greater than actual sales would be accorded the even price--again narrowing any recorded differences at the alternative endings. Furthermore, the same dampening effect, although in the reverse, would also

For a discussion of the value of randomization in experimentation refer to: Cox, Planning of Experiments, chap. v.

 $<sup>^{7}\</sup>mathrm{The\ cross-over}$  effect in this case is viewed as any tendency to postpone purchases until the lower prices occur.

operate in the case of strong illusion and a direct price-quality relationship. Recognizing that this dampening bias did exist, it was accepted as a tolerable cost as long as reasonable efforts were made to insure compliance with the changeover requirements of the study. To achieve a comparable amount of control over the extraneous variables by using a less restrictive design would have required a substantially larger sample of stores which would have created further problems in the solicitation of cooperating retailers and in control over the demands of the study.

Furthermore, an analysis of the results of the design revealed that variance attributable to differences between stores and weeks could be isolated and subtracted by blocking along these dimensions. This capability allows a substantial statistical reduction in the size of the experimental error sum of the squares and in the end provides a greater degree of statistical precision. 8

Lastly, through the use of co-variance analysis a measure of statistical control could also be achieved. <sup>9</sup> While merchandise available for sale (which consists of ending stock and net sales for the exposure period), was

<sup>&</sup>lt;sup>8</sup>Banks, Experimentation in Marketing, pp. 87-88.

<sup>9</sup>Winer, Statistical Principles in Experimental Design, p. 358.

and the second desired		

finally used as a concomitant variate, ending stock and some measure of departmental sales by store were also considered as possibilities. The former was subsequently rejected when simple correlation analysis indicated that it often proved to be a result rather than a cause of sales. 10 The latter possibility was rejected because the experimental design provided some control for sales variations over time. In addition, because a single store group was used, any promotions creating variations in store or departmental volume would, in most instances, have a proportionate effect on all stores within the department store group for any given period of time. a result, merchandise available for sale was selected as the co-variate, while at the same time recognizing that because each merchandise available for sale value contains a segment which is comprised of net sales for the week, it is not independent of the variate. 11 but rather is biased in favor of a positive correlation between the two.

## Pre-Conditions to the Study

In order to achieve a greater measure of direct control over factors which might confound the treatment

<sup>&</sup>lt;sup>10</sup>Several instances of significant negative correlations were observed, particularly in situations of relatively low stock levels, which suggested that the direction of causation was inverse.

<sup>11</sup> Banks, Experimentation in Marketing, p. 128.

effects, a list of item conditions necessary for a reliable and accurate study was developed. These included the following:

- 1. an adequate back-up stock during the period;
- 2. sufficient rate of sale to offer statistical stability;
- 3. an item that is carried in all stores (presupposed under number 2);
- 4. an item which is relatively insensitive to seasonal demand;
- 5. an item having a relatively broad base of demand (e.g., that the item have no special tourist or gift appeal);
- 6. the item cannot be advertised during the period;
- 7. the item cannot be marked down during the period for either clearance or promotional purposes (the former is pre-supposed under number 2);
- 8. the display of the item should be held relatively constant throughout the study period;
- 9. that the personal selling factor with regard to the item be controlled (e.g., that the item will not be singularly emphasized by the sales force).

The purpose and need for complying with the list of pre-conditions is evident, but the important point is that satisfying these conditions restricts the product

possibilities which could be included in the study. For example, most products that present attractive volume possibilities would probably be advertised by a retail buyer within a reasonable period of time. Additionally, astute retailers continually attempt to create interest and freshness, and try to capitalize on changing patterns and periodic peaks of demand by altering displays within their departments.

#### The Items

Because of the pre-conditions imposed, possible items for inclusion in the study were immediately limited. In addition, several factors outside the demands of the study served to reduce still further the candidate items. Some of the more important limitations were: pre-ticketed merchandise, distributor concern and competitive sensitivity over minor departures from established price points, the firm's policy of immediately meeting competitive promotional prices, and the general instability of established retail price points—the last primarily involved drug items and national brand appliances.

One of the basic considerations in the selection of items was that they be as heterogeneous as possible. It was intended that both male and female market items be included as well as hard and soft goods, staples, hedonic

items, fashion goods, merchandise appealing to a range of age groups, highly visible items, new and established products, and merchandise embracing a broad range of price levels. Additionally merchandise which measured the "double nine" effect (preferably at two price levels), and different quality levels of a similar item selling at different prices were other factors brought to the selection of the candidate items.

The constraints imposed by the preconditions and influences outside the demands of the study forced many compromises with an ideal balance of candidate items.

After soliciting the help and suggestions offered by the various merchandising executives of the participating retailer, the items included in Table 7 were finally selected for incorporation into the study. Furthermore, after making an assessment of the expected sales levels for the items and considering the organizational demands required of the study, it was agreed that the effort would extend for a four-week period.

### The Participating Retailer

Any agreement to participate in a study of these dimensions involves a substantial opportunity cost to the retailer. Without detailing these costs explicitly, one can readily appreciate the burden such cooperation imposes upon the sales people who are directly involved with

TABLE 7.--List and alternative price endings for study items.

Item	Price
Cotton knit basic women's sportswear top	\$ 3.98/ 4.00
Chip and dip set with salad tongs	7.98/ 8.00
Women's man-tailored tweed shorts by Loomtogs	9.98/10.00
Ever Blum cleaning fluid	.98/ 1.00
Cotton blend duster by Loungees	11.98/12.00
Casual dress by Serbin	17.98/18.00
Men's Ban-lon knit mock collar shirt by Trend	7.98/ 8.00
Women's vinyl carry-all bag	2.98/ 3.00
Laundry cart	5.98/ 6.00
Retailer's private brand reversible broiler	19.98/20.00
Retailer's private brand "No Turn" broiler	24.98/25.00

changing tickets, department managers who are required to determine sales and stock levels, department buyers, and divisional and general merchandise executives. Because of seasonal peaks, which typify most retailing demand patterns, such organizations must operate with some degree of organizational slack in the off seasons. In spite of this, and because many tasks are postponed until these periods, the opportunity cost of participation remains real.

The participating retailer was a leading south Florida department store group. During the study the firm realized annual sales of approximately \$80 million at a main store and five branches extending approximately sixty miles along the south Florida eastern coast. The firm has an excellent reputation in the area and appeals to a broad spectrum of the market--ranging, it is estimated, from the lower-middle to the lower-upper classes.

Although differences in volume levels of stores within the firm do exist, significantly, no single store dominates the group. There is, in fact, an amazingly narrow range of volume generated by the top four stores, which should minimize internal variance, and in this way achieve a more sensitive measure of the treatment effects.

The firm is generally committed to an even price policy. The general exceptions are children's apparel, major and traffic appliances, and those departments (such as drugs) in which presumed customer price sensitivity, and subsequently company competitive policy, requires that all price concessions by competitors be met. It is, of course, difficult to assess, a priori, the strength and direction of any net effect arising from the company's price ending policy. Because of the contrast effect we might expect that there would be a heightened awareness of the odd price. Given that there is no effect beyond

this, and that illusion is strong, we would expect a more significant difference in treatments to result. On the other hand, assuming that this heightened awareness increases consideration of the price variable (as it would probably be given some interpretation by the customer), and given that cognition and illusion are inversely related, we might also assume a less significant difference in treatment effects would occur. But on the whole the assumption of any substantial increase in awareness is probably heroic, so the presumption is that the net effect is minor.

#### The Time of the Study

In the south Florida area, typical retail demand fluctuations are further compounded by a tourist season factor. Because of the additional stress this season imposes on the existing retail facilities and organization, the demands of the study required that the effort be undertaken at a time other than at this seasonal peak. It is reasonable to assume that the demand patterns of tourists are atypical (the usual assumption being that such demand is more inelastic), and this would presumably dampen any measured illusion. Additionally, one cannot expect that the same level of compliance to the demands of the study would occur during the time

that such acute demand pressures (which must take first priority) are imposed upon the organization.

During much of the "off season" most south Florida retail firms experience a substantial decrease in retail activity. This severely limited the candidate item possibilities and the amount of sales activity each item could generate so as to provide a reliable measure of price effect. Furthermore, retail activity during much of the "off season" is characterized by sales and price promotions which, it is presumed, would also make demand for regularly priced items less sensitive to any price illusion. As a compromise the period between May 1 and May 27, 1967 (although it included a Mother's Day weekend), was finally selected as a feasible alternative.

## The Administration of the Study

Because the items in the study were controlled by several merchandise departments in several merchandise divisions of the organization, and these items were to be made available to customers through a group of stores which spanned an extensive geographic area, a problem of control and coordination was presented. It was determined that the basic unit of coordination should be established at the main store department buyer level. At this point the buyers and their assistants were

instructed in the purpose and procedures of the study. Detailed written instructions and summary forms were made available to them and assignments and schedules for compiling the data were established. 12 Prior to the start of the study each of the affected department managers at each of the stores was called and informed about the study by the respective department buyers or their assistants. They were then sent a packet containing instructions detailing their responsibilities, a schedule of price changes as it affected them, and a form for the derivation of net sales and ending stock for items within their realm of responsibility. The sales and stock levels were to be reported to the main store each Monday in order to assure compliance with the demands of the study and to serve as a reminder when changes in price were to be made. Actual checks for compliance with the schedule of price exposures was incorporated into the branch store visits of main store personnel and visits expressly undertaken for this purpose by the author. In addition, weekly visits were made each Monday evening to each of the main department store buyers to insure that the results were being reported, and to answer any questions that may have arisen.

<sup>12</sup> Examples of the forms and instructions used in the study are included in the Appendix.

During the actual time of the study, the cooperation of all participants was very good. For this period only three violations within any department for any item ever came to the attention of the author. It might be noted that any violations would have a leveling effect, although the structure of the design would help to insure that neither treatment would be favored.

During the time the study was being conducted two significant complications arose. In the first instance it was proposed that a woman's sportswear top, which was sold in the budget sportswear department at \$3.98/\$4.00, be incorporated into the study as a test of the difference in illusion between the Budget and Junior departments, as each draw heavily from different age segments and use different degrees of price emphasis. But during the time that the test was being undertaken there was a change of buyers in the budget sportswear department and conditions necessary for the control of sales and ending stock for the item were violated. Consequently the women's shorts, which were available in the better sportswear department, were added as a substitute item two weeks after the start of the test. Therefore, the study period for this item extended two weeks beyond the normal expiration date in order to achieve the necessary twentyfour exposure periods.

Secondly, at the time of selection of the items, the housewares buyer suggested incorporating the chip and dip set into the study. The style of the item was new and the buyer was quite enthusiastic about the prospective sales it would generate. But when the item was introduced, the old style (which was essentially the same item with a different design) was marked down substantially in order to clear it from stock—a violation of one of the pre-conditions. Because of the markdown of the substitute item, and the acceptance of the new style was disappointing, insufficient sales were generated during this period to justify any analysis.

#### The Analysis

Table 8 summarizes total sales and merchandise item exposures 13 totally at the odd and even prices for the study period. After compiling the data the next step was to determine if co-variance analysis could be used for each of the items. But co-variance analysis is justified only if one can establish that sales were a function of merchandise available for sale.

Although, at first blush, one might assume that the relationship is strong and self-evident, further consideration leads one to qualify this assumption. In the

<sup>&</sup>lt;sup>13</sup>A merchandise item exposure is defined as the exposure and availability of an item, within a store, during a week, within the test period.

TABLE 8.--Net sales and merchandise item exposures (MIE) during the study period.

	Odd	Even	Total
Item			
	Sales/MIE	Sales/MIE	Sales/MIE
Women's cotton knit top	60/514	57/538	117/1052
Chip and dip set <sup>a</sup>	3/62	1/61	4/123
Women's shorts	51/693	60/690	114/1383
Cleaning fluid	106/881	138/832	244/1713
Cotton blend duster	57/167	83/207	140/374
Casual dress	18/44	19/59	37/103
Men's knit shirt	337/1736	198/1605	435/3341
Carryall bag	180/730	110/623	290/1353
Laundry cart	5/90	7/93	12/183
Reversible broiler	25/124	22/101	47/225
"No Turn" broiler	27/122	23/114	50/236

<sup>&</sup>lt;sup>a</sup>Item not included in study.

ing floor, we could expect that with a given flow of traffic through the department, the greater would be the chance of the merchandise display being noticed and, assuming the item has some appeal, an increase in sales would result. One might also expect that where lost sales were an important factor, a positive sales—stock relationship might also exist. Such a situation would be

particularly true in the case of fashion items where customers may have strong color preferences and/or size needs. But it is apparent that this relationship is not linear. We would expect (making some assumptions about stock balance) that sales would be more sensitive to assortments at lower stock levels, whereas, after a point, further increases in stock would have little effect. In fact, with some fashion items, additional increases in stock levels may act as a deterrent to sales because some women value unique style offerings. Although the curvilinear relationship discussed was cited with reference to fashion items, we would expect, although to a lesser extent, the same general relationship would be true of most products.

While the effects described may be consistent with the assumptions held by most individuals, in the case of items such as traffic appliances, which are sold from floor samples, any such relationship would be difficult to support as long as the merchandise was never out of stock. In such cases if a significant sales—stock relationship were evident, we would assume that the measured association was spurious and probably should be attributed to expected sales which were subsequently realized. In the case of one of the two broilers such a relationship did in fact occur. Although in one case the association between the net sales and the merchandise available for

sale was insignificant, the other broiler revealed a relatively high degree of association. Although the assumptions about the relationship were not logically justified, co-variance analysis was used simply to conform to the prior decision rule, and because it had no significant effect on the outcome of the study.

Correlation analysis was used as a measure of the association between net sales and merchandise available for sale for the item during each of the twenty-four periods. <sup>14</sup> If it was found that the measured degree of association was significant at the .05 level, the analysis of co-variance was deemed to be justified. The product moment correlation coefficients for each of the items in the study are offered in Table 9.

Correlation analysis is generally intended to be used as a large group statistic, while our sample was limited to twenty-four exposure periods for each item. As a result, we find that the significance levels are

<sup>&</sup>lt;sup>14</sup>An exception to the twenty-four exposure periods was made in the case of the casual dress. Because some of the areas in which the participating retailer has located stores draw heavily from tourists vacationing in the south Florida area, and because it has been found that their clothes tastes and needs differ significantly from those of regular south Florida residents, a separate buying staff was used in selected departments to control the offerings in two of the outlets. The casual dress was made available in four of these stores, but was not purchased by the buyer of the so-called "northern concept" stores. As a result, sales of the casual dress were studied for the four-week period within four stores-resulting in only sixteen exposure periods.

TABLE 9.--Item product-moment correlation coefficients.

Item	Coefficient of Correlation
Women's cotton knit top	.495 <sup>a</sup>
Chip and dip set $^{c}$	
Women's shorts	.266
Cleaning fluid	.173
Cotton blend duster	.475 <sup>b</sup>
Casual dress	189
Men's knit shirt	•576ª
Carryall bag	.616 <sup>a</sup>
Laundry cart	.101
Reversible broiler	.211
"No Turn" broiler	.639 <sup>a</sup>

<sup>&</sup>lt;sup>a</sup>Significant at the .01 level.

relatively high (i.e.,  $r_{.05}(2,24) = .388$  and  $r_{.01}(2,24) = .496$ ). On the other hand, because we are using the concept merchandise available for sale which has a substantial positive bias (it might also be observed that this bias is particularly significant when sales-stock ratios are relatively low), it has been felt that the use of the .05 level of significance was not overly conservative. Additionally, when one considers that the traditional minimum

<sup>&</sup>lt;sup>b</sup>Significant at the .05 level.

<sup>&</sup>lt;sup>c</sup>Insufficient sales.

validity coefficient for a test of practical usefulness, as suggested by C. L. Hull, was felt to be about .450, 15 it would appear that the standard established in this case was not particularly out of line.

Using variance or co-variance analysis, as established by prior decision rules, the F-ratios indicated in Table 10 were obtained.

 $<sup>^{15}</sup>$ Guilford, Fundamental Statistics in Psychology and Education, p.  $^{104}$ .

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TABLE 10.--Item F ratios.

Item	Type of Analysis	F ratios <sup>c</sup>
Women's cotton knit top	covariance	•59
Women's shorts	variance	-1.20 <sup>a,d</sup>
Cleaning fluid	variance	-1.36 <sup>a</sup>
Cotton blend duster	covariance	-4.14 <sup>b</sup>
Casual dress	variance	01
Men's knit shirt	covariance	.52
Carryall bag	covariance	.74
Laundry cart	variance	19
Reversible broiler	variance	.67
"No Turn" broiler	covariance	.17

aThis approaches the .25 level of significance where  $F_{.25}(1,14) = 1.44$ .

bThis approaches the .05 level of significance where  $F_{.05}(1,13) = 4.67$  and  $F_{.10}(1,13) = 3.14$ .

<sup>^</sup>CAnalysis of variance or covariance tables detailing the derivation of the  $\underline{F}$  ratios above are included in the Appendix.

 $<sup>^{</sup>d}$ Minus signs preceding the  $\underline{F}$  ratios indicates that greater sales were realized at even versus odd prices.

#### CHAPTER V

# CONCLUSIONS AND RECOMMENDATIONS FOR FUTURE STUDY

#### Introduction

In the analysis of any study, rarely will the results provide clear-cut answers to the questions under investigation. At the expense of pursuing a discussion of alpha and beta errors, we also recognize that the occurrance of any significant deviation, particularly at the .05 level, does not per se suggest the existence of any effect. As a result, in developing our conclusions we first note the incidence of significant deviations, explain their meaning on the basis of the information at hand, attain some perspective by looking across these significant deviations, and then draw inferences about the issues we are pursuing.

# The Aggregate Test of Illusion

In testing the first hypothesis we note from the aggregate analysis in Appendix C that fourteen separate measures of illusion were undertaken. Of these fourteen measures one significant deviation in illusion did emerge, and that occurred at the .02 level. On the other

hand the probability is about .3 that a significant deviation beyond the .02 level would have occurred on the basis of chance within one of the fourteen tests.

Furthermore, we find no other illusion deviations beyond the .2 level, and eight of the fourteen do not extend beyond the .5 level. Moreover, six of the fourteen deviations are negative (while the remaining eight are positive); suggesting further that the only significant variation may have occurred by chance rather than having been caused by any impact arising from the price endings. Nevertheless we will defer a decision on primary Hypothesis la until the subsequent demographic evaluation has been completed.

### The Test of Effect

The most immediate conclusion from the analysis of sales in the second phase of the study is that any measured effect is relatively weak. The results indicate that in only one case did differences in sales approach the .07 level. On the other hand, with ten items in the study the probability of a difference this large occurring by chance is .7; so a deviation of this magnitude becomes highly probable. This conclusion seems even more justified because the variation was again found to occur equally in the direction of odd as well as even prices.

As a result it would seem that Hypothesis lb should be accepted. But one should also consider the possibility

that an effect does exist, but insufficient sales activity was generated for the effect to be established at the conventional levels of significance. Along this line, one might point out that the casual dress and the laundry cart failed to stimulate sufficient sales activity to provide meaningful results (refer to Table 8). On the other hand, their justification for inclusion in the final results lies not so much in the significance that might be attached to them individually, but in what they contribute in terms of a total pattern. It would seem that several of the items together should furnish sufficient sales so that if any reasonable effect did exist a pattern across the ten items would have been evident. But because of the ancipital results (with five items producing sales in the direction of odd prices and five in favor of even), the assumption of a weak or nonexistent effect appears to be tenable. Additionally no apparent consistent direction with regard to either product types, price levels, or price breaks is indicated by the results; further suggesting that the variations are random and no substantial price illusion is apparent.

## Purchase Propensities

Of the fourteen measures of purchase propensity we again find one significant deviation, and that occurs at the .05 level. We also note that eleven of the remaining thirteen tests of purchase propensity lie below the .4

level. Furthermore, we again find ancipital variance. While eleven of the fourteen measures are negative, five of those negative deviations lie below the .8 level of significance. These factors suggest that we should accept Hypothesis 2 and conclude at this time that odd and even retail endings appear to have no effect on the subject's indicated buying intentions.

#### Product Perceptions

Of the 140 tests of product perception we would have expected seven to occur beyond the .05 level on the basis of chance alone. But in looking across the scales for each of the products, we find four significant deviations, three of which are at the .05 level. We must, as a result, accept Hypothesis 4 and assume that in the aggregate odd-even price endings have had no apparent impact on the perception of the items as measured by the semantic differential scales.

#### Analysis of Demographic Illusion

Although our aggregate analysis indicates that price illusion, as we have attempted to measure it, does not exist for any of the products in the study, the possibility still exists that selected subsets within the subject group may still be susceptible to illusion for some of the products. This illusion may not have been revealed in the aggregate analysis either because the

illusion susceptibility of the subgroup is relatively weak or the illusion susceptibility of the subgroup may be offest or swamped by the responses of subjects in the other cells.

In attempting to assess whether any illusion was revealed through the demographic analysis of the comparative value estimates of the subjects, we note that of the 272 individual evaluations we would have expected that approximately 14 significant deviations would occur on the basis of chance beyond the .05 level; about 5 beyond the .02 level; and 3 beyond the .01 level. But analysis of the data reveals 29 significant deviations, with 5 beyond the .01, and 12 beyond the .02 level. The initial conclusion appears to be that illusion, as measured by the study, does in fact exist for certain products within selected subgroups.

Of the 29 significant deviations, we note that nine of these can be attributed to the comparative evaluation of the chip and dip set at \$7.98/\$8.00. Furthermore, we note that the item at this price line produced the only significant deviation (p < .02) in the aggregate test of comparative value estimates. In addition, relatively few subjects were exposed to the item at either the odd or even price (i.e., 35 at \$7.98 and 39 at \$8.00), which would tend to increase the effect of any extreme deviations. We also find that, while

the direction is consistent, the most extreme deviation at either the \$6.98/\$7.00 or the \$8.98/\$9.00 price line just exceeds the .5 level of significance--further suggesting that the \$7.98/\$8.00 deviation may be random. Lastly, although we indicated that the relationship is not direct. we find no indication that the mean values of the purchase propensities between two price endings have been affected (i.e.,  $\bar{z} = -.116$ )--further indicating that the deviation is random. The point at issue is that this possible random variation between the mean values of these subsets compounded the incidence of significant deviations in the demographic analysis by measuring the extreme value perceptions of relatively few subjects several times--particularly so in that a significant deviation for this item at the \$7.98/\$8.00 price level was found in each demographic classification.

Assuming this is the case, and subtracting out all instances of the illusion measures of the chip and dip set at \$7.98/\$8.00, we find that the number of illusion measures becomes 253, which should, on the basis of chance, produce about 13 deviations beyond the .05 level. But we still find 20 significant deviations where p < .05. Furthermore, to avoid being ultraconservative, if

 $<sup>^{1}</sup>$ For the chip and dip set, at all price levels, a sub-sequent measure of the relationship between value estimates and purchase propensities found r = -.471.

we subtract out all chip and dip set measures (for the same reason we used to justify their elimination at the \$7.98/\$8.00 price level), we are left with a total of 215 measures which should produce about 11 significant deviations at the .05 level, while the number of actual deviations remains at 20. Therefore, we conclude that for certain customer segments price illusion is a factor in the evaluation of certain products. But while the demographic analysis indicates that illusion appears to be a factor, the results also suggest that the direction, intensity, and extent of its impact is complex and subtle.

## Illusion by Demographic Groups

For the reasons detailed above, we will recognize the bias produced by the chip and dip set, and will exclude it from our subsequent analysis. Furthermore, although we discussed the significant deviations in Chapter III, it is necessary to consider each again in an attempt to integrate them in a broader frame.

# Subject's Perceived Customer Role

Excluding the chip and dip set, the analysis of responses by perceived customer buying role produced 31 measures for the remaining ten items. With this number, random variation alone would have produced one to two deviations beyond the .05 level. Two were in fact

produced, with one beyond the .02 level. While the decision is marginal we will not reject Hypothesis 4 and will tentatively accept the statement that perceived customer role does not appear to be related to price illusion.

# Past Buying Experience and Future Purchase Expectations

The analysis of past buying experience and future purchase expectations produced 34 illusion test possibilities. While this number should have produced about two deviations which are significant beyond the .05 level, only one at the .05 level was revealed. In this instance we again will not reject Hypotheses 5 and 6, and will tentatively accept the position that past buying experience and future purchase expectations are not related to illusion susceptibility.

#### Education Levels

In the case of educational levels we found that of the 20 possibilities, one chance variation would have been expected. In this instance two significant deviations (one beyond the .02 level) were actually recorded. We will, as a result, reject Hypothesis 7. In attempting to assess the nature of this illusion we find that the effect is mixed, although both occurred within the higher educational strata. In the case of the women's shorts we find that the illusion is a combined result of lower

value at the odd price and higher value at the even. To a lesser extent, this also appears to be the pattern within this stratum in the case of the other fashion item—the casual dress. Moreover, with this item we note that the value impressions of the other educational stratum are reversed, causing extreme and significant value estimates within the price endings between strata. On the other hand, these between strata differences are not found in the case of the casual dress.

With one exception, a reasonable measure of between strata agreement exists for all other items. The exception involves the other significant deviation—the reversible broiler. In this case the odd price impact on the two strata are reversed. The odd price ending resulted in a much higher value estimate in the case of the upper educational stratum, while it resulted in a lower mean estimate with subjects who did not attend college. No substantial difference between the strata arises from the use of even endings.

One last point should be noted; in both instances the items involved tests of the "double nine" effect.

<sup>&</sup>lt;sup>2</sup>The differences in the value estimates approach the .02 level in the case of the odd prices although the even is at the .16 level.

 $<sup>^{3}</sup>$ The difference between the strata is significant at p < .001.

In general we conclude that subjects with more education appear to be more susceptible to price illusion -- but the nature of this illusion is mixed. In the case of fashion goods a strong price-quality relationship appears to exist. It would seem that the use of even prices acts as a slight (although not significant) inducement to sales, while the use of odd prices acts as a significant deterrent. The reverse appears to exist in the case of subjects with less education. Conversely, with appliances significant evidence of illusion is also found, although in this case the use of odd prices substantially enhances the appeal of the item among those with more education. In sum it appears that the "double nine" endings have a strong and mixed impact on various educational strata, which differs among product types.

#### Occupational Classification of Household Head

In this case we have 20 tests of illusion which should produce one significant deviation on the basis of chance. But we again find two significant deviations which suggests that we should reject Hypothesis 8.

As with educational levels, the two significant deviations are also mixed, although in this case, they both involve ready-to-wear items. Both deviations

occur within the white collar stratum, which suggests that this group seems to be more susceptible to illusion that subjects from blue collar homes. In exploring the nature of the illusion we find, in the case of the casual dress, the illusion also results from higher values being assigned to the item at the even price. Thus it appears that with fashion items the positive price-value relationship is an effective influence and suggests that even price endings may, in some situations, function as a purchase inducement.

Conversely we find that with the duster this same group significantly undervalues the item at the even price--suggesting that in this case even prices would serve as a purchase deterrent. This is the opposite of the illusion direction of blue collar subjects, which suggests that while even prices may act as a strong deterrent in the former situation, the price endings are interpreted differently between occupational strata in the case of this item.

# Working Female Head of Household

In this case the analysis has produced thirty tests of illusion. But we also recognize that the three classifications are not discrete. More specifically, the "wife does work" category is composed of wives who

work both part and full time. Therefore, the "wife works full time" classification is really a redefinition of the former. Given that the "wife works full time" group is especially susceptible to illusion and represents a substantial portion of the "wife does work" classification, it would tend to bias the results. But because the former classification produced no significant deviations and the final conclusions were not affected, the issue becomes moot. To begin with, and under the conservative assumption that the categories are discrete, we would have expected one to two random deviations at the .05 level. But we find four, all of which are significant beyond the .02 level. As a result Hypothesis 9 must be rejected.

In looking at the significant deviations more closely we find that the group with wives employed full time accounted for three of the deviations and the wives not working group accounted for the one which remained. This would lead us to conclude that illusion susceptibility does differ between the classifications, and that families in which the female head of the household is employed full time are more susceptible to illusion.

If we were to compare the first and third categories, we would have had twenty tests, which on the average, would have produced one significant deviation by change beyond the .05 level while the number of significant deviations would have remained at four.

In cases where the wives are employed full time we find that the effects are mixed. The illusion in the case of the duster and the knit shirt was a combined product of higher valuations at the odd price, and lower valuations at the even, with the reverse occurring in the case of the cleaning fluid. We might conclude that for this group (i.e., in the case of the ready-to-wear items) odd prices appear to encourage sales of items and even prices to discourage them, while the opposite would hold true in the case of low priced instrumental items.

In the "wife does not work" group, the illusion found in the case of the carryall bag is a product of substantially lower valuations at the even prices.

Lastly, we note a general consistency in the direction of the deviations between these strata for all items.

## Marital Status

In this case we again have twenty measures of illusion and two significant deviations (one at the .01 level). We would, as a result, also reject Hypothesis 10.

In looking at the deviations we find that both married and single subjects appear to be susceptible, although the types of products and the direction of the illusion differed between the strata. The single group valued the dress substantially lower at the odd ending while valuing it significantly higher at the even-

suggesting that, in addition to illusion, a strong positive price-value relationship existed. Interestingly neither the illusion nor evidence of the positive price-value relationship is found in the case of the women's shorts. In the case of the dress the even price apparently served as a positive inducement to purchase.

Married subjects assigned a higher overall value to the carryall bag at both price endings, and at the same time valued the item at the odd price more highly still. As a result we find the item highly regarded by the group, with the odd price serving as an even greater inducement to purchase.

### Age

Again we have thirty illusion possibilities among the various age strata which would have been expected to produce one or two deviations by chance. Because five were actually revealed, we must then reject Hypothesis 11.

In this case we find one deviation at the 20-34 age group, two in the 35-49 group, and two in the group over 50. We also observe that the nature of the deviation appears to be somewhat consistent within the strata.

First of all, the 20-34 age group is the only one revealing significant valuation deviation for the fashion items. Furthermore, the nature of this

deviation was prompted by lower valuations for the item at the odd price. It would, as a result, appear that in this case odd prices operate as a purchase deterrent.

The 35-49 age group, on the other hand, valued the duster substantially higher at the odd price and somewhat lower at the even, which are about the same valuations assigned to the cleaning fluid. But the over 50 age group assigned a substantially lower value to the cleaning fluid at the odd price and essentially the same valuation at the even. Therefore, it appears that while odd prices act as a strong purchase inducement for the 35-49 age group, it acts as a deterrent to the over 50 group. Similarly the over fifty group valued the men's knit shirt much lower at the odd price, but also valued the item much higher at the even. It seems appropriate, as a result, to conclude that the impact of odd and even price endings on selected items are interpreted differently by the various age strata.

#### Income

With three income strata we are offered thirty tests of illusion. These tests produced two significant deviations; one at the .02 level. Because 1.5 deviations beyond the .05 level would have been expected on the basis of chance, this creates another marginal situation.

As a result of some consistencies which will be discussed later, we will tentatively reject Hypothesis 12.

In this case we find the instances of illusion confined to the over \$10,000 income group, although the nature of the illusion is mixed. The significant deviation in the case of the carryall bag is brought about by substantially higher valuations at the odd price and substantially lower valuations at the even. But we find the situation just reversed in the case of the women's shorts. In this instance the item was assigned a very high valuation at the even ending. As a result we find that with one product the odd price appears to offer a strong inducement to purchase, and in the case of the other it acts as a strong deterrent—and vice versa for the even price. Therefore, it seems that the nature and direction of illusion for this income strata is peculiar to the product or item.

# Illusion Between Price Lines

In the case of the chip and dip set we find one instance of illusion beyond the .02 level at the \$7.98/\$8.00 price line. While such evidence would be sufficient for us to reject Hypothesis 13, observations appear to be appropriate in this regard. We might first note the relatively small differences in valuations between the price lines. As a result we might first

question the ability of the study to make discriminations in valuations. But when we consider the broad range of mean values between products (refer to Table 12) and the differences in the value levels between subject groups (refer to Appendix D) the internal question, if not the external issue, appears to be satisfied.

We must, therefore, conclude that a strong positive price-quality relationship has had a substantial influence on the subjects' value estimates. This would indicate, at least in the case of this item, that values are determined in a relative manner and further suggests that perceived quality is in large part a function of price. This makes the number of significant deviations revealed by the analysis even more meaningful. If, as suggested, the perceived quality level of an item were to covary positively with the perceived price, it would dampen changes in value estimates between endings even when illusion is strong.

Moreover, the illusion measures suggests that illusion susceptibility is curvilinear; with susceptibility being a partial function of what the customer may consider to be the appropriate price range for the item.

Lastly, in looking across the mean values at the alternative prices we see that the illusion occurs as the combined result of a higher value at the odd price plus a lower value at the even.

While the statements offered above are admittedly precarious, the results support little in the way of alternative conclusions, unless one is to discount the deviation as random—which would be even more difficult to justify in view of its .02 significance level.

# The Relative Impact of \$.98 and 98¢ Prices

In an analysis of mean value levels between the \$.98 and 98¢ prices, we find an infinitesimal difference between them. Therefore we have no reason to reject Hypothesis 14.

#### An Assessment of Illusion by Product

The number of significant deviations by product, as well as their intensity, direction, and the demographic breaks with which each is associated, are listed in Table 11.

We note that no significant deviations were found in the case of two of the items--the cotton knit top and the "No Turn" broiler. Furthermore, we note that two additional items, the reversible broiler and the laundry cart, produced just one significant deviation each, although in the former case the deviation exceeded the .02 level. In the former case the subjects felt that the item represented a much greater value at the odd price, while in the latter the item was viewed

TABLE 11.--Number, intensity, and direction of significant deviations by product.

Demographic Break	Direction and Significance Level
Carryall Bag	
Wife does not work Married Family income \$10,000 +	.05 .05 .05
Women's Dress	
White collar occupation Single Age 20-34	05 01 05
Women's Shorts	
Education includes some college Family income \$10,000 +	05 02
Laundry Cart	
Purchased for someone else in immediate family	<b></b> 05
Reversible Broiler	
Education includes some college	.02
Cotton Blend Duster	
Purchased for someone else in immediate family Do not plan to purchase the item	.02
within next six months White collar occupation Wife employed full time Age 35-49	.05 .05 .02 .05
Cleaning Fluid	
Wife employed full time Age 35-49 Age 50 +	02 .05 05
Men's Knit Shirt	
Wife employed full time Age 50 +	.02 05

at a lesser value at the odd price. In the first case the odd price functioned as a sales stimulus and in the latter as a deterrent. On the other hand we find that the blend duster accounted for five of the significant deviations -- all in favor of the odd price. We might also note that the groups revealing significant illusion susceptibility in the case of this item appear to be heterogeneous, having few common characteristics among them. If anything, they seem to be groups not strongly involved with the product -- but, we also found that few subjects were closely involved with the laundry cart, vet it reveals but one significant deviation in the opposite direction. Nevertheless, the duster has produced five instances of significant deviation, and in each case the item appears to represent a significantly greater value at the odd price.

As we assess the nature of the illusion with regard to the blend duster more specifically we find that in the first four cases the significant deviation is more the result of substantially less value being attributed to the item at the even price rather than a greater value being attributed to it at the odd. In the last case the deviation is a combined product of greater value being attributed to the item at the odd price and lesser value at the even. As a result, we might conclude that in this

case, rather than odd prices functioning as a sales stimulus, even prices operated as a deterrent.

In passing we might also note that the subjects felt that the duster was by far the worst value of the eleven items in the study. The mean value estimate for the duster was 4.16 as compared with 4.60 for the casual dress, which was the next lowest item, and 5.74 for the reversible broiler which was the highest rated item in the group (refer to Table 12). Furthermore, we find that the difference between the mean quality estimate (which was made before exposure to the price variable) and the mean value estimate was greater for the duster than for any other item in the study. The implication is that the duster was also perceived as being the study's most overpriced item.

We might also note that the two fashion items in the study, the women's shorts and casual dress, produced five groups who appeared to be susceptible to price illusion. Interestingly, the direction of the illusion was inverse (i.e., the items were seen as representing significantly greater values at the even prices) in each case. Furthermore, it seems that the subjects comprising each of the five demographic cells which accounted for the significant illusions would be considered prime prospects for the items at the price.

TABLE 12. -- Item mean quality and value estimates.

No.	Item	Mean Value Estimate	Standard Deviation	Mean Quallty Estimate	Difference
1.	Carryall Bag	5.555	2.734	5.254	301
2.	Casual Dress	4.607	2.293	5.742	1.135
'n.	Women's Shorts	4.668	2.256	5.690	1.022
τ,	Laundry Cart	4.953	2.159	5.409	. 456
5.	Reversible Broiler	5.745	2.428	6.208	.463
•	Cotton Blend Duster	4.161	2.042	5.591	1.430
7.	Cotton Knit Top	4.897	2.017	4.936	.039
8	Cleaning Fluid	5.274	2.673	5.561	.287
.0	Men's Knit Shirt	5.230	2.194	5.926	969•
10.	"No Turn" Broiler	5.494	2.064	7.944	.450
11.	Chip and Dip Set	4.850	2.056	5.876	1.026

While the specific nature of the illusion for the fashion items is somewhat mixed, it appears to be pronounced. In the case of the woman's dress, the first two groups attributed greater value to the item at the even price, while in the last group the illusion was more a result of lesser values being assigned the item as the odd price.

The same essential results produced the illusion found in the case of the shorts. While the subjects who were more highly educated attributed lesser value to the item at the odd price, the illusion is more a result of greater value assigned the even price. This was also true of the upper income subjects.

It appears that with such groups even prices act as an inducement to sales for fashion items. Because these groups appear to be prime prospects for the items, and the extent of their involvement is greater, it seems that illusion is more inclined to occur and function inversely in such cases.

Two additional items revealed three groups of subjects who appear to be susceptible to illusion. With the carryall bag each of the groups saw the item as a significantly greater value at the odd price. While the groups seem unrelated, the product has a relatively broad base of appeal which would make it attractive to each of the groups.

The cleaning fluid, on the other hand, produced mixed results. As with the carryall bag, the cleaning fluid also has a relatively broad appeal, although the cleaning fluid is somewhat more instrumental and is less visible.

Specifically, significant deviations in the case of the bag arose from greater values being assigned the item at the odd price; although the married group also assigned a greater value item at the even price. This suggests that in addition to the illusion created by the odd price, married subjects generally evaluated the item more positively. Conversely, while the odd price also had a positive effect on the value estimates of the over-\$10,000 income group, much less value was assigned the item at the even ending. Thus, while the odd price served as a purchase inducement, in this instance the even price also operated as a deterrent. In general, we conclude that the use of an odd price served as an inducement to purchase in the case of this product.

While the group with the wife employed full time assigned the item a much lower value at the odd price and a higher value at the even, the 35-49 group reversed their valuations—assigning higher values at the odd and lower values at the even prices. This 35-49 age group contrasts strikingly with the estimates of the subjects

over 50. The evaluations of the older age group were generally lower for this item, but the item at the odd price was evaluated substantially lower yet. It also appears that valuations of the item are volatile, which in part may be attributed to the mixed relationship which appears to exist between item valuation and product involvement as well as the impact of illusion on a relatively low priced item as suggested by the Weber-Fechner law. 5,6 Using an adaptation of this law to the situation at hand we can assume that the effect of a given amount of illusion would be inversely related to the price of the item.

In the case of the men's knit shirt another mixed effect was revealed. In the first group we find that illusion is primarily a product of higher valuations at the odd price, although the difference is heightened somewhat by lower valuations at the even ending. But the situation is completely reversed in the case of the over 50 age group. In this case the effect arises from lower valuations at the odd price and higher valuations at the even. Interestingly, in seven of the first ten

<sup>&</sup>lt;sup>5</sup>Richard Lee Miller, "Dr. Weber and the Consumer," Journal of Marketing, XXVI (January, 1962), 57.

For support confirming the existence of this effect refer to: Gabor and Granger, "Price Sensitivity of the Consumer," pp. 40-44; Gabor and Granger, "Price as an Indicator of Quality: Report on an Enquiry," pp. 47-48; Olander, "The Influence of Price on the Consumer's Evaluation of Products and Purchases," p. 49.

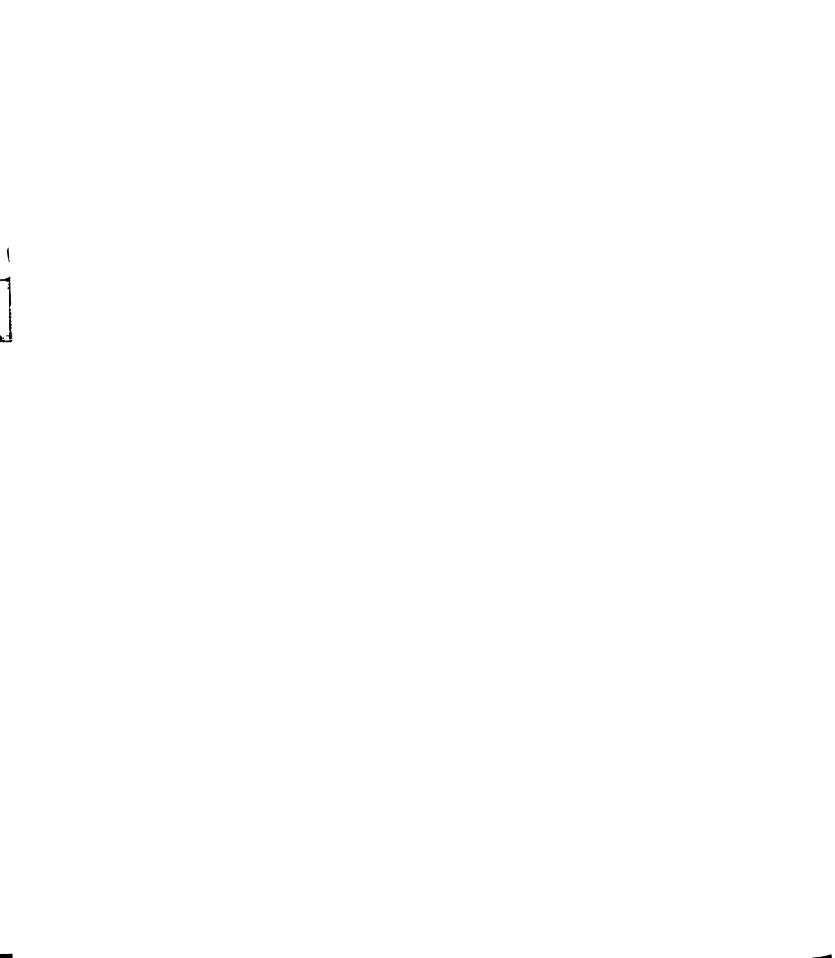
products, the valuations of the 35-49 and over 50 age group are strongly reversed. Furthermore, the age and wife employed full time groups have accounted for each of the mixed results by products which have been detected.

In looking across products we generally conclude that ready-to-wear items are somewhat more susceptible to illusion than are hard goods. Interestingly this does not appear to be related to the subjective and ambigious bases upon which the valuations are based. The standard deviations of the mean quality estimates of the ready-to-wear items are, if anything, somewhat more tightly clustered than are items 1, 4, 5, 8, 10, and 11 (refer to Table 11). While items 4, 5, and 10 should on the average have accounted for six of the twenty significant deviations, and items 2, 3, 6, 7, and 9 should have accounted for ten, the results reveal two in the first group and twelve in the second.

Furthermore, we find that with the ready-to-wear items the nature of the illusion is not consistent. When the item is not highly valued and does not appear to be involving, the use of even price appears to function as a deterrent to sales--presumably in such a situation potential sales would not be realized. But when the ready-to-wear item seems to be involving to prospective customers, the use of even prices appears to enhance the valuation of the item. In this case the nature of the

illusion is inverse and even prices appear to act as a stimulus to sales, creating a strong and positive price-value relationship. The case of the men's knit shirt is mixed in that both odd and even prices may act as a stimulus or as a deterrent to purchase by various customer groups.

In addition to the fact that the incidence of illusion is less frequent, we find the results of the study are also mixed in the case of hard goods. One of the broilers and the laundry cart each produced one instance of illusion -- and these produced mixed results which frustrate any attempt at generalization. In the case of the broiler the illusion arises because of a substantially higher value being assigned the item at the odd price by subjects with more education. We indicated that this could be attributed to the "double nine" effect. But we note that the odd price also received a much lower valuation by the stratum with less education--resulting in an extreme difference in odd price valuations between the strata which is significant at the .001 level. On the other hand very little difference is found at the even price. Furthermore, in the case of the "No Turn" broiler the direction of the illusion is in the reverse--although this difference is only significant at the .4 level. This would suggest that the significant difference recorded in the case of the reversible broiler arises from



the "double nine" effect of the odd price and is less directly related to the item.

In the case of the laundry cart the deviation is attributable to lower valuations at the odd price. Because it appears to defy explanation this instance of illusion might be attributed to random variation.

We have already spoken of the volatility of the cleaning fluid which may have accounted for the mixed results registered. On the other hand the carryall bag suggests that the use of odd prices results in a more positive valuation, and presumably is a stimulus to sales, although the upper income group also saw the even price as a sales deterrent. Again we note that the customer was probably not overly involved with the item in spite of its visibility.

### Conclusions

First of all we must recognize that demographic variables are soldom the direct determinants of behavior, but such observed relationships do afford us insights based on the inferences which can be drawn from them. With this in mind as we look across the instances of illusion by demographic breaks, we note that greater illusion susceptibility appears to be associated with subjects who are more highly educated, whose household heads have white collar jobs, who possess higher incomes,

and have female household heads who are employed full time. It would seem that these subjects have many interests and characteristics in common. The most common characteristic of these groups is greater buying power. This being the case, we might further conclude that the price variable is relatively less significant for such subjects, any any purchase deliberation would be more involved with the non-price features of the item. Because an absence of deliberation is a precondition to the existence of illusion, this lesser concern with the price variable has produced the increased incidence of such illusion.

We also note that the direction of this illusion is mixed. In some cases odd prices enhance the value impressions of the item, and in others they depress it—and vice versa. But in general we find that for fashion items, and those items with which the subject is more highly involved, a positive price-value relationship appears to exist. While the cause of this inverse illusion cannot be determined, it may be a product of previous associations in which even prices are more commonly used by "better" or fashion-right stores, while odd prices are generally used by firms that have less fashion authority. Another more remote possibility is that the odd prices evoke a nine-promotion association which

suggests that the fashion item may not be appropriate, enhancing, or timely.

We also find that with items which are seen as representing poor values (e.g., the cotton blend duster), odd prices result in a very positive valuation of the product. In this case it may be that the item represents a cost which they attempt to minimize, and odd prices help accomplish this, with the result that such endings function as positive inducements to purchase.

Alternatively, when an item is non-involving, is instrumental and represents a good value to being with (e.g., the carryall bag) the use of odd prices again facilitates purchase, but it appears to accomplish this by making a "good buy" appear even better. Lastly, we might conclude that the impact of illusion on the lower price levels for non-involving, instrumental products (e.g., cleaning fluid) is relatively strong. Because subjects react to such illusion in a mixed fashion, the effect is to create a high degree of volatility in the valuation of the item among demographic groups.

With regard to marital status and age groups we find nothing to suggest that any of the classifications is more susceptible to illusion than others, although it appears that the direction and nature of the illusion for product types is mixed and is peculiar to each group.

The mixed and complex nature of illusion which has been revealed may also explain why the aggregate analysis produced fewer significant deviations than we would have expected to occur by chance. It may be that because the direction of the illusion is mixed and is peculiar to products and strata, the net effect is to cancel (or swamp, in instances when the group susceptible to illusion is relatively small) the results of any aggregate measurement.

Lastly, we must consider the relative strength and ultimate effect of this illusion. While the first phase of the study suggests that odd prices in some cases function as a strong purchase inducement, as in the case of the duster, the actual sales in the latter phase revealed a positive price-value relationship which approaches the .07 level of significance. This alone suggests that intervening and situational variables dominate the purchase situation to the extent that any illusion which might be measured is swamped. On the other hand, the results of the first phase also suggest that greater sales should be realized at even prices, in the case of the women's shorts (partially confirmed), and in the case of the women's dress (no effect). But in the case of the latter item, while covariance analysis functions well as a small group statistic, limited sales and exposure of the item was realized during the period of the study, which

allows us to discount somewhat the sales results produced by this item. Furthermore, the first phase results suggest that the carryall bag should realize greater sales at the odd prices (partially confirmed) and weakly suggests that no effect should be realized in the case of the cleaning fluid (partially refuted).

On balance, it seems we must qualify the predictive value of the first phase as it related to any particular retailer or customer mix, and tentatively accept the view that while price illusion apparently does exist, its net effect, as it manifests itself at the point of purchase, is weak. As a result we will finally reject the primary Hypothesis la and will continue to accept primary Hypothesis lb.

### Recommendations for Further Research

As is apparent, the larger part of the data generated by the study has yet to be analyzed. Some possibilities for subsequent investigation include:

- 1. An analysis of variations in quality and value estimates among demographic groups.
- An analysis of individual item perceptions among demographic groups.
- 3. An analysis of the relationship among value estimates, quality estimates, and product perceptions.

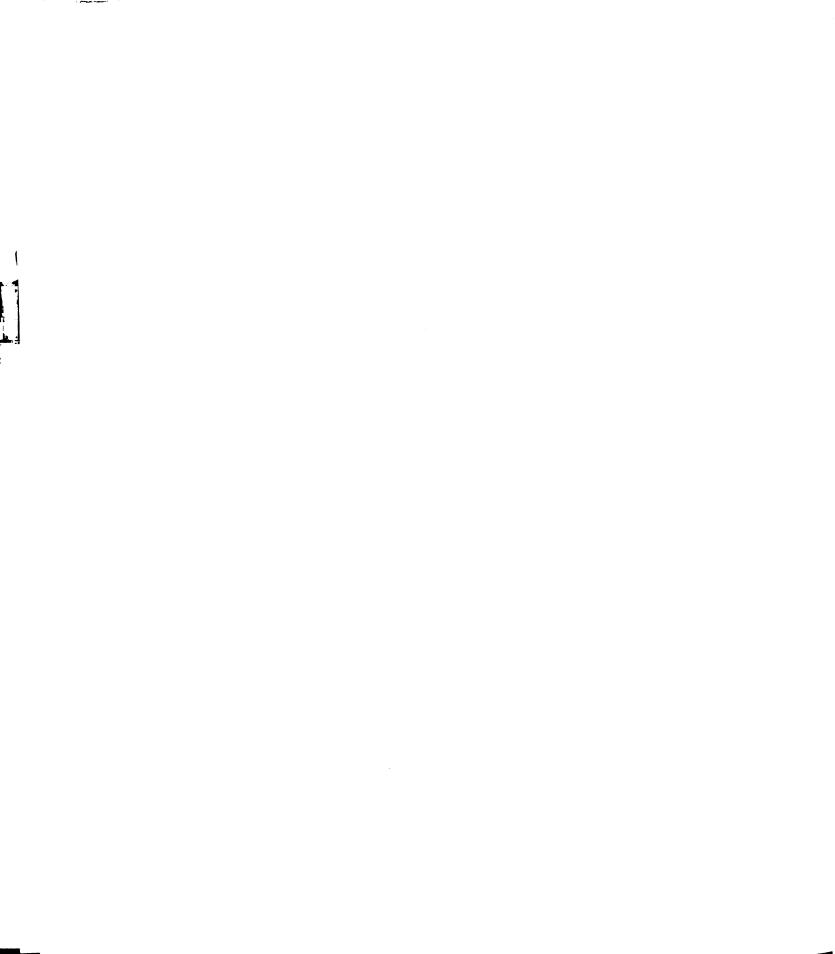
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- 4. A study of the relationship between product perceptions and indicated degrees of buying propensity for individual products.
- 5. An inquiry into the relationship between quality and value estimates and buying propensities.
- 6. An analysis of the relationship between buyer role and product perception.

The results of the study also suggest that it might prove worthwhile to extend the size of the sample in order to provide a basis for the analysis of responses after cross-classifying the results. For example, one might study the item perceptions and value estimates of male versus female subjects at various income levels who perceive the item as a gift purchase as opposed to those who might be purchasing for their own use.

Furthermore, the study could be extended by incorporating variations into the same general research design and in this way contrasting the perceptions and value estimates of national versus private or non-brand items. One might also vary the conditions of the study by studying responses to varying degrees of exposure to the item, by varying the information furnished about each item, or by specifying and altering the response times of the subjects. In any event the study has prompted many more questions than it has answered, and

the expectation is that subsequent efforts will be directed toward the pursuit of a number of these research possibilities.



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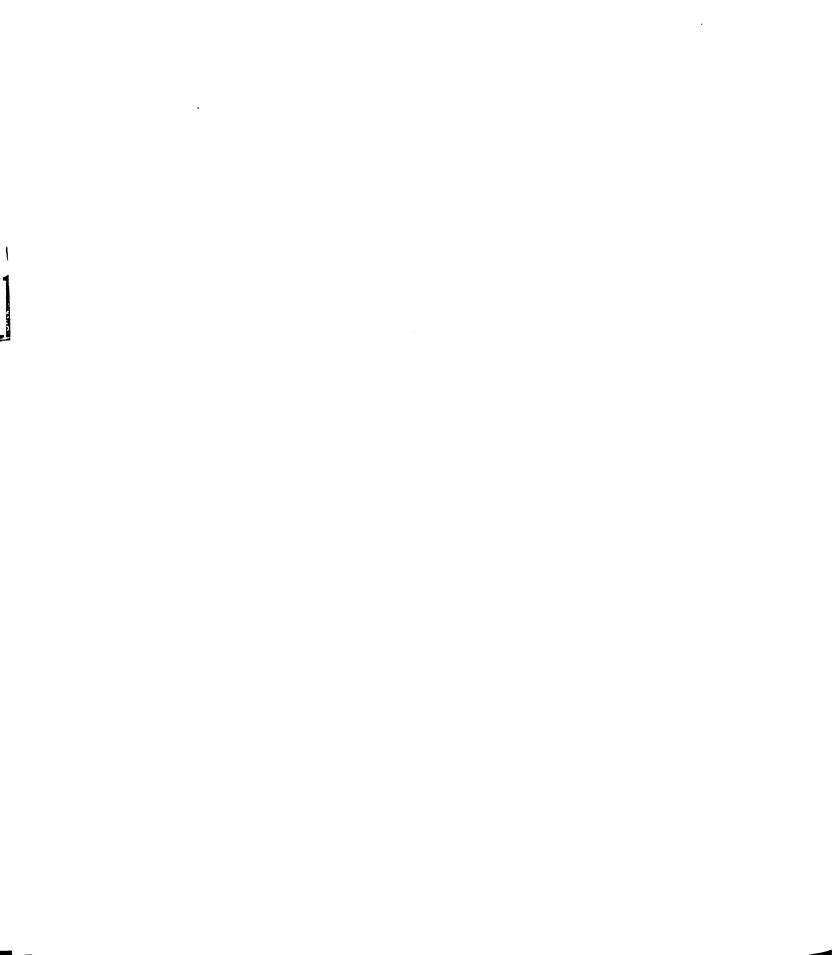
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APPENDICES



## APPENDIX A

INITIAL LIST OF SEMANTIC DIFFERENTIAL SCALES

## INITIAL LIST OF SEMANTIC DIFFERENTIAL SCALES

#### TABLE 13

#### INITIAL LIST OF 42 SEMANTIC DIFFERENTIAL SCALES

One brand is as \_ The only brand good as another \_ I would ever use

Saw it advertised - Unadvertised

Expensive - Inexpensive

Recommended - Own opinion most important

Widely advertised - Never promoted

Specific use - No need in mind

Impulsive purchase - Cautious purchase

I looked all over before deciding - I bought the first place I looked

Practical - Stylish

Complete Impulsive information purchase

Reduces worries - No effect

Planned purchase - Impulsive purchase

All brands are the same - All brands are different

Seldom bought - Often bought

Brand important - Brand unimportant

Other's opinion unimportant - Other's opinion important

Calculated purchase - Habitual purchase

Brands similar - Brands different

Status item - Status unimportant

Price no object - Price buyer

Sold in Sold in many stores

Sold at Discount Stores - Sold at "better" stores

Item important - Price important

Unnecessary - Urgent purchase

Brand loyal - Brand unimportant

Dealer's service important - Dealer's service unimportant

Durable item - Frequent replacement

Not influenced by salesman - Influenced by salesman

Necessary purchase - "Fun" purchase

I checked all over \_ I bought the first place I looked

One brand works as well as another - They are all different

Price unimportant - Shop price

Urgent purchase - Postponed purchase

Maximum quality - Adequate quality

Brand important - Features important

It doesn't pay
 to compare - Comparison shopping

Spur-of-the- Specific item moment purchase in mind

Seen by few - Seen by many

Frivolous - Necessary

Popular opinion \_ Expert's opinion important - important

Looks just \_ No personality like me

Useful - Pleasurable

# APPENDIX B STAGE I STUDY MATERIALS

## STAGE I STUDY MATERIALS INSTRUCTIONS TO PARTICIPANTS

## Purpose

The purpose of this study is to gather information about the reactions of customers to several products. In approaching the study, try to inagine a customer much like yourself, and indicate on the questionnaire what you feel his or her response might be to each question. Please do not discuss your answers with others around you during the time the study is being administered, as we are interested in your particular views.

The information you provide will be grouped with the answers of others like yourself. These data will be anonymously analyzed to provide the information desired. All answers will, of course, influence the final results, but because the specific questionnaries can in no way be traced to any person, it is necessary to use care in answering the questions.

## General Procedures

During the study a picture or sketch of a product will be projected on the screen. All this time a brief description of some of the item's essential features will be read. You are then asked to answer a series of questions about the assumed reactions of a customer like yourself to the item.

1				
*				
		•		
				_

In the case of the first item projected, I will work through the first series of questions with you. In the process, I will elaborate on the meanings of some of the terms. This should help clarify the intent of each question as well as detail the general procedures we will be following. The same series of questions will then be asked of every other item in the study.

Disregard the numbered blocks which are found on the pages. They are intended for coding purposes, and have no other significance.

Although an effort has been made to make each question as simple and as straightforward as possible, you will probably find the last question to be rather uncommon. As a result, some elaboration is necessary.

The question asks that you rate each illustrated item on the basis of several characteristics. In responding to this question you are to indicate, in the manner which will be discussed, the extent to which you believe each set of terms describes the buyer's feelings about the projected item or the probable circumstances surrounding its purchase. The purpose of the question is to help you establish some essential points about each item being projected.

#### Procedures for Question Seven

Here is how the scales are to be used:

If it is felt that the item is very closely related to the term at one end of the scale, place your check-mark

as follows:
Expensive: $\checkmark$ :::::::::::::::::::::::::::::::::::
OR
Expensive: : : : : : $\cdot$ :Inexpensive
On the other hand, if it is felt that the item is
quite closely related to one or the other end of the
scale (but not extremely) place your check-mark as follows
Expensive: : : : : : : : : : : : : : : : : : :
OR
Expensive: : : : : $\checkmark$ : : Inexpensive
If the item seems only slightly related to one side
as opposed to the other (but it is not really neutral),
check as follows:
Expensive: : : : : : : : : : : : : : : : : : :
OR
Expensive: : : : $\cdot$ : : : Inexpensive
The direction toward which you check, of course,
depends upon which of the two ends of the scale seem most
characteristic of the projected item.
If it is felt that the item is either neutral on
the scale (both sides of the scale are equally associated
with the item) or if you do not think of the item in
these terms, then place your check-mark in the middle
of the scale:
Expensive: : : $\cdot$ : : : : Inexpensive
Important: 1) Place your check-mark in the middle of

spaces, not on the boundaries:

this not this : ' : : : :

- 2) Be sure to check every scale for every item--do not omit any.
- 3) Never put more than one check-mark on a single scale.

Work thorugh this general question at a fairly high rate of speed. Do not worry or puzzle over individual items. It is your first impressions (i.e., the immediate feelings about the terms) that are important.

### STAGE I STUDY MATERIALS

#### STAGE I QUESTIONNAIRE FORM

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		No													
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3.		ou e:			pur	chas	se a p	orodu	ict s	uch	n as	thi	s wi	thin	the
		Yes													
				39		_									
		No													
		- 110													
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 4.		ou we					a pro								
4.		ou we		prob	oabl	e re	eason								
 4.		ou we	nost For	my o	oabl own	e re use	eason	for	maki	ng	suc				
 4 <u>-</u>		ou we our r	rost For For	my of the	oablown use	e reuse	eason · my en	for	maki e fan	ing	suc	h a	purc	hase	?
4.		ou we our r (a) (b)	For For For	my of the	use use	e reuse	eason • my er somed	for ntire	maki e fam else	ing iily	suc y. by	h a imme	purc diat	hase e fa	? mily.
4.		ou we our r (a) (b)	For For As	my of the	oablown use use ft (	e reuse	eason · my en	for ntire	maki e fam else	ing iily	suc y. by	h a imme	purc diat	hase e fa	? mily.
4.		ou we our r (a) (b) (c)	For For As a frie	my of the the the end)	use use ft (	e reuse.  of  of  for	my er somed	for ntire one eer a above	maki e fam else fami	ing in ly	suc y. by mem	imme ber,	purc diat rel the	hase e fa ativ	? mily.
4.		ou we our r (a) (b) (c)	For For As a frie	my of the the the end)	use use ft (	e reuse.  of  of  for	my er somed	for ntire one eer a above	maki e fam else fami	ing in ly	suc y. by mem	imme ber,	purc diat rel the	hase e fa ativ	? mily.
4.		ou we our r (a) (b) (c)	For For As a frie	my of the the the end)	use use ft (	e reuse.  of  of  for	my er somed	for ntire one eer a above	maki e fam else fami	ing in ly	suc y. by mem	imme ber,	purc diat rel the	hase e fa ativ	? mily.

5.	circle	the n	umber	bel	OW	tha	t r	efl	ects	trated item is \$22.98, s your best estimate of illustrated item
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6.	this,	vhich	one of	th	e s	tat	eme	nts	of:	of a product such as fered below best lustrated item?
	I would	want	to pur	cha	se	an	ite	n ji	ust	like this.
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_ I	would	consi	der th	is	ite	m a	s a	pu	rcha	ase possibility.
I	might	be in	terest	ed	in	thi	s i	tem	as	a purchase possibility.
— <sup>I</sup>	doubt ossibi	that lity.	I woul	d c	ons	ide	r tl	his	ite	em as a purchase
I	would	not c	onside	r t	his	it	em a	as a	a pı	urchase possibility.
_ I	Would	never	consi	der	th	is	ite	n a:	s a	purchase possibility.
	likely the pro	indica circu bable	te wit mstanc feeli	h a es ngs	ch sur ab	rou: out	wha ndia the	at ng e i	you the tem.	nase this illustrated believe are the most item's purchase, or
Unne	cessar	y purc	hase <u>:</u>	:	:	:	:	:	:	:Urgent purchase
										:Price buyer
		Us	eful <u>:</u>	:	:	:	:	:	:	:Pleasurable
		oesn't	pay pare:	:	:	:	:	:	:	Comparison :shop
	Planne	d purc	hase:	:	:	:	:	:	:	:Impulsive purchase
			item:			:	:	:	:	:Frequent replacement
		Pract	ical:	:	:	:	:	:	:	:Stylish
		ecomme oy fri	nded ends:	:	:	•	:	:	:	Own opinion :most important
		•	few:				:_	:	:	:Seen by many
Cal	culated	d purc	hase <u>:</u>	<u>:</u>	:_	<u>:</u>	:	:	<u>:</u> _	:Habitual purchase

#### CLASSIFICATION DATA

1.	Are you: Male Female	7. For statistical purposes, please indicate your total family income for the past year.
2.	Are you: 7 Single Married Divorced Widowed  Your age:	Under \$4,000 18  \$4,000-5,999  \$6,000-7,999  \$8,000-9,999  \$10,000-14,999  \$15,000-or more
	Under 20 9 20-34 35-49	8. The current occupation of the head of the household.
4.	50-64 65-over Please circle the	9. Is the female head of the household currently employed?  Yes
	highest grade in school that you have completed.  11 12	No 10. If yes, does she: Work part-time
	Grade School 5 6 7 8  High School 1 2 3 4 5 6+	Work full-time
5.	Indicate the current number of dependent children in your family.	
	None 1 2 3 4 5 6+	
6.	Indicate below the age of the youngest dependent child.	
	No dependent children now living at home.	
	Under six. 16 Six to twelve. — Thirteen to eighteen.	
	Over eighteen.	

# STAGE I STUDY MATERIALS FIGURE 4 FICTURES AND SKETCHES USED IN STAGE I STUDY



Women's Cotton Knit Top



Women's Shorts



Chip and Dip Set



Cleaning Fluid

#### FIGURE 4-CONTINUED



Cotton Blend Duster



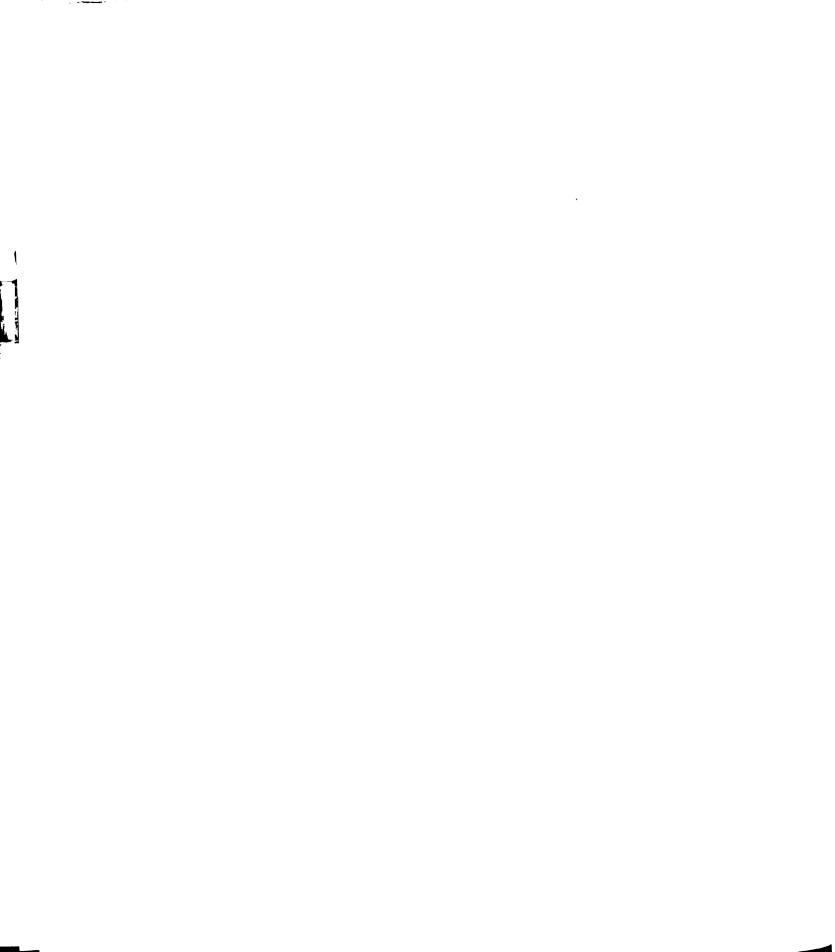
Casual Dress



Men's Knit Shirt



Carryall Bag



#### FIGURE 4--CONTINUED



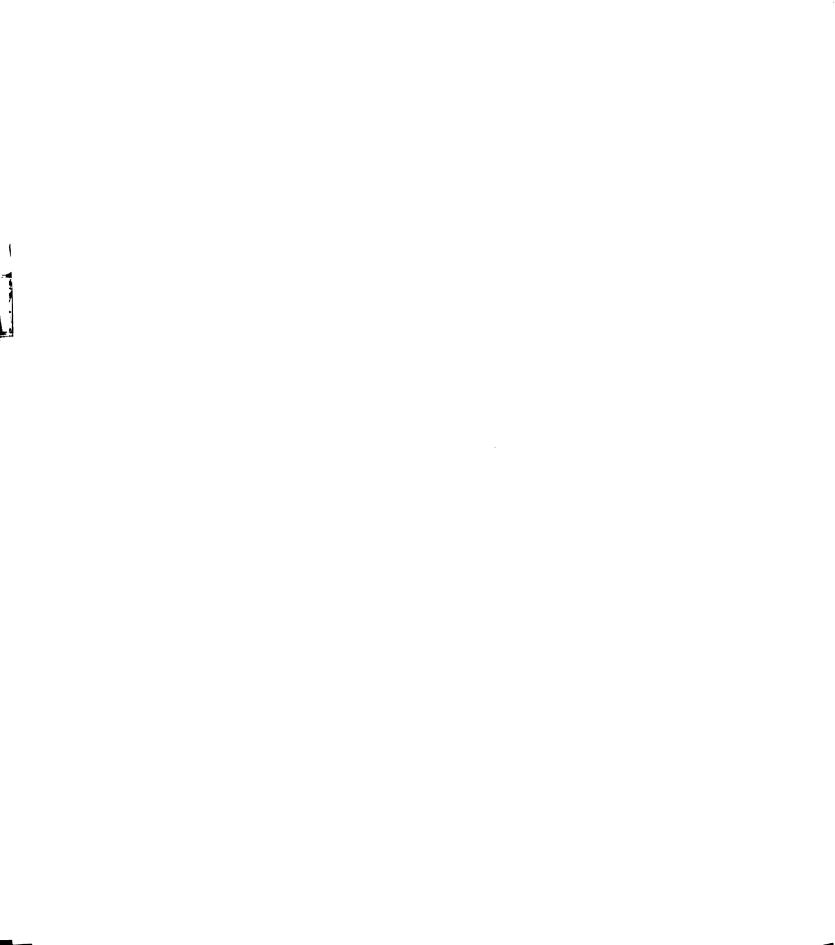
Laundry Cart



Reversible Broiler



"No Turn" Broiler



# STAGE I STUDY MATERIALS STAGE I STUDY SCRIPT

Good afternoon (evening) ladies

(gentlemen). First off I would like to

thank you for your participation in this

study. Hopefully the results will be of

some value in providing information about

the reactions of customers like yourselves

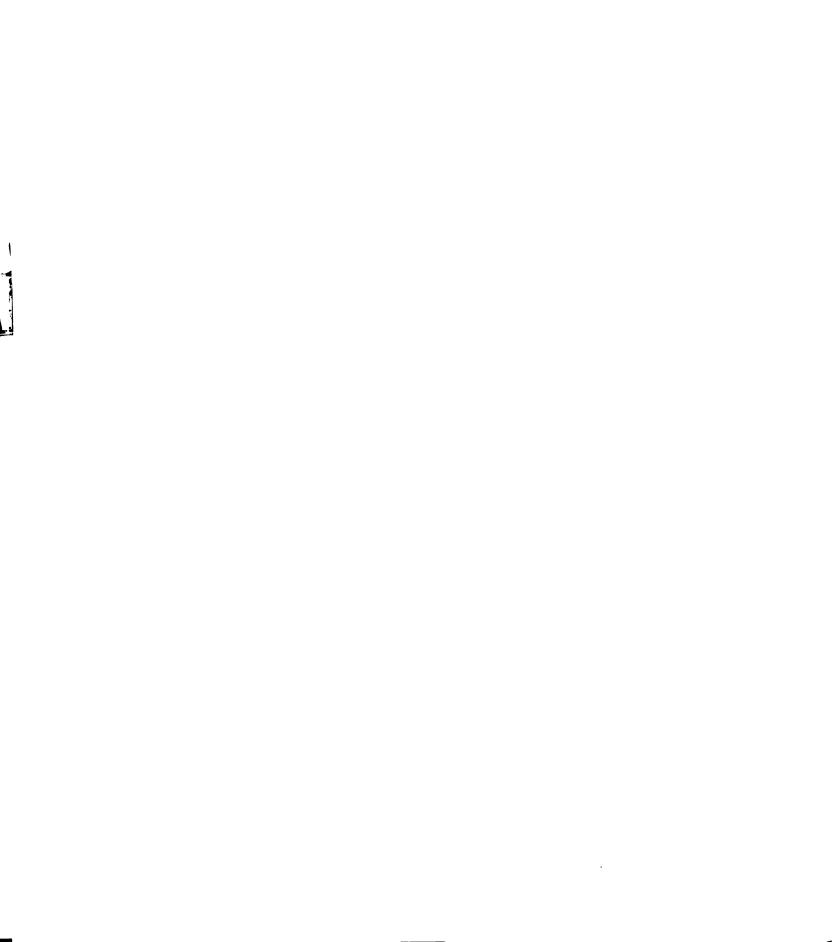
to selected products.

The general procedure that we will follow for this study is that I will first pass out a pencil and questionnaire to each of you. Please do not open the questionnaire, but wait until we read together the instructions included in the first three pages. This should help to answer some of the questions that you may have.

Pass out questionnaires

Don't be overwhelmed by the questionnaire's size. In spite of the number of pages, you will find that completing the study will only take a little over 30 minutes of your time.

If you will, follow along with me as I read aloud the instructions included in these first three pages.



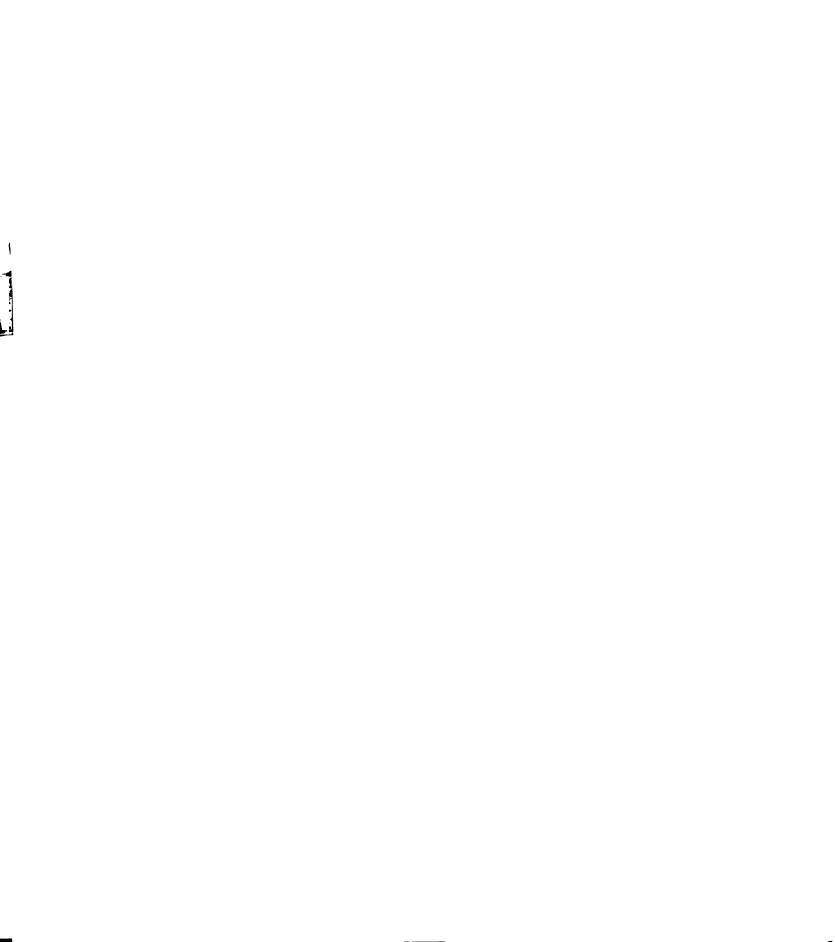
Read instructions

Assuming that you would find the final results of the study to be of some interest, within the next few months, after the results have been analyzed, I will be happy to make a copy of the general findings available to you.

Unless there are any problems we will now begin with the first item. As we move into the study do not read ahead, complete each page before moving on to the next, and stay, if you will, within the item section which is currently being presented. As each item is being projected, please be sure that the same item is also typed at the top of the page of each question-naire item section.

Project AM clock-radio

As you will notice, this first item is an AM Westinghouse clock-radio. This compact unit incorporates a five tube radio, including a four inch speaker and a built-in antenna, into a sleek upright space-saving plastic cabinet. The item has an easy-to-read contrast clock face, and a single button buzzar alarm adjustment



The exterior is available in soft shades of beige, blue or green to blend with any room decor.

Now follow along with me as we complete the first series of questions that relate to this item.

Read aloud questions 1-7

This concludes the instructions.

This concludes the instructions.

Unless there are any questions we will now begin the actual study. You will find as you proceed with the study that the questions asked of each of the following items will be the same as those which we have just discussed.

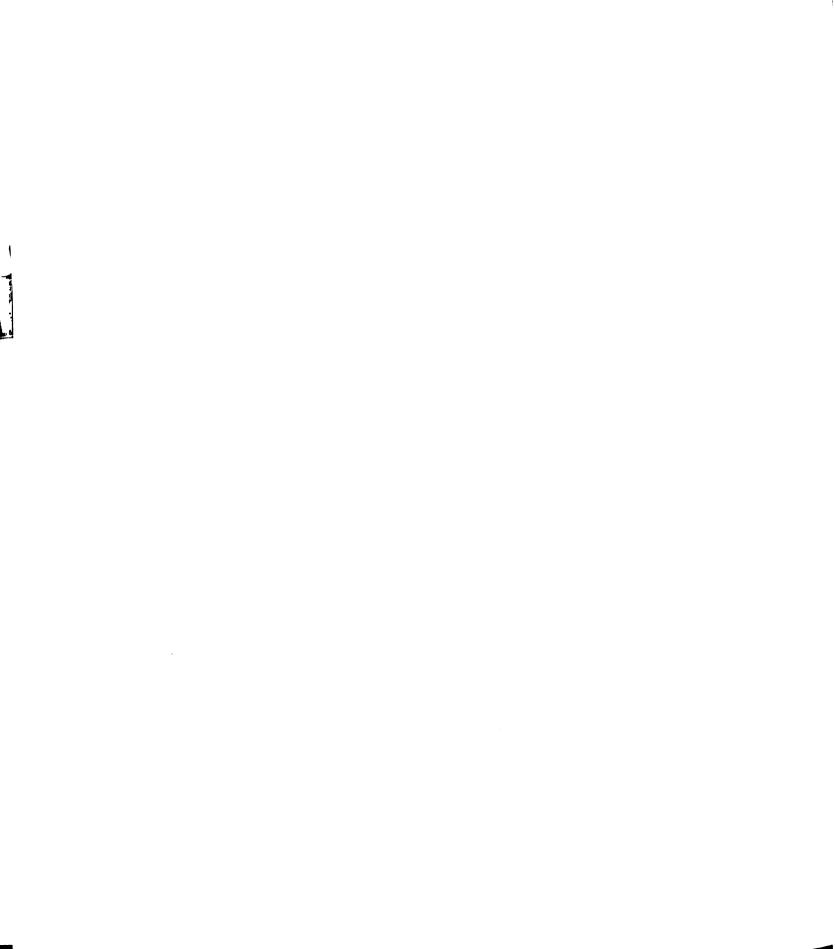
Project items two, three...etc.

omplete. if you will, the two p

Complete, if you will, the two pages relating to the projected item.

### Cotton Knit Top @ \$3.98/4.00

This is a 100% cotton knit sportswear top. It is a basic favorite that can be used to makeup a wide range of casual wardrobe combinations. The top comes in solid colors, is sleeveless, with a popular boat neckline.



## Chip and Dip Set @ \$9.98, 7.98/8.98, 7.00, 8.00, 9.00

This chip and dip set is hand crafted. Although light in weight, it is unbreakable and can be safely put into a diswasher. The item is stain resistant, and is unaffected by alcohol or citrus jucies. The new, bright daisy pattern is molded into the set to provide long lasting color. As you see, the set also comes with a pair of salad tongs for converting the set to a broad range of additionsl uses.

#### Women's Shorts @ \$9.98/10.00

These Tara tweed shorts are by Lomtogs.

They are man-tailored with side pockets

and pleat detail. They are available in

a nubby, textured fabric with matching

belt. They have been carefully tailored

for a smooth and lasting fit.

#### Ever Blum Cleaning Fluid @ \$.98/1.00

This is an all purpose cleaning
fluid that can be used on clothes, furniture, rugs, and drapes as well as other
delicate nonwashable fabrics. This broad
guage mixture offers effective non-ring

cleaning for most common spots and stains.

This item is an established favorite used extensively by professional dry cleaners.

It is available in pint sizes.

#### Cotton Blend Duster @ \$11.98/12.00

This duster comes in a Kodel and cotton, carefree fabric. It launders easily, and requires little or no ironing. It has a snap front closing and sleeves, collar, and front trimmed in matching lace. This robe is by Loungees and is available in a range of soft pastel shades.

### Casual Dress @ \$17.98/18.00

This basic white casual cotton, waffle-pique dress is styled and manufactured by Serbin. It is sleeveless, with a popular A-line silhouette. The pockets and neckline are stich detailed and edged with cording.

## Moc-neck Men's Knit Sport Shirt @ \$7.98/8.00

This is a Ban-lon knit nock turtle collar men's knit pullover manufactured by

by Trend. Made of 100% Antron Nylon, this shirt has fully fashioned ragland sleeves for greater wear, freedom, and comfort.

It is available in a range of long-lasting, non-fade, lustrous colors.

#### Go-Go Bag @ \$2.98/3.00

This item is an all-around carry—
all bag in easy-to-clean, long lasting
vinyl. The dimensions are: 12x15x3
inches. The bag has a three sided zipper
closure for wide opening convenience.
The bag is available in many colors and
should prove to be ideal for carrying
books, papers, or for many other possible
uses.

## Laundry Cart @ \$5.98/6.00

This laundry cart has four large, clear, lucite casters which allow heavy wet loads to be moved easily. It is built with a strong tubular frame and the hamper is of damproof, heavy vinyl linen. For additional convenience, the unit also has a clothespin pocket. The cart is available in a bright "snowflake" pattern.

#### APPENDIX C

# THE AGGREGATE RESULTS OF SELECTED STAGE I RESPONSES

M. L. 14.--value estimates, buying propensity indications, and product perceptions of carryall bag priced at \$2.98 and \$3.00.

Question	Z	Odd	St'd Dev.	z	Fven Mean	St'd Dev.	z Ratio
Value Estimate Buying Propensity	110	6.945	2.144	124	6.540	2.216	1.414
			Semantic	i	Differentia	l Scales	
Unnecessary Purchase-Urgent Purchase Price no object-Price buyer Useful-Pleasurable It doesn't pay to compare-	103 105 109	3.680 4.895 2.128	1.547 1.925 1.453	119 120 121	3.294 5.325 2.091	1.784 1.683 1.361	1.719 -1.688 .198
1814	104	5.077	1.774	120	5.492	1.751	-1.749
Durable item-Frequent replacement Practical-Stylish		.31	.88	7	.14	99	99.
Recommended by friends-Own opinion most important Seen by few-Seen by Many	107	5.523	1.631	119	5.286	1.950	
carcurated purchase— Habitual purchase	103	2.709	1.605	116	2.672	1.449	.177

TABLE 15.--Value estimates, buying propensity indications, and product perceptions of casual dress priced at \$17.98/\$18.00.

Question	73	Odd Mean	St'd Dev.		Even	St'd Dev.	z Ratio
Value Estimate Buying Propensity	122	4.738 3.785	2.246	108	5.12n 3.852	2.375	-1.243 315
			Semantic	Di	fferentia	l Scales	
Unnecessary Purchase-Urgent Purchase Price no object-Price huver	114	3.149	1.580	103	3.194	1.501	214
	1 —	.92	.97	0	.05	.03	0
Comparison shop Planned nurchase-Impulsive	118	5.381	1.873	103	5.369	1.827	.048
5 T	116	4.043	2.006	104	3.971	2.123	.257
replacement Practical-Stylish	118	3.508	1.894	105	3.400 4.717	1.771	. 438 .053
Recommended by Irlends-Uwn opinion most important Seen by few-Seen by many	118	5.881 5.638	1.653	105	5.686	1.714	.858
Habitual purchase	113	3.655	1.954	104	3.356	1.829	1.159

TABLE 16.--Value estimates, buying propensity indications, and product perceptions of women's shorts priced at \$9.98 and \$10.00.

Question	Z	Odd Mean	St'd Dev.	Z	Even Mean	St'd Dev.	z Ratio
Value Estimate Buying Propensity	109	5.000	2.027	123	5.171	2.442	580 137
			Semantic	c Diff	erentia	l Scales	
∩-e	0	.34	.54		.38	.63	6
∄	103	4.718 3.481	2.010	118	4.4323.810	2.157	.993 -1.226
ompare	104	5.452	1.829	120	5.317	1.893	.540
railled purchase-impurs purchaser	101	3.505	5.066	121	3.620	2.078	410
	104	3.481 4.509	1.936 2.066	118	3.271 4.739	1.858	.818841
Recommended by friends-Own opinion most important Seen by few-Seen by Many	105	5.514	1.852	120	5.667	1.734	634
calculated purchase- Habitual purchase	103	3.466	1.827	117	3.333	1.877	.530

TABLE 17.--Value estimates, buying propensity indications, and product perceptions of laundry cart priced at \$5.98 and \$6.00.

	## 		;; ;;				
Question	N	∩dd Mean	St'd Dev.	Z	Even Mean	St'd Dev.	z Ratio
Value Estimate Buying Propensity	110	5.255 4.028	2.180	123	5.179 3.902	2.103 1.645	.561
			Semantic	Diff	erentia	l Scales	
$\Rightarrow$	0	69.	77	-	.57	.95	7
	101	5.297	1.896	118	5.271 1.858	1.793	.103
٠, ١	103	5.233	1.972	117	5.419	1.639	751
riannea purchase-impuisive purchaser Durshle item-Frequent	102	2.676	1.971	116	2.767	1.980	338
<pre></pre>	103	2.476	1.728	118	2.483	1.769	030 -
Recommended by friends-Own opinion most important	0	.31	.92	, <u>, , , , , , , , , , , , , , , , , , </u>	. 47	.91	.38
Seen by few-Seen by Many	103	3.252	2.098	118	2.763	2.007	1.756
carcurateu purchase- Habitual purchase	100	2.410	1.569	119	2.454	1.738	196

TABLE 18.--Value estimates, buying propensity indications, and product perceptions of reversible broiler priced at \$19.98 and \$20.00.

						.50.00.	
Question	z.	Odd Mean	St'd Dev.	z	Even Mean	St'd Dev.	z Ratio
Value Estimate Buying Propensity	106	6.623	1.850	125	6.280	2.258	1.263
			Semantic	Dif	ferentia	l Scales	
Unnecessary Purchase-Urgent Purchase	0	.52	.68	<b>.</b>	.16	67	.62
ゴ	105	5.143	1.812	117	5.453	1.702	-1.304 .599
oare	104	5.548	1.640	118	5.924	1.536	-1.748
Fianned purchase-impuisive purchaser Durshle item-Frequent	101	2.248	1.613	118	2.542	1.802	-1.268
replacement Practical-Stylish	101	1.851	1.189	119	2.017	1.277	993
Recommended by Irlends-Uwn opinion most important Seen by few-Seen by Many	104	4.567 3.654	1.999	119	4.815	2.138 1.845	891 052
calculated purchase- Habitual purchase	102	2.049	1.410	116	2.302	1.360	-1.338

TABLE 19.--Value estimates, buying propensity indications, and product perceptions of cotton blend duster priced at \$11.98 and \$12.00.

		•					
Question	z.	0dd Mean	St'd Dev.	z	Even Mean	St'd Dev.	z Ratio
Value Estimate Buying Propensity	111	4.514 3.910	1.954	120	4.286	2.235	1.134
			Semantic	c Diff	ferentia	l Scales	
Unnecessary Purchase-Urgent Purchase Price no object-Price buyer Useful-Pleasurable	108 107 109	3.546 5.234 2.807	1.685 1.946 1.884	113 114 116	3.407 4.904 2.862	1.712 2.060 1.717	.606 1.219 227
It doesn't pay to compare- Comparison shop Planned nurchase-Impulsive	107	5.477	1.810	114	5.430	1.830	.191
purchase-impursty Ser Tem-Freemont	106	3.538	2.186	113	3.425	1.990	.397
	107	3.065	1.841	114	3.211	1.861	. 583
opinion most important Seen by few-Seen by Many	107	5.729	1.689	117	5.855	1.532	.580
carcurated purchase- Habitual purchase	106	2.925	1.558	113	2.938	1.684	640

TABLE 20.--Value estimates, buying propensity indications, and product perceptions of cotton knit top prices at \$3.98 and \$4.00.

110 5.245 2.046 124 110 3.900 1.549 124 Semantic Diff se-Urgent 104 3.106 1.525 119 108 3.417 1.898 119 compare- 103 4.990 1.898 119 mpulsive 105 3.848 2.041 118 ent 107 4.393 2.068 118 105 4.305 2.038 119	10 C 51C		Dev.	
Semantic Diff se-Urgent low 3.106 1.525 119 ice buyer 108 3.417 1.847 121 compare- low 3.106 1.525 119 mpulsive 108 3.417 1.623 120 mpulsive 105 3.848 2.041 118 ent 107 4.393 2.068 118 los 4.305 2.038 119	.900 1.54	2.2	6 1.954	.072 2.066a
se-Urgent  104 3.106 1.525 11  1ce buyer 108 3.417 1.847 12  compare- 103 5.573 1.623 12  mpulsive 105 3.848 2.041 11  ent 107 4.393 2.068 11 105 4.305 2.038 11	emanti	# T	ial Scales	
compare- 103 5.573 1.623 12 npulsive 105 3.848 2.041 11 ent 107 4.393 2.068 11 105 4.305 2.038 11	.106 1.52 .990 1.89 .417 1.84	7 7 7	7 1.483 9 1.753 2 1.908	-1.877 480 .381
mpulsive 105 3.848 2.041 11 ent 107 4.393 2.068 11 105 4.305 2.038 11	.573 1.62	20 5.4	1.73	58
107 4.393 2.068 11 105 4.305 2.038 11	.848 2.04	_	8 2.012	366
	.393 2.06 .305 2.03		6 1.886 1 2.00 <b>3</b>	. 566
Recommended by Irlends-Uwn opinion most important Seen by few-Seen by Many 106 5.802 1.569 120	.620 1.60 .802 1.56	$\sim$	7 1.424 3 1.217	-2.201a -1.747
Calculated purchase- Habitual purchase 103 3.883 1.922 116	.883 1.92	$\vdash$	5 1.861	1.118

aSignificant at .05 level.

TABLE 21.--Value estimates, buying propensity indications, and product perceptions of cleaning fluid priced at \$.98 and \$1.00.

Question	Z	Odd Mean	St'd Dev.	z	Even Mean	St'd Dev.	z Ratio
Value Estimate Buying Propensity	77	6.312	2.354	92	6.609	2.152	. 880
			Semantic	D1	fferentia	l Scales	
Unnecessary Purchase-Urgent Purchase Price no object-Price buyer Useful-Pleasurable	72 72 74	4.986 4.639 1.446	1.791 2.149 .961	89 90 92	4.809 4.256 1.402	1.907 2.209 .968	.602 1.106 .291
re t	71	4.958	2.031	06	4.633	2.188	.075
rianned purchase-impuisive purchaser	71	2,042	1.578	90	2.344	1.752	-1.141
replacement Practical-Stylish	73	4.438	2.269	90	4.889	2.208	-1.168 336
opinion most important Seen by few-Seen by Many	73	3.110	2.162	89	3.921	2.446	-2.225a 494
carcurated purchase- Habitual purchase	69	3.087	2.034	83	3.124	2.065	112

aSignificant at .05 level.

TABLE 22. -- Value estimates, buying propensity indications, and product perceptions

		10 TO			Fuen		
Question	Z	Mean	St'd Dev.	Z.	Mean	St'd Dev.	z Ratio
Value Estimate Buying Propensity	62	6.323	2.291	92	6.609	2.152	773
			Semantic	Di	fferentia	.l Scales	
Unnecessary Purchase-Urgent Purchase		85	75		80	06	· ~
Price no object-Price buyer	09	4.100	2.166	90	4.256	2.209	426
Useful-Pleasurable		. 39	.01		.40	$\circ$	2
Comparison shop	09	4.267	2.294	06	4.633	2.188	896
Figure purchase-impuisive purchaser	61	2.656	2.024	90	2.344	1.752	.973
Durable item-frequent replacement		.46	.19		. 88	0	7
Practical-Stylish	61	1.574	1.180	06	1.411	.855	.920
Recommended by irlends-Own opinion most important	61		2.379	89	$\sim$	5.446	-1.025
Seen by few-Seen by Many		.91	0.			.95	.14
carculated purchase— Habitual purchase	59	3.237	2.094	89	3.124	2.065	.321

TABLE 23.--Value estimates, buying propensity indications, and product perceptions of men's knit shirt priced at \$7.98 and \$8.00.

Supation	7	Odd Mean	10. +v.	2	Even Mean	TO	2. 2. 1.1. 0.
	;	; ;	Dev.	;	; ; ;	Dev.	† •
Value Estimate Buying Propensity	120	5.475	2.097	111	5.685	2.139	749
			Semantic	Dif	ferentia	l Scales	
Unnecessary Purchase-Urgent	-	~	70		7	50	000
Price no object-Price buyer	113	4.805	1.964	90I	4.670	1.867	.519
Useful-Pleasurable	-	.63	.07	0	• 39	00.	5
Comparison shop	113	5.434	1.687	106	5.604	1.582	992
Flanned purchase-impuisive purchaser	112	3.304	2.004	106	3.519	1.909	808
Durable luem-rrequent replacement Practical-Stylish	113	3.062 4.291	1.816 2.129	106	3.198 4.037	1.860 2.050	545
Recommended by friends-Own opinion most important	116	5.750	1.607	107	5.692	1.585	.270
Seen by rew-seen by Many Calculated burchase-	⊣	٠ ر	. 39	$\supset$	• T	. 0	
Habitual purchase	110	3.227	1.730	105	3.333	1.865	430

TABLE 24.---Value estimates, buying propensity indications, and product perceptions of "No Turn" broiler priced at \$24.98 and \$25.00.

		Odd			Even	ľ	•
Question	Z	Mean	St'd Dev.	V.	Mean	St'd Dev.	z Ratio
Value Estimate Buying Propensity	127	5.827	1.806	105 105	5.867	2.093	153 1.283
			Semanti	c Diff	fferentla	l Scale	ω
Unnecessary Purchase-Urgent	1 0	27	69			7 2	1 7
Price no object-Price buyer Useful-Pleasurable	123	5.211	7.795	98	5.122	1.870	356
It doesn't pay to compare-	ı	<u> </u>	•	)	1	•	
Comparison shop	126	5.762	1.550	98	5.633	1.631	.597
purchaser	122	2.639	1.899	98	2.500	1.780	.556
Durable item-Frequent	C	ץר	63		7.0	רר	0.7
repracement Practical-Stv11sh	126	7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	1.674	100	2.050	1.410	1.911
Recommended by friends-Own		`					•
opinion most important	126	4.690	2.010	100	4.790	2.085	.362
Seen by few-Seen by Many	$\sim$	. 29	.82		. 89	.92	9
caicuiated purchase- Habitual purchase	122	2.287	1.534	26	2.093	1.202	1.045

<sup>a</sup>Significant at .05 level <sup>b</sup>Significant at .02 level

Ratio .870 1.452 .064 .566 .441 .678 .831 .551 25.--value estimates, buying propensity indications, and product perceptions of chip and dip set priced at \$6.98 and \$7.00. -1.324 ı 2 Scales 1.985 1.555 1.791 St 1d Dev. 1.422 1.979 2.291 1,601 Differential 4.816 3.816 2.405 4.946 3.237 5.378 5.583 2.1673.324 2.778 4.028 Even Mean 333 37 36 36 36 36 37 2 Semantic 1.954 1.673 1.782 1.667 1.369 St'd Dev. 1.469 1.423 1.761 1.906 2.927 4.975 3.000 5.119 2.317 5.707 4.975 2.974 5.275 3.375 odd Mean 42 42 41 40 41 40 40 41 4147 39 Price no object-Price buyer Purchase-Urgent It doesn't pay to compare-Planned purchase-Impulsive Recommended by friends-Own opinion most important Seen by few-Seen by Many Question Durable item-Frequent Calculated purchasepurchase Useful-Pleasurable Comparison shop Practical-Stylish Buying Propensity Estimate replacement purchaser Unnecessary Habitual TABLE Value

TABLE 26.--value estimates, buying propensity indications, and product perceptions of chip and dip set priced at \$7.98 and \$8.00.

Quest for	z	Odd		Z	Even		z Ratio
	:	; ; )	Dev.		) )	Dev.	
Value Estimate Buying Propensity	35	5.486	2.005	39	4.410	1.891	2.335a 116
			Semantic	Diff	erentia	l Scale	S
Unnecessary Purchase-Urgent							
Purchase		.54	.72		.80	.91	50.00
rrice no object-rrice buyer Useful-Pleasurable	, , , , , ,	3.857	2.093	37	4.784	2.170	040. 040.
It doesn't pay to compare-		•	1		•	) •	`
rison shop	32	5.219	2.042	36	5.250	1.622	890
	32	3.688	2.417	36	3.417	2.100	.483
Durable 1tem-Frequent			(				
replacement	35	2.143	1.588	36	2.056	1.290	249
rractical-Styllsh Recommended by friends-Own		0	٠ ٥		.09	96.	45
opinion most important		.20	90.		.47	.83	.57
Seen by few-Seen by Many	35	5.200	1.909	38	5.895	1.165	-1.832
Calculated purchase-			ı		ļ.		)
Habitual purchase	32	2.594	1.518	35	2.343	1.433	.684

<sup>a</sup>Significant at .02 level.

TABLE 27.--value estimates, buying propensity indications, and product perceptions of chip and dip set priced at \$8.98 and \$9.00.

Question	-	Odd Mean	St'd Dev.	Z	Even Mean	St'd Dev.	z Ratio
Value Estimate Buying Propensity	36 36	5.250	2.326	36 36	5.028	1.833	081
			Semantic	Dif	ferentia	l Scales	
Unnecessary Purchase-Urgent		0.7	7.		7	25	٦,
Price no object-Price buyer Useful-Pleasurable	3 3 4 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	5.029	1.932	3 <b>3</b> 3	5.086	1.842	1.324
It doesn't pay to compare- Comparison shop		.34	.35		.25	.72	5
Planned purchase-Impulsive purchaser	34	3.382	1.985	36	3.500	1.878	252
neur	35	2.286	1.343	36 36	2.333	1.453	140 943
Recommended by friends-Own opinion most important Seen by few-Seen by Many	35	5.571	1.498	<b>3</b> 6	5.861	1.205	885 -1.025
Calculated purchase- Habitual purchase	35	2.829	1.404	36	2.389	1.439	1.286

eptionada			
and not perc		and syeno.	
singlify perceptions	sations, and	00.74 47.00	sed ar vii
	7 9	opensity indi	dip set pric
		)	s, buying Pi
			Value estimates,
			28 Val

TABLE 20. TABLE 201 COLP	מוומ	•					
Value Estimate Buying Propensity	38 88 88	4.816 3.816	1.985	36	5.028	1.833	471
			Semantic	Diff	erentla	l Scales	w
Unnecessary Purchase-Urgent							
e obitot Daios humo		07.	.46		.50	32	23
rice no object-frice buyer Useful-Pleasurable	~ M M	3.237	1.979	200 300 300	3.000	1.528	
It doesn't pay to compare-		ı C			Ĺ		
Comparison shop Planned purchase-Impulsive	36	5.583	1.422	36	5.250	1.722	. 882
   	36	4.028	2.291	36	3.500	1.878	1.055
Durable item-Frequent		,	ŗ		ŗ	L -	V
replacement Practical-Stylish	37	3.324	1.555	9,00	3.972	1.453	462
Recommended by friends-Own		ı			. (		
opinion most important	37	5.378 5.405	1.791	9 % %	5.861	1.205. 1.0887.	-1.334
Calculated purchase-		) - •	•		• 1	•	
Habitual purchase	36	2.778	1.601	36	2.389	1.439	1.069

1				
4				
_				

TABLE 29.--Value estimates, buying propensity indications, and product perceptions of chip and dip set priced at \$6.98 and \$8.98.

Question	Z.	Odd Mean	St'd Dev.	z.	Even Mean	St'd Dev.	23	Ratio
Value Estimate Buying Propensity	42	5.119	1.954 1.310	36 36	5.250	2.326	1 1	.263
			Semantic	Diff	erentia	l Scale	ဟ	
Unnecessary Purchase-Urgent Purchase		.92	.67		76.	.55	ı	
Price no object-Price buyer Useful-Pleasurable	40 41	4.975	1.782	34	5.029	1.932	1 1	.122
It doesn't pay to compare- Comparison shop	70	5.275	1.761	35	5.343	1.351	ı	.186
Figured purchase-impuisive purchaser	0 7	3.375	1.906	34	3.382	1.985	ı	.013
replacement Practical-Stylish	41 41	2.317	1.369	35	2.286	1.343	1	.098 .603
Recommended by Irlends-Uwn opinion most important Seen by few-Seen by Many	41 40	5.707 4.975	1.469	35	5.571 4.829	1.498		.393
calculated purchase- Habitual purchase	39	2.974	1.423	35	2.829	1.404		.435

1			

TABLE 30.--Value estimates, buying propensity indications, and product perceptions of chip and dip set priced at \$6.98 and \$9.00.

		Odd			Even		
Question	Z	Mean	St'd Dev.	Z.	Mean	St'd Dev.	z Ratio
Value Estimate Buying Propensity	42	5.119	1.954	36	5.028	1.833	.209
			Semantic	Dif	ferentia	l Scale	Ø
Unnecessary Purchase-Urgent		6	67		L C	50	000
Price no object-Price buyer	707	4.975	1.782	0 LO	5.086	1.842	261
200		00.	. 66		00.	. 52	
בייים ביייים	40	5.275	1.761	36	5.250	1.722	.062
rianned purchase-impuisive purchaser	70	3.375	1.906	36	3.500	1.878	284
Durable ltem-Frequent replacement		.31	.36		.33	45	0 4
Ċ	41	3.317	1.893	36	3.972	1.803	-1.533
recommended by irlends-Uwn oninion most important		7.0	77		8	0	40
Seen by few-Seen by Many	0.7	4.975	1.753	36	5.250	1.588	708
Calculated purchase-							
Habitual purchase	39	2.974	1.423	36	2.389	1.439	1.745

### APPENDIX D

# THE RESULTS OF STAGE I RESPONSES TO PRICE ILLUSION WITHIN SELECTED DEMOGRAPHIC BREAKS

TABLE 31.--Analysis of subjects' perceived customer role and price illusion.

Out to to to to to to to to to to to to to		Odd			Even		
Subjects referenced Buying Role	ET:	Mean	St'd Dev.	: .	Меап	St'd Dev.	t or z Zatio
Carryall Bag	65	7.123	2.087	9	7.001	2 135	1.1.
Use of entire family		ੇ ਹ -	•	;	•	((1.)	
Someone else in immediate family	24	7.125	2.088	52	6.520	2.532	1.363
As a gill Casual Dress	7	33.7.5	0.6.9	i.	0.377	Υ .	・ソイン
nse	80	4.837	2.070	63	5.544	2.464	-1.858
Use of entire family	0	א ה היה וו	כשר כ	c	ء 13	7000	
דוו דווווופמומרפ	31	4.548	2.367	. 10	4.760	2.0.5 0.40	519 519
Women's Shorts	(	( (	-	į			,
Own use Healtha family	m Ç	5.349	₹ c.	7	5.257	2.582	.130
	C C	4.467	1.006	5	2 C C 'S	7.153	ن - ا . الرق
		5.008	7.077	, (c.	25.52	2.237	316
Laundry Cart	i.		,	i i	6	-	
	<del>)</del> (	7.4.6				## [ · .	1.01
	 		7.50	÷. 6	7.0	Cu € !~- tr 	040.0
Someone else in immediace lamily As a offt		706	71.00.1	- c	T	- c	-6.673
Reversible Broiler	-	-		j		( + : - :	
Own use	3,	7.304	1.823	3,5	6.314	2.315	1.751
family	<u>د ب</u>	936°j	1.691	C.	ر د درگ د	2.327	1.209
Someone else in immediate family	11	6.14.7 1.14.7	10 1 10 1 10 1	C I	2.775	655°	.577
gift	m C	6.2×1	2.019	C 17	126.	2.175	807.
Out of the log	c,n	5003	2.145	6.4	401	1,877	C 5 1 .
Use of entire family	`	).e :	•	,	<u>ت</u> ـ	-	
Someone else in immediate family	က်	5.615	2.371	33	5.333	2.103	747.
As a gilt Cotton Bland Distan	51	5.555	<b>4</b> / ∩ • :	υ Σ	5.013	1.100	o 10.
Own use	68	4.588	1.357	4	418	2.414	944.
entire family			int a	oudd	oriate		
Someone else in immediate family As a wift	7.7	4.741	2.119	ლ. <del>1</del> დ დ	2.119 38 3.579 2.038 49 4.531	1.082	3.172 .648
Cleaning Fluid		•		`			
Own use	3 3 3 3 3 3	6.342	1.977	24 Lu	6.875	2.127	1.410 - 269
Someone else in immediate family		•	1 1 1 1	-		0.70	ે ત
حو		0			0		۵
					,		

Men's Knit Shirt Own use	্ব	5.000	3.145	ς; α	5.143	40 5.000 2.145 28 5.143 1.726	Zon
Use of entire family		تد			ئد		خد
Someone else in immediate family	r G,	5.047	1.013	[]	360.	2.104	ರ:ೆಇ∵ -
As a gift	21	5.633	2.063	3	6.1.3	1.117	.1 !a
No Turn" Broiler							
Own use	t 17	6.185	1.87.2	J	\(\frac{1}{2}\). \(\frac{1}{2}\). \(\frac{1}{2}\).		-1.417
Use of entire family	ا نوا نوا	166.3	6.531 1.617 62 6.724 1.674	Ç*		1.7.	3 
Someone else in immediate family		ส			٦		ਰ
As a gift	<b>رد</b> ر رس	دا • و ٥٥ و	33 5.606 1.701 30 5.600 2.347	<u></u>	ر تاريخ نا	7.347	-
Chip and Dip Set at							
\$6.93 and \$7.00							
Own use		۲			ਲ		τ,
Use of entire family	a: d	37 7 7 ° 6	1.739	.1	. 35.	<u> </u>	.117
Someone else in immediate family							
As a gift	رج د	1,50.0	29 6.234 2.976 29 4.687 1.933	- - -		1.003	a = [ : ]
Chip and Dip Set at							
\$7.98 and \$3.00							
Own use		ਰ			ਲ		·**
Use of entire family	,37) [1	الله والمان	13 4.602 1.638 12 5.250 1.300	ੂ _		· ;	-1:1:1
Someone else in immediate family		লা	,		<b></b>		er -
As a gift	رب ريدا	6.720	1.916	C:	~~~**	1.50%	4.411
Chip and Dip Set at							
\$8.98 and \$9.00							
Own use		ct			۳,		æ :
Use of entire family	16	₹.9 <u>1</u> 3	2000	] [	6.017	2.11.5	€ 744
Someone else in immediate fumily		ct .	,	,	٣		æ -
As a gift	(* .	C : /	2.067	٠.	501.5	1.57	19 6,700 2,007 16 6,126 1,576 1,430

 $^{\mathrm{A}}\mathrm{Number}$  of responses incufficient for analysis.

by None reported.

Significant at .05 level.

<sup>d</sup>Significant at .02 level.

<sup>e</sup>Significant at .01 level.

		<b>s</b> j. 1 sa
		; ;
		: : ::::::::::::::::::::::::::::::::

TABLE 32. -- Analysis of the subjects' illusion suspectibility and past buying

		Odd			Even		
rast Experience a Future Expectatio	la	Mean	St'd Dev.	2:	Mean	St'd Dev.	t or z Ratio
ryall Bag							
chase	20	.20	$\sim$	18	.94	.92	$\sim$
	06	. 88	0	106	.47	.25	.34
n to	17	8.059	1.830	27	. 59	96.	90
Do not p	93	.74	•	26	6.247	2.192	1.582
Casual Dress							
	45	. 31	.24	39	7.	0.77.	887
Q,	92	.34	.12	69	7.	.28	-1.175
Plan to purchase	51	5.549	2.172	55	5.846	2.365	9
Do not p	71	.15	.11	56	7.	.17	751
Womens' Shorts							
1	36	5		39	₹.	.95	.063
Ω,	72	٠.	0	83	0	. ] 5	-1.031
Plan to purchase	77	5.636	2.024	45	5.756	2.531	245
₽	49	5.	0	77	$\infty$	.31	∠₩6· -
Laundry Cart							
ase		Q			ಥ		ದ
Did not purchase	109	5.239	2.184	119	5.210	2.102	.102
ırchas							ದ
Do not p	101	5.050	2.060	111	5.126	2.045	268
Reversible Broiler							
Purchased product		,	,				
S	66	6.626	1.833	114	6.237	2.311	1.340
rchas			0				
Do not plan to	92	6.544	1.885	117	6.162	2.279	1.354
id Dust							
Purchased product	32	• 75	. 35	34	٦̈'	٠47	.24
Did not purchase	79	. 41	.98	ထ	6. 6.	.07	
e e	25	4.520	2.352	34	4.882	2.220	.895
	98	.51	.82	78	₹.	<u>-</u>	~
lit Top	i			(	,	(	-
ed produ	3.5 3.5	.94	•	ω 6 ι	5.615	<u>ن</u> و	$\sim$ 1
-	<i>ر</i> ۲	4.387	2.116	ς - α	5.047	1.921	$\vdash$
purchas	75	 	•	1 E	7.0.	- <	$\circ$
no nor pran to purchase	~	7	-	7)	5,000	2.033	774.

a None reported.

<sup>b</sup>Number of responses insufficient for analysis.

cSignificant at .05 level. dSignificant at .02 level.

		jū vienas sa

TABLE 33.--Illusion susceptibility and educational levels.

		ppo			Even		
Educational Level	N	Mean	St'd Dev.	z	Mean	St'd Dev.	t or z Ratio
Carrvall Bag							
•	49	7.224	2.023	52	6.691	2.097	1.306
0011		.71	.17		t th .	.32	99
اد		Ċ	90		ò	7	C
Thru high school	7.4 7.4	106.4	7,000	n C	0.0 0.0 0.0 0.0	7.074	162
Women's Shorts		) - •	)		•	I	) •
ilgh s	55	5.481	1.896	51	4.784	2.329	1.648
Some college		.58	.07		0 7 .	. 48	.01
Laundry Cart							
Thru high school	9 †	5.217	2.303	23	5.351	2.212	296
16		.25	.11		·84	00.	9
high	45	5.889	1.538	218	6.293	2.050	-1.132
colle	09	.18	.88		.23	44	.428
Cotton Blend Duster					,	,	
high schoo	48	4.521	2.031	55	4.473	2.263	
Some college		64.	.91		.90	,14	0
Top				;	,	C	(
Thru high school	42	.92	0	19	0	$\infty$	221
Some college	29	5.433	.13	61	9	.03	
Cleaning Fluid at							
\$.98 and \$1.00		•				•	
Thru high school	33	6.364	2.706	37	6.297	2.065	.113
	<u> </u>	9	3	7	٠ ر	• 1	y 0
Some college	7						

.00	920		$\infty$	0			⊅.	21			.829	9			373	1.14
.15	2.142		.03	1.537			68	1.881				· 63			1.467	.07
9	5.667		5.644	5.983			.13	4.958			5.118	3.864			5.188	.90
	99		45	58			15	54			17	22			16	20
98			9	.90			9.	1.991			9	.67			2.345	. 29
.65	5.205			5.735			.80	5.476			0	.88			5.000	. 45
	59		58				20	21				17			16	
Men's Knit Shirt Thru high school	Some college	"No Turn" Broiler	Thru high school	Some college	Chip and Dip Set at	\$6.98 and \$7.00	Thru high school	Some college	Chip and Dip Set at	\$7.98 and \$8.00	Thru high school	Some college	Chip and Dip Set at	\$8.98 and \$9.00	Thru high school	Some college

asignificant at .05 level. bsignificant at .02 level.

of household head. 2.238a -1.046 -2.094a .608 -1.132 .297 .625 -1.426 -1.241 .216 N Ratio or ىد 2.528 2.363 2.226 2.235 2.408 2.714 2.167 2.051 Stid Dev. classification 5.542 4.833 6.551 5.326 4.833 5.264 4.739 5.211 6.260 3.471  $\infty \sim$ Mean 7.178 Even 48 30 45 15 25 9 17 18 mm52 50 30 51 50 12 2.035 1.949 1.780 2.163 2.199 1.897 2.019 2.502 and occupational St'd Dev. 5.947 6.8307.038 5.341 6.568 4.465 4.917 4.429 4.732 6.567 Mean Odd 13 44 25 47 49 41 44 43 48 susceptibility 2 Occupational Classification 34.--Illusion Cotton Blend Duster Reversible Broiler Cleaning Fluid at \$.98 and \$1.00 Cotton Knit Top Carryall Bag White collar White collar Women's Shorts White collar Laundry Cart White collar White collar White collar White collar White collar Blue collar collar Blue collar Blue collar Blue collar Blue collar Blue collar Casual Dress \$.98 and Blue TABLE

Blue collar

Men's Knit Shirt							
White collar		.31	2.029	53	5	.20	58
Blue collar	30	5.733	.22	21	5.714	1.385	0
"No Turn" Broiler							
White collar		7.	.83	39	84	.14	Φ.
Blue collar	29	5.820	1.641	22	5.864	1.938	09
Chip and Dip Set at							
\$6.98 and \$7.00							
White collar	17	82	.58		0	6	38
Blue collar	∞	4.875	1.269	10	004.4	2.154	.712
Chip and Dip Set at							
\$7.98 and \$8.00							ل <u>.</u>
White collar	15	ή.	.33	19	3.842	69.	5
Blue collar	Ŋ	004.9	1.855	10	.80	1.939	.73
Chip and Dip Set at							
\$8.98 and \$9.00							
White collar	12	5.833	.23	12	9	•	
Blue collar	7	.28		11	5.273		40

<sup>a</sup>Significant at .05 level.

bSignificant at .01 level.

			ī.
			•
			. :
			Removal

TABLE 35.--Illusion susceptibility and working female head of household.

Water Work Status		Odd			Even		
20 4	z	Mean	St'd Dev.	z	Mean	St'd Dev.	t or z
Carryall Bag							
does	95	7.175	2.103	49	6.172	2.295	2.442ª
Wife does work		.84	.14		88	.13	$\infty$
	30	.00	. 88		.93	.91	$\sim$
Casual Dress					•		
Wife does	69	55	2.360	22	4.982	2.351	
does wor	55	.98	.02		. 37	. 45	
3	33	$\infty$	.10		.04	.15	33
Women's Shorts							
O		.40	76	9	26.	.30	.10
does wor		$\mathcal{C}$	$\vdash$	50	5.440	$\infty$	-1.692
Wife works full time	29		.77	33	48		88
Wife does not work	54	0.	90	<u>ر</u> 1	5.108	2.128	
does wor	L 17	. 48	.36		.29	.13	$\sim$
Wife works full time	30	50	. 1	32	.21	٥٥ •	51
Reversible Broiler							
does not	50	6.460	1.723	19	6.493	2.083	
Wife does work		. 83	90.		00.	. 48	$\sim$
WOr		.08	• 0 4		.60	• 05	. 29
Ble							
Wife doe	59		2.134	5,0	.30	2.077	.519
doe		. 58	.79		ω Θ	. 4 I	9
Wife works full time	28	.78	.78	34	7	.28	.743
Cotton Knit Top						1	
Wife does not work		.23	00.		.75	.78	34
Wife does work	42	5.381	2.058	25	5.737	2.107	
		94.	.91		œ œ	. O.	10
WITE WORKS THIS							
-) - ) 1 T M							

Cleaning Fluid at \$.98 and \$1.00							
Wife does not work		.68	.25		· <i>(</i> 0	.27	
Wife does work	30	6.167	2.353	7 7	6.667	5.066	921,
Wife works full time		ħ6.	.23		.12	.81	2.597
Men's Knit Shirt							
Wife does not work	68	· 36	.94		.78	5.	1.03
Wife does work			2.410		.73	2.103	115,
Wife works full time		•	7	œ m	5.447	.12	2.51
"No Turn" Broiler							
Wife does not work		.71	.86		. Ol	.02	S 2
Wife does work		.03	1.708		•	$\lesssim$	· ·
Wife works full time	a ന	5.974	· 64	†/ €		•	. 857.2
Chip and Dip Set at							
\$6.98 and \$7.00							
Wife does not work	54	63·	.74	20	0)	a) O	1.64
Wife does work		Ω 			•	$\mathcal{C}$	$\bigcirc$
full	13	5.154	. 2	$\sigma$	. 11	7.	1.4
Chip and Dip Set at							
nd							
ses	18	.22	•	20	7	•	.759
ork		6.000			عن		3.049
full		.7	.27		.55	.77	.72
p Set							
8.98 and							
Wife does not work	18	5.222	2.417	13	5.154	1.955	.121
Wife does work		.27	. 23		(6)	. 78	80
Wife works full time		06.	.31		.23	.71	.12

aSignificant at .05 level.

<sup>b</sup>Significant at .02 level.

cSignificant at .01 level.

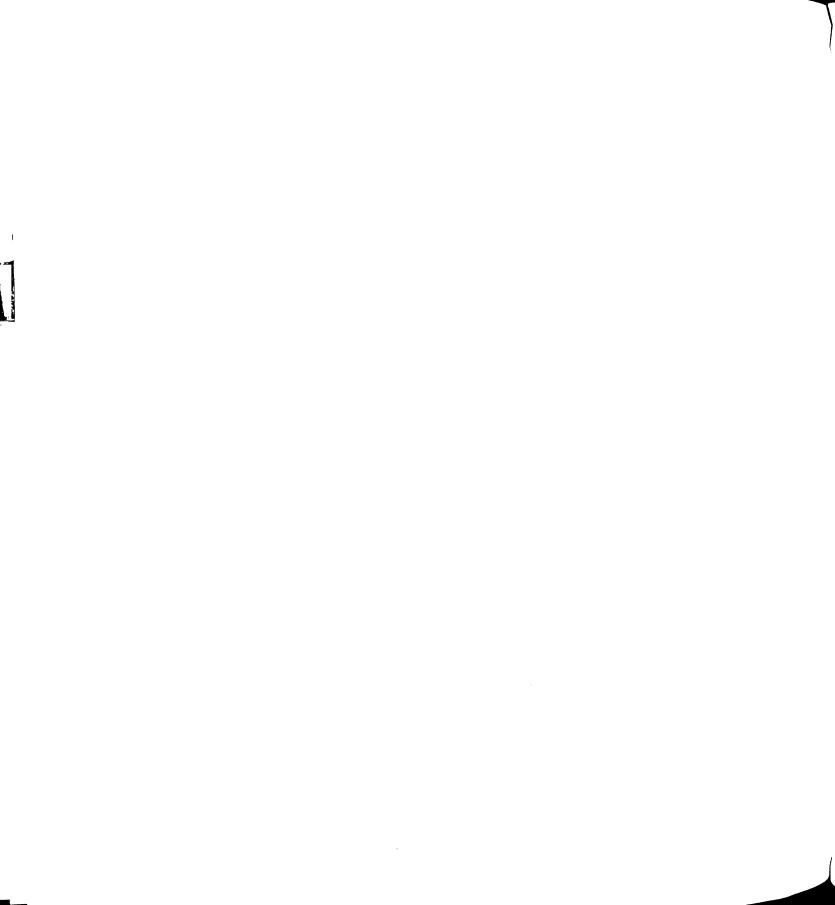


TABLE 36.--Illusion susceptibility and marital status.

		Odd			Fyen		
Marital Status	7	Σ Ω Ω		Z	Moor N		\$
				2	וייכמוו	Dev.	Ratio
Carryall Bag							
Single	75	.12	.81		.27	.46	331
Married	9	7.197	2.177	66	6.525	2.190	$2.007^{a}$
Casual Dress					١	١.	
Single		$\sim$	.28		.95	.29	$\sim$
Married	93		2.133	4	4.962	2.384	
Women's Shorts						)	
Single		.04	.08		.00	00.	08
Married	79	4.949	2.012	93	5.032	2.416	445
Laundry Cart					1		
Single		.42	.12		.28	.85	32
Married	42	5.291	2.285	95	5.147	2.191	.419
Reversible Broiler							
		9	.75		19	.10	73
Married	75	.52	1.872	26	6.258	2.281	.822
Cotton Blend Duster							
Single	22	5.182	$\infty$	19	4.632	.13	
Married		. 29	.93	95	.01	2.179	
Cotton Knit Top							
Single		.60	ς.		.08	.41	20
Married	84	5.167	2.011	90	5.078	1.996	.291
Cleaning Fluid at					•	`	•
\$.98 and \$1.00							
0 8 3 7 0	14	6.071	1.033	15	5.800	2.135	.556
219010		• 49	• 40		.81	. 1 4	9 /

	.120	1.080	1.504 3.055 <sup>b</sup>	.606
2.152	1.727	2.416 1.810	1.067	1.892
5.773	6.333 5.634	4.857 4.700	3.833	5.444 4.957
22	21	30	30	9 23
1.717	1.868	2.572	.748	2.082
6.050	6.381	5.778 4.839	4.800 5.808	6.000
20	21	31	200	56
Men's Knit Shirt Single Married	Single Married Chip and Dip Set at	\$6.98 and \$7.00 Single Married Chip and Dip Set at	\$7.98 and \$8.00 Single Married Chip and Dip Set at	\$8.98 and \$9.00 Single Married

asignificant at .05 level.

<sup>&</sup>lt;sup>b</sup>Significant at .01 level.

TABLE 37.--Illusion susceptibility and age.

1		Odd			Even		
Age	N	Mean	St'd Dev.	l <sub>N</sub>	Mean	St'd Dev.	t or z
ryall							
Age 20-34	59	6.881	2.248	7 7 7 7	6.339	2.332	1.257
86 00-4		77.	] ~		.00	. L .	77.
ge Ju nal Dr		•	•		•	T 0 •	_
Age 20-34		.28	.01	54	.13	. 45	$\infty$
e 35	33		2.231	22	•	$\sim$	ή·
Over 50		•	.51	23	34	99	-1.050
n's Sh							
Age 20-34	53	4.925	· 93	62	.16		5
e 35-4		.77	1.913		.13	$\sim$	903
Ove <b>r</b> 50		60.	61.		$\bigcirc$	.00	1,4
ndry Ca							
ge 20		9 17 0	.12		.33	.09	.39
e 35-4	25	5.440	2.385	იე იე	5.000	2.230	1,091
Over 50		.60	.05		.00	.75	.00
rsibl							
e 20-34	53		1.902	ĘJ	6.623	2.302	.302
ge 35-4		.25	.87		.27	.26	$\sim$
Over 50		.50	.50		· 64	.05	37
ton Ble		•	(			,	
20	55	4.162	1.800	25	3.903	2.061	.708
ge 35-4		£ 23	.01		, 33	. 84	_
Over 50		°, ₹8	.79		96.	.53	.15
ton Kni							
		900	.32		.45	±84	.14
.ge 35-4	ω α Λ Λ	4.857	2.030	0 7 7 7	5.281 4.625	2.154	-1.113 878
() K () ()		)	) •		•	)  -  -	•
27 72							

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# Broiler	<del>-</del> 4	<u>ن</u> ۲	€. C.	96.		.33	<i>Ψ</i> .	673
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-34 -34 -34 -34 -37 -37 -37 -37 -37 -37 -37 -37 -37 -37	" Broile					3		
-49         0         Dip Set at and \$7.00         19       5.474       2.061       10       4.947       1.059       1.115         10       5.474       2.061       10       4.947       1.059       1.115         10       5.474       2.061       10       4.947       1.050       1.115         10       14       4.420       1.096       7       4.714       1.906       .851         10       20       5.315       1.096       7       4.714       1.906       .851         149       2.34       1.899       10       4.474       1.906       .8523         149       2.583       2.479       1.726       9       4.375       1.111       .733         10       2.590       2.500       1.646       4.625       1.833       1.902         10       2.750       2.222       8       5.625       2.059       1.160         10       2.750       2.500       1.960       1.947       1.166	13	3	70.	6.6		.00	†\(\)\.	<i>S S</i> •
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and \$7.00  and \$7.00  19 5.474 2.061 19 4.947 1.059 1.115  -34  Dip Set at  and \$8.00  Dip Set at  Dip Set at  and \$9.00  Dip Set at  and \$9.00  20 5.550 2.109 16 4.625 1.833 1.902  -34  -50  8 4.000 2.500 10 5.99 1.111	Dip Set a		,					
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-49         04         04         0         0         0         10         10         10         10         11         12         13         13         14         15         16         17         16         17         18         18         19         18         11         11         12         14         14         15         16			7 47	<i>)</i> ()•		46.	7	11
Dip Set at  and \$8.00  Dip Set at  and \$8.00  -34  -49  Dip Set at  Dip Set at  Dip Set at  and \$9.00  -34  -34  -34  -49  -49  Dip Set at  -50  -50  -50  -50  -50  -50  -50  -5	<u></u>		. 42	$\epsilon_{9}$		.30	.73	.23
Dip Set at  and \$8.00  and \$8.00  -34  -34  -49  0  1.899			.31	00.		.71	06.	85
and \$8.00  2	Dip Set a							
-34 -49 0 7 4.857 1.726 9 4.474 1.972 2.523 0 Dip Set at and \$9.00 -34 -50 8 4.000 2.520 10 5.000 1.549 -1.416	and \$8.							,
-49 -49 -79 -79 -70 -79 -70 -79 -70 -79 -70 -79 -70 -79 -70 -79 -70 -70 -70 -70 -70 -70 -70 -70 -70 -70	13		50	ώ •	10	74.	06.	.523
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Dip Set at and \$9.00			ص	.72	α <u>ጉ</u>	.37	11	.73
and \$9.00 -34 -50 -50 8 4.000 2.500 10 5.000 1.549 -1.41	Dip Set a							
-34 20 20 5.550 2.109 16 4.625 1.833 1.90 -50 8 5.625 7.058 .16 0 8 4.000 2.500 10 5.000 1.549 -1.41	nd \$9.				,	,	(	
-50	-3		. 55	.10		£5.	€.	00.
0 8 4.000 2.500 10 5.000 1.549 -1.41	-5		.75	. 22		ر س	• 05	1
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aSignificant at .05 level.

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TABLE 38.--Illusion susceptibility and income.

1		0dd			Even		
Income	Z	Mean	St'd Dev.	N	Mean	St'd Dev.	t or z Ratio
Carryall Bag							
5 \$5,999		.55	.81	50	.72	,24	16
to \$	39	6.821	2.286	41	6.707	1.864	
Over \$10,000		.31	.19	50	. 34	ή.	26
l Dres							
\$5,000		ص	∞ • •		.33	64.	1.74
0 to	39	4.769	2.166	0 17	5.150	1.975	908
\$10,000		69.	. 14		000	49	.21
S							
To \$5,999		50.		22	. 7 4	5.7	7 7
000 to \$	33	<u>ال</u> ا.	Ğ.	7 7	.77	2.235	1.587
\$10,000	14.3	57	$\alpha$	24	5.723	įη.	49
۲۵							
To \$5,999		20∙	•		ħС.	7.	43
000 to \$	800	ON			5.262		.275
10,000	36	$\widetilde{}$	.22	52	ď	.25	42
sible B							
To \$5,999		.59	7	ат С	م	.15	95
000	യ സ	6.474	1.788		6.600	2.095	283
000,01\$	33	.74	.03	50	,24	. 42	0 1
n Ble							
\$5,999		. 45	<i>•</i> 0 £	74	.29	.24	39
000 to \$	7 7	4.333	2.043	ر د د	.52	2.279	$\sim$
ver \$10,000	34	9.	٠.	57	9	.13	73
ton Knit T							
To \$5,999		.11	96.		89	.70	28
6,000 to	ťŠ.	5.452	2.138	σ\ 7	5.286	2.030	.340
ver \$10,00		. 14	.03		. 48	00.	$\mathcal{S}^{\setminus}$

25	00)·T-	12	- 565	.02		.10	- 339	.23			.20	1.551	9.		α		7.004×	2			.11	755	1.22	
	2.196 2.196	.03	2.160	a; ⊙•		ന വ •	2.057	†7€.			$\frac{\alpha}{c}$	2.147	$\Box$		۲	- (	] . x . ]	<u>.</u>			° 4.5	1.814	.10	
7		.17	(.051	747		<u> </u>	(.13)	· 5.			Ċ).	. 14 5	5.375		0.7	) r •	• ~∵	5.308			5	5.308	. 45	
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٠ 0 -	2.432	36.	2.127	96.		α.` •	1.783	.76			· 40	$\Box$	•		L	· .	. 37	5.656			h:14	2.656	.25	
.85	7.133	.22	5.775	. Li 6		, O 4	000.9	94.			.83	ζ.	ピノ			÷ ;	· 6.11	5.167			G.	5.167	.23	
	, m	31	14.0	45		C.	50	00					හ   					12				12		
luid at \$1.00	00,	0	to \$9,999	000,	Broiler	66		000,	ip Se	& '∀	66	<b>⇔</b>	,000	Set	• स्थ	<i>ر</i>	<b>↔</b> 0	00	d i	d \$9.	66	to \$9,999	000	
Z 0	• v v v v s	Kni 55.9	` • O	€ .	ırn	5,9	00	₩	nd	6.98 a	5,9	00	ver \$1	nd C	7.98 a	7°C+ 0	000,9	ver \$1	and	8.98 a	0 \$5,9	0000,9	$\vdash$	

asignificant at .05 level.
bsignificant at .02 level.

# APPENDIX E

# INSTRUCTIONS AND FORMS USED IN STAGE II STUDY

#### ODD-EVEN RETAIL PRICE STUDY

#### I. PURPOSE

The purpose of this study is to gather information about the response of customers to odd and even retail price endings (i.e., merchandise priced at \$6.98 versus \$7.00). The results gathered from the study will then be used to guide buyers, and other interested individuals in the value and appropriateness of alternative retail price endings.

#### II. PROCEDURES

The study will be conducted for a four-week period; beginning on Monday morning, May 1, 1967, and will extend through the close of business Saturday, May 27, 1967.

The total study involves several representative items which will be carried in all BURDINE'S stores. During the period of the study, the prices of the affected items will be adjusted between odd and even prices on a scheduled basis which will be furnished you.

The significant thing to remember is that the price of an item will not necessarily change every week.

Therefore, it is possible for the price of an item to be the same for two consecutive weeks.

The study simply requires two basic demands of the Department Managers. The first is that each Department Manager make the appropriate price changes when scheduled to do so. The study will also require in some cases that the Department Manager weekly establish the sales and ending stock of the item, and report these figures to the Main Store Department Buyer representative.

In the event that any questions or problems with regard to the study should arise, please call the appropriate Main Store Department Buyer.

#### CHECKLIST FOR DEPARTMENT MANAGERS

(FOR DEPARTMENTS USING PERPETUAL INVENTORY CONTROL)

All demands required for the effective conduct of the study can be most easily summarized into the following checklist of do's and don'ts.

#### DO'S

- 1. Establish exactly what item or items included in the study fall within your area of responsibility.
- 2. Determine the exact beginning stocks on the selling floor and in the receiving room for the start of business Monday, May 1, 1967.
- 3. If any items are received during the week, please be certain that they are marked at the same price ending as the merchandise on the selling floor.
- 4. Have appropriate counter sign and item price tickets available by Monday morning in the event that a price change for the following week becomes necessary.
- 5. Keep list of returns of the item(s) and the price at which the sale was made. If possible, also attempt to determine the date of purchase and enter on page 2 of "Odd-Even Study Price Schedule."
- 6. Each Monday morning determine the appropriate price ending for the coming week.
- 7. Each Monday morning make necessary item price ticket and counter sign changes. (Note: Please be

certain that the merchandise in the receiving room as well as on the selling floor is adjusted.)

#### DON'TS

- 1. <u>Don't</u> alter the location or amount of display space devoted to the item during the four-week test period.
- 2. <u>Don't</u> devote unusual selling effort to the item, (i.e., neither single out the item for special promotion or stress, nor neglect the item if it has been the usual practice of the sales staff to include mention of the item to a customer when a related item is purchased).
- 3. <u>Don't</u> include mention of the price changes in the sales presentation of the item to a customer.
- 4. <u>Don't</u> pencil price changes on tickets which will also show the old price.

## At the completion of the study on Monday a.m., May 29:

- 1. Return to the main store Department Buyer the "Odd-Even Study Price Schedule" with the sheet listing any returns of the item.
- 2. Convert the price of the item to its original before-study retail price ending.

# CHECKLIST FOR DEPARTMENT MANAGERS (USING STOCK COUNTS FOR SALES DETERMINATION)

All demands required for the effective conduct of the study can be most easily summarized into the following checklist of do's and don'ts:

#### DO'S

- 1. Establish exactly what item or items included in the study fall within your area of responsibility.
- 2. Determine the exact beginning stocks on the selling floor and in the receiving room for the start of business Monday, May 1, 1967, and for each subsequent Monday of the study period.
- 3. Keep track of all receivals or transfers of the item during the week, and be certain that they are appropriately entered in the stock records.
- 4. If any items are received during the week, please be certain that they are marked at the same price ending as the merchandise on the selling floor.
- 5. Have appropriate counter sign and item price tickets available by Monday morning in the event that a price change for the following week becomes necessary.
- 6. Keep list of returns of the item(s) and the price at which return was made. If possible, also attempt to determine the date of purchase.

- 7. Each Monday morning determine sales of the item for the prior week by the procedure indicated on the attached form "Determination of Odd-Even Stock/Sales Form."
- 8. Each Monday morning arrange to have resulting sales and ending stock for each week reported to the appropriate main store Department Buyer or his representative.
- 9. Each Monday morning determine the appropriate price ending for the coming week.
- 10. Each Monday morning make necessary item price and counter sign changes. (Note: Please be certain that the merchandise in the receiving room as well as on the selling floor is adjusted.)

#### DON'TS

- 1. <u>Don't</u> alter the location or amount of display space devoted to the item during the four-week test period.
- 2. <u>Don't</u> devote unusual selling effort to the item, (i.e., neither single the item out for special promotion or stress, nor neglect the item if it has been the usual practice of the sales staff to include mention of the item when related merchandise is purchased).
- 3. <u>Don't</u> include mention of the price changes in the sales presentation of the item to a customer.

4. <u>Don't</u> pencil price changes nor clip tickets—the preparation of new tickets is necessary when price changes go into effect.

### At the completion of the study, on Monday a.m., May 29:

- 1. Return to the main store Department Buyer the "Determination of Odd-Even Stock/Sales Form."
- 2. Convert the price of the item to its original before-study retail price ending.

# CHECKLIST FOR DEPARTMENT BUYERS (USING PERPETUAL INVENTORY CONTROLS)

#### DO'S

- 1. <u>Each Monday morning</u> when the sales for the past week become available, complete the "Odd-Even Perpetual Sales/Stock Determination Form" for each store.
- 2. Each Monday morning indicate to the Department Manager of each store the appropriate price of the item for the following week.
- 3. Maintain an adequate stock level of the item in each store.
- 4. When the opportunity allows, check to insure that the Department Manager is conforming to the prescribed plan, with regard to the price and display of the item.
- 5. Be certain that all reorders, transfers, etc. are entered on the stock control book before completing the "Odd-Even Perpetual Sales/Stock Determination Form."

#### DON'TS

- 1. Don't markdown the merchandise for promotions or clearance.
- 2. Don't alter the display of the item during the study period.
- 3. Don't advertise the merchandise during the study period.

### At the completion of the study on Monday, a.m., May 29:

- 1. Collect the "Odd-Even Study Price Schedules" which are to be returned from each store by the various Department Managers.
- 2. Retain for pickup the six "Odd-Even Study Price Schedules" and the "Odd-Even Perpetual Sales/Stock Determination Form."

In the event of any questions or problems call collect: David Georgoff, Boca Raton, 395-9141.

# CHECKLIST FOR DEPARTMENT BUYERS (USING STOCK COUNTS FOR SALES DETERMINATION)

### DO'S

- 1. Each Monday morning arrange to have someone request of the Department Manager of each store the sales and ending stock of each item, which is to be entered on the enclosed "Odd-Even Sales/Stock Report Form."
- 2. Each Monday morning indicate to the Department Manager of each store the appropriate price of the item for the following week.
- 3. Maintain an adequate stock level of the item in each store.
- 4. When the opportunity allows, check to insure that the Department Manager is conforming to the prescribed plan, with regard to the price and display of the item.

#### DON'TS

- 1. Don't markdown the merchandise for promotions or clearance.
- 2. Don't alter the display of the item during the study period.
- 3. Don't advertise the merchandise during the study period.

# At the Completion of the study on Monday a.m., May 29:

- 1. Collect the "Determination of Odd-Even Stock/ Sales Form" which is to be returned from each store by the various Department Managers.
- 2. Retain for pickup the six "Determination of Odd-Even Stock/Sales Forms" and the master "Odd-Even Sales/Stock Report Form."

#### ODD-EVEN STUDY PRICE SCHEDULE

Store	Department
Item	
WEEK 1 May 1 thru 6	
Price	<del></del>
WEEK 2 May 8 thru 13	
Price	
WEEK 3 May 15 thru 20	
Price	<del></del>
WEEK 4 May 22 thru 27	
Price	
WEEK 5 May 29 on	
Price	<del></del>

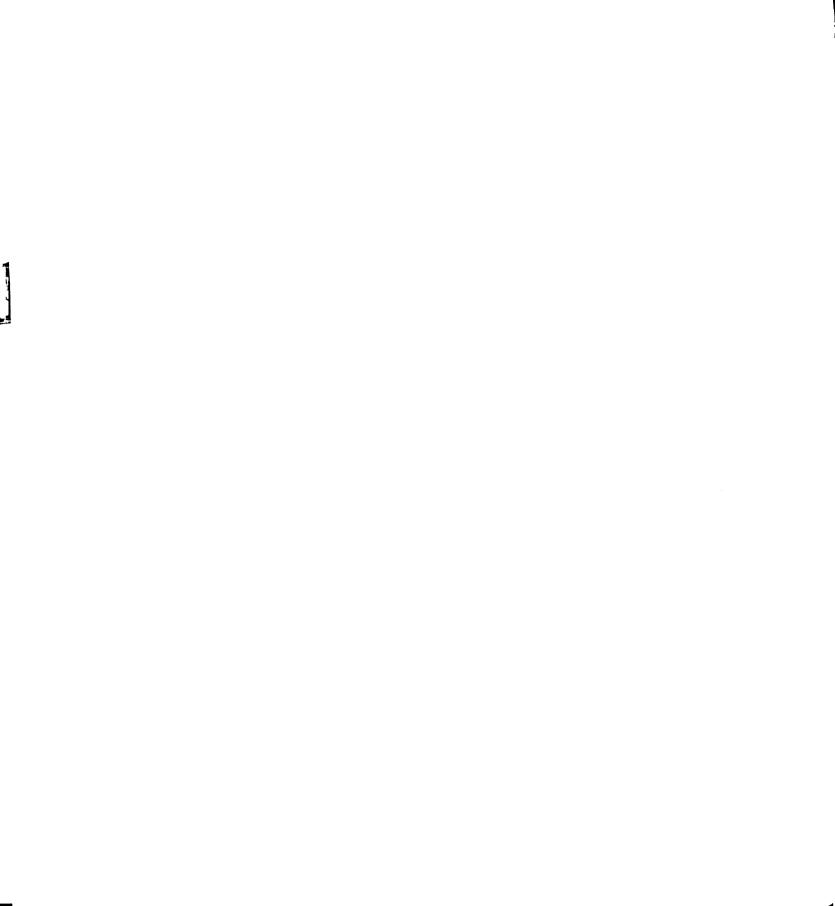
Note: Post merchandise returns individually on page 2 of this schedule. After the completion of the test, Monday a.m., May 27, please return this schedule and the attached merchandise return sheet to the appropriate main office Department Buyer.

# MERCHANDISE RETURNS

Store		Depar	tment
Item			
(Note:	Please lis	t merchandise retu	rns individually.)
		Date of Purchase (if possible)	Store Where Purchase Made (if possible)

# DETERMINATION OF ODD-EVEN STOCK/SALES FORM

Stor	ceDepartm	nent
Item	n	
WEEK	K Price for week	
(A)	Beginning Stock on Hand, Mo	onday a.m., May
	Plus: Reorders received du	uring week
	Plus: Transfers in, made d	luring week
(B)	Total: Merchandise availab	ole for sale
(C)	Ending inventory Saturday p (Include customer returns during week)	
	Plus: Transfers out	
	Plus: Damaged and soiled s removed during week from returned to manufacturer.	inventory or
(D)	$\frac{\text{Total:}}{\text{end of week.}}$	ed for at
	Total sales for week (Subtr	eact D from B).
$\circ f$	te: Post customer returns of this report. Detail returns orting to main store Buyer.)	individually when
WEEK	Y Price for week	
	Beginning Stock on Hand, Mc (Note: Beginning stock i line C abovethe ending past week)	s equal to
	Plus: Reorders received du	ring week
	Plus: Transfers in made du	ring week
(B)	Total: Merchandise availab	ele for sale



(C)	(Inc	inventory Saturday p.m., May lude customer returns made ing week)	
	Plus:	Transfers out	
	remo	Damaged and soiled stock etc. ved during week from inventory or rned to manufacturer.	
(D)		Merchandise accounted for at of week.	
	Total	Sales for week (subtract D from B).	

## ODD-EVEN SALES/STOCK REPORT FORM

					_
Store	Price	Weekly Sales	Ending Stock	Weekly Returns	
1					_
2					_
3					_
4					_
5					_
6					_
Sheet 3	3)	returns	for week	individu	- ually on
Sheet (May	3) / - )				- ually on
Sheet (May	3)		for week  Ending Stock		- ually on -
Sheet (May	3) / - )				- ually on - -
Sheet (May	3) / - )				- ually on
Sheet (May	3) / - )				- ually on
Sheet (May	3) / - )				- ually on
Sheet (May Store 1 2 3	3) / - )				- ually on

## APPENDIX F

# AMALYSIS OF VARIANCE AND COVARIANCE TABLES FOR STAGE II RESULTS

TABLE 39.--Woman's Cotton Knit Top: Analysis of covariance of sales (y), adjusting for variations in merchandise available for sale (x).

Some of Ventetion		Sum of Cross	f Squares an ss Products	s and	Devi Re	viation fr Regression	Deviation from Regression	
Source of Variation	DF	2 x 2	Σxy	Ex2	Sum of Squares	DF	Mean Square	ratio
Total	23	15765.3	962.5	240.6				
Store	5	14785.8	852.8	125.4				
Weeks	Μ	752.3	17.2	12.4				
Treatments	1	24.0	(3.0)	7.				
Error	14	203.2	95.5	102.4	57.5	13	4.4	
Treatment plus error	15	227.2	98.5	102.8	60.1	14		
Adjustment treatment means					5.6	Н	2.6	.591

TABLE 40.--Casual Dress: Analysis of variance of sales.

Sourc Varia	Sum of Squares	Df	Mean Square	<u>F</u> ratio
Total	31.4	15		
Stores	7.2	3		
Weeks	12.7	3		
Treatments	.025	1		
Error	36.9	8	4.6	.005

TABLE 41.--Women's Shorts: Analysis of variance of sales.

Source of Variation		Df	Mean Square	ratio
Total	155.6	23		
Store	101.4	5		
Weeks	11.5	3		
Treatment	3.4	1	3.4	1.195
Error	39.4	14	28.2	

TABLE 42.--Cleaning Fluid: Analysis of variance of sales.

					· · · · · · · · · · · · · · · · · · ·
	Source of Variation	Sum of Squares	Df	Mean Square	ratio
Tota	.1	1267.3	23		
Stor	е	688.8	5		
Week	S	96.3	3		
Trea	tment	42.6	1	42.6	1.357
Erro	r	439.6	14	31.4	

TABLE 43.--Men's Knit Shirt: Analysis of covariance of sales (y), adjusting for variations in merchandise available for sale (x).

Somme of Ventetion		Sum of Cross	Sum of Squares a Cross Products	and ts	De <b>vi</b> Re	viation fr Regression	Deviation from Regression	
	DF	2×2	Σxλ	Σy2	Sum of Squares	DF	Mean Square	rat10
Total	23	253117.0 17861.4	17861.4	3795.6				
Stores	5	167616.8	11327.7	1969.4				
Weeks	$\kappa$	19527.5	4593.9	413.8				
Treatments	7	715.1	212.9	63.4				
Error	14	65257.6	1726.9	1349.0	1303.3	13	100.3	
Treatment plus error	15	65972.7	1939.8	1412.4	1355.4	14		
Adjusted treatment means					52.1	٦	52.1	.519

TABLE 44.--Laundry Cart: Analysis of variance of sales.

Source of Variation	Sum of Squares	Df	Mean Square	ratio
Total	24.0	23		
Stores	8.0	5		
Weeks	1.0	3		
Treatments	.2	1	.2	
Error	14.8	14	1.1	.189

TABLE 45.--"No Turn" Broiler: Analysis of covariance of sales (y), adjusting for variations in merchandise available for sale (x).

Work of Work of the		Sum of Cross	Sum of Squares and Cross Products	and	Devi Re	Deviation from Regression	e e
	면 다	2×2	Σxy	£y2	Sum of Squares	Mean DF Square	e ratio
Total	23	319.3	66.3	33.8			
Stores	5	182.8	9.04	17.8			
Weeks	8	59.3	4.6	2.8			
Treatments	٦	5.6	1.3	9.			
Error	14	9.47	19.8	12.6	7.3	13 .6	<b>N</b> O
Treatment plus error	15	77.2	21.1	13.2	7.4	14	
Adjusted treatment means					.1	ι.	1 .167

TABLE 46.--Reversible Broiler: Analysis of variance of sales.

Source of Variance	Sum of Squares	Df	Mean Square	ratio
Total	37.0	23		
Stores	17.8	5		
Weeks	10.2	3		
Treatments	. 4	1	. 4	
Error	8.6	14	.6	.667

TABLE 47.--Cotton Blend Duster: Analysis of covariance of sales (y), adjusting for variations in merchandise available for sale (x).

		Sum Cro	Sum of Squares as	s and	Devi	viation fr Regression	Deviation from Regression	
Source of Variation	DF	2x2	Σxy	£y2	Sum of Squares	D.F.	Mean Square	ratio
Total	23	2517.8	434.3	333.3				
Stores	5	943.8	334.6	121.8				
Weeks	κ	1334.1	72.5	98.3				
Treatments	Ч	9.99	43.3	28.1				
Error	14	173.3	(16.1)	85.1	83.6	13	4.9	
Treatment plus error	15	239.9	27.2	113.2	110.1	1 4		
Adjusted treatment means					26.5	٦	26.5	4.141

TABLE 48.--Carryall Bag: Analysis of covariance of sales (y), adjusting for variations in merchandise available for sale (x).

Source of Vertetion		Sum of Cross	Sum of Squares and Cross Products	and ts	Devi. Re	viation fr Regression	Devlation from Regression	
	DF	2×2	Σ×y	2 y 2	Sum of Squares	DF	Mean Square	ratio
Total	23	47471.6	7513.2	3131.8				
Stores	5	37877.9	5682.2	1031.3				
Weeks	~	1319.4	(153.3)	19.5				
Treatments	1	477.0	312.0	204.1				
Error	14	7797.3	1672.3	1876.9	1518.2	13	116.8	
Treatment plus error	15	8274.3	1984.3	2081.0	1605.1	14		
Adjusted treatment means					86.9	Н	86.9	447.

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