Jacobsen and Textron ink a sale agreement

Textron, Inc., Providence, R.I. last month signed an agreement in principle with Allegheny Ludlum Industries to purchase Jacobsen Manufacturing Co., Racine, Wis.

In an official release to Jacobsen employes, Jacobsen president Frank S. Depew said the company's management team was expected to remain largely

The agreement was expected to be finalized late last month or early this month. Textron also owns E-Z-Go Golf Car, Augusta,

VARIETIES

U.S. patent issued for new Kentucky bluegrass

United States patent No. 4165 has been issued for Birka Kentucky bluegrass, according to Bob Peterson, vice president of E. F. Burlingham & Sons, Forest Grove, Ore. The company has the exclusive U.S. rights for production and marketing.

Peterson describes Birka as a Kentucky bluegrass that has consistently proven its ability to maintain an attractive appearance under low maintenance conditions throughout eight years of testing under research conditions in the U.S. and Canada.

'Birka's characteristics make ideal for home lawns, golf courses, athletic fields, or any area which demands a combination of hardiness and good looks," Peterson told LAWN CARE INDUSTRY. Birka is currently in production and adequate seed supplies are available. It is included on the recommended list for Maryland and Virginia.

For further information, contact Peterson at P.O. Box 217, Forest Grove, Ore. 97116, or call (503) 357-2141.

Lawn manufacturers association formed

Representatives of the lawn and garden industry have formed a new, industry-wide Lawn and Garden Manufacturers Association with headquarters in Chicago and additional offices in Washington.

Announcement was made by C. Edward Scofield, first LAGMA president. Scofield is executive vice-president of the RA-PID-GRO Corp., Dansville,

"For the first time, various segments of the diversified multi-billion-dollar lawn and garden industry have been brought together into one affiliation," said Scofield. "Our primary objective is to establish a cohesive force that will further the growth of the vast lawn and garden industry.'

Last month an invitation went out to more than 2,000 lawn and garden manufacturers inviting them to an introductory meeting of the association. The meeting will be held June 19-20 in Chicago, at the Hyatt Regency O'Hare Hotel.

There will be a director's reception beginning at 6:30 p.m., June 19. From 10 a.m. to 3 p.m. June 20, speakers will give an industry perspective of the association, a trade press perspective, the definition and scope of the industry will be discussed, and long-range and three-year plans will be discussed by Sanford J. Hill, executive director.

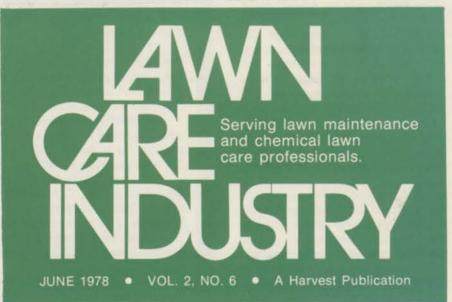
Some charter members include Nursery Specialty Products, Seaboard Seed Co., Hesston Manufacturing, Melnor Industries and Plant Marvel.

Association headquarters are: 111 E. Wacker Dr., Chicago, Ill. 60601. Phone is (312) 644-6610.

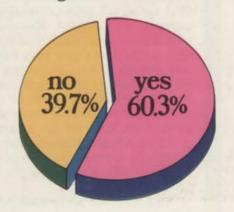
Association vice-president E. Olshansky, president of Science Products Co., Inc., Chicago, said that interest in the association has already attracted numerous company members, representing a broad spectrum of the industry. Appropriate working committees have been appointed.

Along with president Sco-field, three additional association officers were announced: vice-president, E. Olshansky; treasurer, W. R. Barrett, general manager, Phillips Products Co., Inc., Streamwood, Ill.; and secretary, Jane McAlpine, lawn and garden sales coordinator, Countryside Books, Barrington, Ill. Nine industry members comprise the charter board of direc-

Named to manage the administrative affairs of the association was Smith, Bucklin and Associ-



Do you employ an agronomist?



Source: 1977 LCI survey

BUSINESS

Lawn care companies across country get late work start due to weather

A late, cold, wet spring coming on the heels of one of the most severe winters in history -

REGULATION

Mower safety standards to come by year's end

A spokesman for the Consumer Products Safety Commission in Washington said the CPSC has received more than 100 comments on its proposed mower safety standards-"a fair portion of them negative."

The CPSC staff is evaluating these comments, and its technical staff is working up data to be released later this month or early in July. The Commission is not expected, however, to decide on the standards until at least November.

The Outdoor Power Equipment Institute and its vice president David T. McLaughlin recently urged that any CPSC mandatory standard avoid restrictive design requirements, and that performance requirements be adopted which would allow manufacturers to develop new technological approaches to protecting users of power lawn mowers (see "Innovative Safety Standards Sought by Mower Manufacturers," LAWN CARE INDUSTRY, May, page 1). McLaughlin is chairman of Toro Co., Minneapolis, Minn.

put many lawn care businessmen behind the eight ball as they attempted to schedule their men and trucks on customer lawns for the first work of the 1978 lawn care season.

Reports from across the country have indicated that many companies are still playing "catch-up" from the late start they got due to the weather.

"We had all of our help hired and equipment ready to go by the end of February," one midwestern lawn care businessman recently told LAWN CARE INDUSTRY. "Then we got the bad weather, it even snowed here in April. Then the first nice week we had every customer called and wanted us on their lawn 'now.'

Frank McGarvin, owner of Terra Green Lawn Corp., Florissant (St. Louis), Mo. reported: "The weather has really hurt us. We are a service business, and if we can't service our accounts, where are we?" John Craigie, vice president of sales and marketing for Sears Lawn & Leaf, Wheeling (Chicago), Ill. reported: "All of us in this market have had weather problems. We are all playing catchup." John Pendleton, owner of A AA Aerifying Service, South Euclid (Cleveland), Ohio reported: "I've got a backlog of jobs with standing water on them. When the weather breaks, I'm really going to be working."

QUICK STARTS

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For a complete market study of the lawn care industry in Cleveland, a continuing series of in-the lawn care business AINO BIVIS NV91HDIW city, potential lawn care e there and how they go RIEPZ63322-NS-



Ohio planners. Dick Warner (left) and Dr. David Martin are currently planning the 1978 Ohio Turfgrass Conference to be held Dec. 5-7 in Columbus. Warner is with O.M. Scott & Sons, Marysville, Ohio, and Martin is turf professor at Ohio State University, and executive secretary of the Ohio Turfgrass Foundation. There will be three days of lawn care sessions at the conference.

ASSOCIATIONS

Washington landscapers affiliate with ALCA

The Landscape Contractors Association of Metropolitan Washington (LCAMW) has established formal affiliation with the Associated Landscape Contractors of America (ALCA), by becoming a sponsoring member of the national group. Announcement of the affiliation comes after formal approval by the Board of Directors of both organizations. LCAMW, headquartered in suburban Reston, Virginia, becomes the fourth state/regional group to affiliate with ALCA, following California, Illinois, and Colorado.

The sponsoring member category is the means by which state or regional organizations may establish a formal relationship with ALCA, while maintaining its own independence, and is

formally set forth in the ALCA bylaws.

Under the affiliation arrangement, all ALCA publications will be sent to LCAMW, for reproduction and distribution to LCAMW members. Additionally, LCAMW members will be able to attend all ALCA meetings and seminars at the member fee, and will be able to purchase additional copies of ALCA publications at the member price.

LCAMW President J. Landon Reeve IV (of Chapel Valley Nursery Company, Woodbine, Maryland) expressed the group's desire to see the affiliation become a meaningful tool to bring more and better services to the LCAMW member contractor. ALCA President Ron Ahlman also praised the move, stating "We are very pleased to have the Washington area organization as our fourth Sponsoring Member, and both LCAMW and ALCA should benefit from the arrangement."

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The Harvest Publishing Company, a subsidiary of Harcourt Brace Jovanovich, Inc., publishers of WEEDS TREES & TURF, PEST CONTROL, NPCA Extra, GOLF BUSINESS and the Scientific Guide to Pest Control Operations.

Merion bluegrass birthday: The Merion Bluegrass Association will celebrate a silver anniversary at its annual meeting the 15th and 16th of this month at the Red Lion Inn in Spokane, Wash.

'Merion Kentucky bluegrass was the forerunner of a trend in the production and utilization of specialized turfgrasses and has an enviable record of success," Richard H. Bailey recently told LAWN CARE INDUSTRY. He is president and general manager of Turf-Seed, Inc., Hubbard, Ore., and also president of the Association. He said that the distribution of Merion Kentucky bluegrass has been unique, with seed growers in the West forming the Association to fund a consumer and dealer oriented promotion program to aid in sales of Merion seed.

Sod producers to Spokane: The scenic Pacific Northwest is waiting to welcome the American Sod Producers Association Summer Convention and Field Days in July, according to president Glenn Rehbein of Lino Lakes, Minn. Named as convention chairman is Doyle Jacklin, marketing manager for Jacklin Seed Co., Dishman, Wash.

"This will be the first time ever the event has been held in the Northwest and in a seed production area," Rehbein said. He said that between 350 and 400 sod producers and suppliers will be attending the July 19-21 event headquartered at the Sheraton-Spokane Hotel.

Successful seminars: A number of different series of lawn care and turf seminars put on by some of the major companies in the industry this past year have had some very helpful and positive effects on the industry.

Companies like Swift Agricultural Chemicals Corp., Winter Haven, Fla., O.M. Scott & Sons, Marysville, Ohio, Hercules, Inc., Wilmington, Del., Northrup King Co., Minneapolis, and many other have been touring the country and providing much useful information for fledgling lawn care businessmen just starting out and some of the old-timers in the industry too.

The seminars have allowed company experts to share their information with lawn care businessmen, and also bring tips from other parts of the country. It has been a chance for lawn care businessmen in any given region to meet one another and compare notes (although if two lawn care businessmen are working in the same area, you might not find too much note-comparing going on, although even this attitude is changing). The seminars and get-togethers have also done a great deal to help identify the lawn care industry and single it out as a very real industry with specific needs and demands. And, of course, the seminars have turned up a lot of prospects who might just be in the market for a bag or two of fertilizer or seed, or chemicals or equipment. Companies are scheduling more of these seminars this year and early next, keep on the lookout for them.

More \$20,000 households: Many lawn care businessmen across the country have reported that their prime customer has a household income hovering just below or just above the

The number of households earning over \$20,000 in the future is projected to increase dramatically, according to the U.S. Department of Commerce — even in uninflated 1975 dollars. Commerce figures show that 26 percent of households had an income of \$20,000 or more in 1975. By 1980, this figure will be up to 38 percent; by 1985, 45 percent; and by 1990, a whopping 56 percent. More than half, and remember, this is in uninflated dollars based on 1975 figures.

Hartyl Lucks retires: Hartyl Lucks, one of the people responsible for building the ChemLawn Corp. business and tradition, retired from the company earlier this year. He joined ChemLawn in 1970 for what was to be a two-year term of activity. He was induced out of previous retirement by company founder Dick Duke and Dick Copeland, present company vice president of finance.

Lucks was responsible for being the first person to apply 2-4,D in the dry form in conjunction with fertilizer in 1948, the first commercial application in the turf industry using the combined weed-feed principle.

Virginia turf research: The establishment of the Southern Piedmont Research and Continuing Education Center at Blackstone, Va. has provided an opportunity to conduct turfgrass field research in the warmer environment of the state. The turf research staff at Blackstone and Blacksburg, in cooperation with the Virginia Turfgrass Council, sought and received a \$10,000 grant-in-aid from the Virginia Agricultural Foundation to develop turf research facilities at this location. Recently, the Turf and Garden Division of Todd Farm Equipment, Inc., in conjunction with Rain Bird, donated over \$3,000 worth of irrigation equipment to the

Disease identification guide is available

A practical turf disease identification guide for on-site use by lawn care businessmen and other turf managers is now

available. The manual, entitled A Turf Manager's Guide - Microscopic Identification of Common Turfgrass Parthogens, deals chiefly with the microscopic

features of the fungi which cause turfgrass diseases and how to recognize them. It was written by Patricia O'Connor Sanders. research assistant in the Department of Plant Pathology at Pennsylvania State University.

It is available for \$5 to members of the Pennsylvania Turfgrass Council, and for \$10 for non-members. For more information, write: PTC, 20 Tyson Building, University Park, Pa. 16802.

HERBICIDES

Morton-Norwich agrees to produce Elanco's Spike

Elanco Products Co., Indianapolis, and Morton-Norwich Products. Inc., have entered into an agreement in which Morton-Norwich will produce tebuthiuron, a chemical sold to the green industry under the trade name Spike.

Tebuthiuron will be pro-duced in a \$17 million manufacturing facility now under construction at Week's Island, Louisiana. The new plant is scheduled to be on-stream in

According to Elanco president James Lake, "The agreement was needed to assure an adequate supply of tebuthiuron in anticipation of growth in our tebuthiuron-containing products by the early 1980's." Spike is already widely used in controlling unwanted vegetation along railroad rights-of-way, and is gaining a place in utility and industrial sites for weed control.

BUSINESS

Cinci's Thornton begins a maintenance division

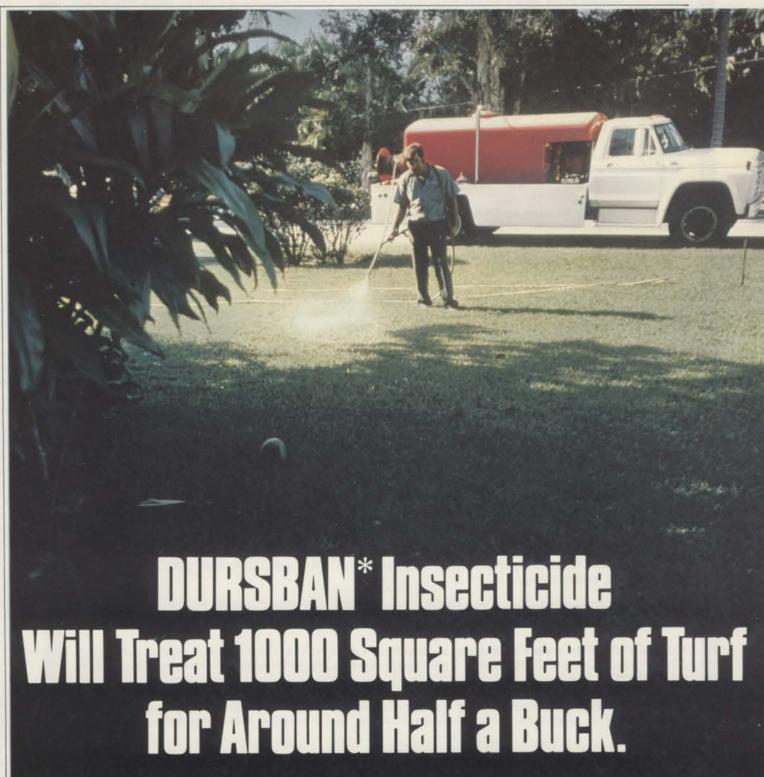
Gary Thornton, president of Thornton Landscape, Inc., Cincinnati, Ohio has announced the development of a maintenance division. Thornton Environmental Management (T.E.M.) ties in the already established Spray-A-Lawn fertilizing division and the landscaping division. Filling a void in the landscape maintenance industry, T.E.M. increases the residential and commercial investment and insures the cultivation of the landscape as it was designed.

According to Thornton, the total maintenance program of professional care was primarily developed to free the time of commercial property managers who do not have the extensive experience in maintaining a landscape. The initial costs and upkeep of necessary equipment is another prohibitive factor in both small and large landscapes. Expensive employee down-time from typical maintenance responbilities becomes eliminated by working with T.E.M.'s professionals, particularly during seasonal changes in horticulture.

T.E.M. provides both plant and lawn care maintenance. Pruning, fertilizing, insect and disease control and edging plant beds are just some of the plant care provided. Lawn care, from mowing to preventative weed control, highlight this program. Even litter problems of commercial areas are taken care of in the comprehensive maintenance program. Drew Todd, salesman for T.E.M. and a landscape horticulturist previously with the U.S. Forest Service, notes pruning and insect and weed control will be a part of any T.E.M. total program.



Frank Depew (left) president of Jacobsen Manufacturing Co., Racine, Wis., presents the 1977 California Turf Equipment Top Volume Award to Ray McMicken (center) president of B. Hayman Co. At right is Howard McPherson, vice president and general manager of Jacobsen's Turf Products Division. The B. Hayman Co., with four locations, has won the award four times, making it one of the top U.S. distributors for Jacobsen



That's less money than most other turf insecticides. In most cases, a lot less. And it lasts a lot longer, too. So if you have a lot of area to cover, go with the proven

performance of DURSBAN* 2E Insecticide and the double-strength formulation DURSBAN 4E Insecticide. They're the effective, economical way to do away with common turf pests.

You see, DURSBAN Insecticides are carefully formulated to provide broad spectrum, multi-purpose control of cutworms, chinchbugs, sod webworms and numerous other turf pests, plus ornamental plant pests and mosquitos. They kill turf pests two ways: by contact and ingestion.

And DURSBAN Insecticides give unsurpassed residual control of all surface turf insects. Which means they work longer. And that saves you time, saves you trips. And that's money to you.

Add up the benefits and you'll see why the pros in the industry choose DURSBAN 2E and double-strength DURSBAN 4E Insecticides two-to-one over the nearest competitor.

Make DURSBAN Insecticides part of your turf program. Just be sure to read and follow all label directions and precautions. Agricultural Products Department, Midland,

MEETING DATES

Oregon Seed Trade Association Meeting, Bend, Ore., June 11-13. Contact: Margaret Herbst, 101 Park Ave., New York, N.Y. 10017, 212-685-5917.

Northern California Turfgrass Council Field Day, Fairfield-Suisun Waster Water Treatment Plant and Warren's Turf Nursery, June 14. Contact: Marilyn Heinrichs, P.O. Box 268, Lafayette, Calif. 94549.

Merion Bluegrass Association Annual Meeting, Red Lion Inn, Spokane, Wash., June 15-16. Contact: Arnie Bonnicksen, 12341 25th N.E., Seattle, Wash. 98125, 206-365-7548.

Lofts Field Day, Lofts Research Plots, Martinsville, N.J., June 21. Contact: Karna Sapp, Loft Pedigreed Seed, Inc., P.O. Box 146, Bound Brook, N.J. 08805, 201-359-1100.

American Sod Producers Association Summer Convention and Field Days, Sheraton-Spokane, Spokane, Wash., July 19-21. Contact: Bob Garey, ASPA, Association Building, 9th and Minnesota, Hastings, Neb. 68901, 402-463-5691.

Missouri Turf Field Day, University of Missouri South Farms, Columbia, July 25. Contact: Dr. John H. Dunn, 1-43 Agriculture Building, University of Missouri, Columbia, Mo. 65211, 314-882-7838.

Penn Allied Nursery Trade Show, Hershey Convention Center, Hershey, Pa., July 25-27. Contact: PNA, Inc., 169 W. High St., Carlisle, Pa. 17013, 717-243-1786.

University of Massachusetts Turfgrass Field Day, University Farm, South Deerfield, July 26. Contact: Dr. Joseph Troll, Stockbridge Hall, University of Massachusetts, Amherst, Mass. 01003, 413-545-2353.

Illinois Landscape Contractors Association Annual Summer Field Day, Stonegate Farm Nursery, Poplar Grove, Ill., Aug. 2. Contact: Carole Rachesky, Box 484, Bloomingdale, Ill. 60108, 312-894-4774.

Lawn, Garden, Outdoor Living Show, Division of National Hardware Show, McCormick Place, Chicago, Aug. 14-17. Contact: Charles Snitow, National Hardware Show, Inc., 331 Madison Ave., New York, N.Y. 10017, 212-682-4802.

Central Plains Turfgrass Association/Kansas State University Field Day, Kansas State University, Manhattan, Kan., Aug. 23. Contact: Dr. Robert N. Carrow, Horticulture Department, Kansas State University, Manhattan, Kan. 66506, 913-532-6170.

Farwest Nursery Garden and Supply Show, Memorial Coliseum, Portland, Ore., Aug. 25-27. Contact: Carl Plog, Farwest Nursery Show, 224 S. W. Hamilton St., Portland, Ore. 97201, 503-221-1182.

Ohio Turf and Landscape Day, Ohio Agricultural Research and Development Center, Wooster, Ohio, Sept. 12. Contact: Edward H. Roche, OARDC, Wooster, Ohio 44691, 216-264-1021.

Virginia Turfgrass Field Days and Trade Show, Virginia Polytechnic Institute and State University, Blacksburg, Va., Sept. 12-14. Contact: Dr. John F. Shoulders, Department of Agronomy, 419 Smyth Hall, VPI, Blacksburg, Va. 24061, 703-951-5797.

International Pesticide Applicators Association Annual Convention, Sea-Tac Motor Inn, 18740 Pacific Highway South, Seattle, Wash., Sept. 13-15. Contact: Ed Walters, 20057 Ballinger Rd., N.E., Seattle, Wash. 98155, 206-362-9100.

Pacific Horticultural Trade Show, Anaheim Convention Center, Anaheim, Calif., Sept. 20-22. Contact: Richard Staples, 1005 8th St., Suite 303, Sacramento, Calif. 95814, 916-443-7373.

Midwest Turf Field Day, Purdue University, West Lafayette, Ind., Sept. 25. Contact: Dr. William H. Daniel, Department of Agronomy, Purdue University, 2-443 Lilly Hall, West Lafayette, Ind. 47907, 317-749-2891.

Northwest Turfgrass Conference, Holiday Inn, Richland, Wash., Sept. 25-28. Contact: Dr. Roy L. Goss, Western Washington Research and Extension Center, Puyallup, Wash. 98371, 206-845-6613.

Fourth Annual Garden Industry of America Conference and Trade Show, Cincinnati Convention and Exposition Center, Sept. 29-Oct. 1. Contact: Paul Anderson, GIA, Box 1092, Minneapolis, Minn. 55440, 612-374-5200.

Northern California Turfgrass Council Irrigation Seminar, Goodman Hall, Jack London Square, Oakland, Calif., Oct. 4. Contact: Richard Harrison, Room 201, City Hall, Alameda, Calif. 94501.

Central Plains Turfgrass Conference, Kansas State University, Manhattan, Kan., Oct. 4-6. Contact: Dr. Robert N. Carrow, Horticulture Department, Kansas State University, Manhattan, Kan. 66506, 913-532-6170.

Professional Grounds Management Society Conference and Trade Show, Atkinson Hotel, Indianapolis, Ind., Oct. 8-11. Contact: Allan Shulder, 19 Hawthorne Ave., Pikesville, Md. 21208, 301-653-2742.

18th Annual Southern California Turf/Landscape Equipment and Materials Educational Exposition, Orange County Fairgrounds, Costa Mesa, Calif., Oct. 18-19. Contact: Ed McNeill, SCTC, 1000 Concha St., Altadena, Calif. 91001, 213-798-1715.

Southwest Turfgrass Conference, Texas A & M University, Research Center at El Paso, Oct. 19-20. Contact: Dr. Arden A. Baltensperger, Agronomy Department, Box 3Q, New Mexico State University, Las Cruces, N.M. 88003.

Florida Nursery and Allied Trades Show, Curtis Hixon Convention Center, Tampa, Fla., Oct. 27-29. Contact: FNATS, Inc., 6535 E. Hillsborough Ave., Tampa, Fla. 33600, 813-626-4149.

Eighth National Institute on Park and Grounds Management, Regency Inn, Denver, Colo., Oct. 29-Nov. 2. Contact: National Institute, Box 1936, Appleton, Wis. 54911, 414-733-2301.

COMPANIES

Ag-Chem Equipment Co. opens new parts center

Ag-Chem Equipment Co., Inc., a manufacturer of sprayers, spreaders and accessories, announces the opening of a new parts center in Lebanon, Indiana. The company is based in Minneapolis.

The new facility stocks the company's line of sprayers and accessories such as pumps, nozzles, tips, strainers, hose, clamps,

For more information, contact the facility at 320 South Ballard, Lebanon, Ind. 46052, or call (317) 482-7400.

SUPPLIERS

Cushman honors 40 turf dealers

Forty turf equipment dealerships across the country recently were honored by Cushman, Lincoln, Neb., for surpassing quota marks in sales.

Daniel L. Hedglin, national sales manager, presented awards to the following dealerships: The Magovern Company, Inc., Windsor Locks, Conn.; Wilfred Mac Donald Inc., Clifton, N.J.; Malvese Mowers & Equipment Co., Hicksville, N.Y.; Rhodes Mobile Equipment Co., Southampton, Pa.; Porter Brothers, Inc., Shelby, N.C.

Krigger and Company, Inc., Pittsburgh; DeBra Turf & Industrial Equipment, Hollywood, Fla.; Bob Ladd & Associates, Inc., Memphis; Tennessee Electric Motor Co., Nashville; Zaun Equipment, Inc.'s Florida outlets in St. Petersburg, Orlando and Jacksonville.

Ellis Sales, Inc., Kalamazoo, and Spartan Distributors, Inc., Sparta, both in Michigan; Moon Equipment Company, Cincinnati; Howard's Sales, Inc., Columbus, and Baker Vehicle Systems, Inc., Macedonia, both in Ohio; Illinois Lawn Equipment, Inc., Orland Park, Ill.; Duke Lawn Equipment Ltd., Burlington, Ontario.

Little Wheels, Ltd., Iowa City, Iowa; Fox Vehicles, St. Louis; Horst Distributing, Inc., Chilton, Reinders Turf Equipment, Elm Grove, and Wisconsin Turf Equipment Corp., Janesville, all in Wisconsin; Boyd Martin Company's offices in Salt Lake City and Boise, Idaho; Capital Equipment Company, Alexander, Ark.; Sunset Northwest, Bellevue, Wash.

Robison's Lawn & Golf, Inc., Grandview, Mo.; Justice Golf Car Company, Inc., Oklahoma City: Huber Sales, Inc., Phoenix; Southern Specialty Sales Company, Inc., New Orleans; Watson Distributing Company, Inc.'s outlets in Dallas and Houston; Toro Pacific Distributing S.F., Burlingame, and Cushman Motor Sales, Inc., Santa Fe Springs, both in California; Inter Island Equipment, Inc., Waipahu, Hawaii; Baltz & Son Company, Portland, Ore.; Morin Equipment Ltd., Ste. Foy, Quebec.

Top 10 dealer list announced by Massey

The top 10 independent dealers of Massey-Ferguson products in the U.S. have been recognized by the company. Selection to MF's annual "Top 10" list is based on sales of the company's lawn and garden tractors during the previous year.

The following dealerships made this year's "Top 10" list: (1) Lawn Care of Penn, Martinsdale, Pa; (2) Stark Equipment Company, North Canton, Ohio; (3) Parrish Implement Company Inc., Louisville, Ken.; (4) Pedersen Brothers Implement Co., Antioch, Ill.; (5) Dicus Farm Supply Inc., Hanover, Ind.; (6) R & R Equipment Service Inc., Swansea, Mass. (7) Meyers Implement Inc., Greencastle, Pa.; (8) Seibel Brothers, Inc., Roanoke, Va.; (9) Westenbarger & Sons, Inc., Mt. Vernon, Ohio; (10) Braun Implement, Bridgewater, Mich.

COMPANIES

Conwed Corp. begins hydro mulch fiber plant

F. T. Weyerhaeuser, president, Conwed Corporation, St. Paul, Minn., announced construction of a new wood fiber mulch plant to be located in Hickory, NC. The plant will produce Conwed Hydro Mulch products used in hydraulic mulching for turf establishment. Construction will begin in mid-1978 with production scheduled for early 1979.

Weyerhaeuser stated demand for the Hydro Mulch product has reached the point where production at the Cloquet, Minn. manufacturing facility is nearing capacity. The North Carolina site was selected to meet this increasing demand and to better serve the product's growing market in the eastern United States.

Conwed mulch products are used extensively for turf establishment with the hydraulic mulching process.

TURF

A shorthand way to identify turf disease

Turf specialists at the University of Maryland have published a "Key to Turf Diseases" that can be used as a quick, rule-of-thumb guide to distribute to your customers or provide training for your staff.

There are four basic ways to identify disease — if the fungus growth can be seen, if leaf spots are present, if the infected areas are circular, or if the infected areas are irregular in shape.

Fungus growth can be seen. If there are black, elongated pustules, it is probably stripe smut; if it is white, it is probably powdery mildew; if there are red or orange pustules, it is a rust disease; if there are gray pustules that are easily rubbed off, it is slime mold. Leaf spots present. If they are blue-black and elongated, it is leaf spot; if they are strawcolored with a brown border, it is dollar spot.

Infected areas circular. If it occurs in mid-winter, it is snow mold

If it occurs in spring, summer or fall with a size of one inch to four feet or more in diameter and mushrooms occurring within a circle, it is fairy ring. If there are no mushrooms, it is brown patch.

If it occurs in spring, summer or fall and the size is one to four inches in diameter it is dollar spot if the symptoms are throughout the turf; Fusarium blight if the symptoms are only evident in full sun; and Pythium if the symptoms occur in streaks in low areas.

Infected areas irregular in shape. If the seedlings are affected and wilt and die, it is damping-off; if mature plants are affected, it is melting-out.



Right before their eyes, Du Pont sales representative, Pat Nelsen, and Earl Shafer, superintendent of the Nemours Golf Course at Wilmington, Del., watch a "Tersan" 1991 water-soluble package dissolve. In just a matter of minutes, the convenient package goes into solution; and without any direct user-exposure to the fungicide from measuring and handling. Users and applicators of the new soluble package of Tersan 1991 fungicide will find each 1.5 pound bag contains three ½ pound soluble packets, ready to drop in the spray tank. According to Du Pont, lawn care companies will find quantities of the soluble package limited this season. Du Pont recommends use of Tersan 1991 in combination with a contact fungicide for the control of many turf diseases, including dollar spot, large brown patch, Fusarium blight and stripe smut.

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Kansas City lawn care businessman suggests ways of stopping those employment headaches

After three years managing one of the largest lawn care operations in greater Kansas City, 26-year-old Jim Haas knows one thing for sure — the procurement, training, handling and keeping of employes is the biggest single problem confronting the lawn care industry today.

It's a baffling, grade A migraine headache that must be dealt with continually, intelligently and with a good measure of open-mindedness, he believes. And a sense of humor doesn't hurt.

Lick this one and you've taken a giant stride toward making it in the business. Even holding your own is a major triumph, he believes.

So what has Jim Haas learned in coping with the labor situation?

"I've learned," says the young man at the helm of the maintenance department at Suburban Lawn & Garden, in Overland Park, Kansas, "it pays to keep scouring the trade magazines and to pick brains of people at conventions, employment agencies, supply houses — everybody — for ideas. Even to bend an ear to customers and competitors offering counsel."

A graduate of Kansas State University, Jim Haas pushed mowers for Suburban through his high school years and decided to make a career in the industry. He started five years ago with the company as a supervisor and then on to the top position.

Bill Stueck, a workaholic, is the owner of the company. It started as a lawn-mowing enterprise and grew to encompass a landscaping department, greenhouse, 24-acre growing area, and a sprawling garden center that has realized stunning growth.

All in all, it stacks up as one of the most diversified operations of its kind in the area, employing some 160 to 170 employees including an average of 60 employees in the lawn maintenance department. In season, this department will have 20 crews fanning out over the greater Kansas City area.

This past season, the firm served 150 homeowner customers, who spent a minimum of \$1,000 with the company, and a good-sized mix of commercial accounts, some of them the most prestigious in the area. To name one: Marion Laboratories, a prosperous pharmaceutical company, with 16 showplace acres of ground.

In numbers, the residential jobs overshadow the commercial facet. But in dollar revenue, the commercial aspect packs the bigger gun. To toss off a few figures, Suburban mowed and trimmed 3.6 million square feet of ground last year and fertilized and applied herbicide to an additional 2.8 million square feet.

In equipment, the firm is geared to tackle just about every-

thing. Included in the line-up are 65 vehicles ranging from Pinto station wagons to semi-tractor trailers. Also, 35 Lawn Boy mowers and five Hesston riding mowers and six power rakes plus a couple of spray rigs, a fleet of tractors and much small equipment.

Watchwords here are service, personal contact and quality. Stueck, the top man, and Jim Haas aren't ivory tower types. Not infrequently both men get out and work alongside the planters, the mowers, the seeders and the sodders.

When rain delayed sodding a lawn for a bank, and opening ceremonies loomed perilously near, Stueck and Haas pitched in with the two supervisors, six crew chiefs and laid sod until the project was completed at 10 P.M.

"That's customer service," believes Jim Haas, "but it is more than that. It's setting an example for your employees. If management isn't willing to work up a little sweat now and then you'll find your employees won't put out either.

"Another area of customer service focuses on estimating," he added. "Our estimates stick even if we get hit by a rising cost factor we didn't count on. We don't call the customer and ask him to pay a little more and help cover us."

Like other companies, the objective here is to maintain a nucleus of skilled people throughout the year. To do this,

you must find outlets for their services in the winter. Holding the two supervisors, six crew chiefs and a core of other employees with special skills in various areas is a big goal.

various areas is a big goal.

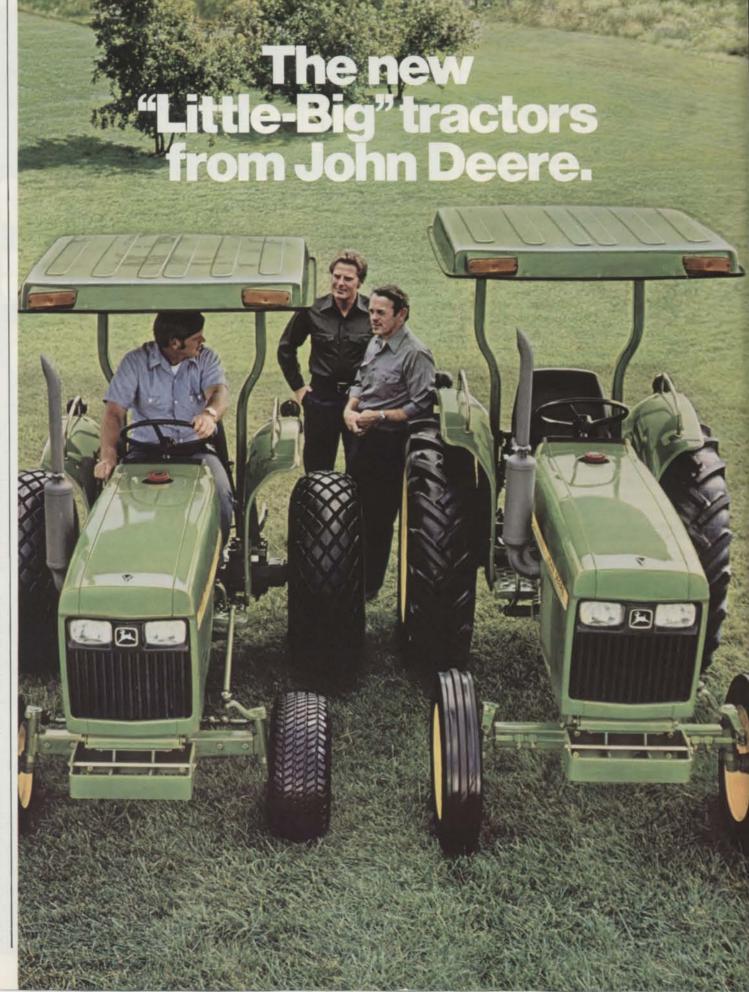
Snow removal is one answer to keeping these people busy but it often is not dependable. Also, there are always construction projects on the company's site to engage five or six employees.





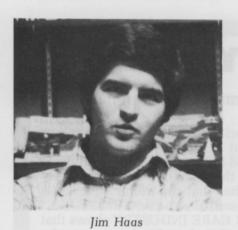
Bill Stueck

eck Bo Stued



And there is always electrical, plumbing and mechanical service on automatic sprinkling systems to occupy other personnel.

This year the firm experimented with an innovative project designed to take up some of salary slack of the maintenance nucleus. A single-family dwelling was erected with labor composed entirely of members of lawn maintenance crews. The



paneled house, which will be sold in the spring, is expected to help offset the expense of holding the crew during the win-How successful this measure

profit from the pre-fabricated,

will be is a question until the house is sold, but if it proves effective Jim Haas sees the company expanding the program with more houses next winter.

The critical necessity of retaining a core of experienced, dependable employees was impressed on Haas during a period this past summer when the volume of business was heavy and extra people were needed. They were almost impossible to

"We advertised and got no takers," he recalls. "Eventually we were forced to call on the Manpower labor pool but the quality of people you inherit in that pool isn't good.

'This fall we took another tack," he said. "We hired qualified people to work six days a week and gave them a bonus of 50¢ an hour over the rate we were paying which was over the minimum scale. We felt the incentive of earning bigger weekly checks would increase applicants and minimize turnover. I was disappointed with results of

Despite the dearth of potential employables, it continues to be standard operating procedure to screen recruits with care. The objective must be to get the best employees possible in order to keep the quality standards up, believes Jim Haas.

"We check every applicant for special abilities," he said. "If a man says he has a knack, or experience, trimming shrubbery, we take him out in our shrubbery growing area and give him a pair of trimmers and request a demonstration. If he's good he is put on our trimming crew. If he shows promise, we put him with an expert for training. If he's



Suburban's manager Jim Haas gives last minute instructions to tractor driver, who is starting his day's

terrible, chances are he'll latch on to our mowing crew.

"We're strong on specializa-tion," Haas said. "We have crews skilled in trimming bushes, mowing, fertilizing, spraying and seeding. We find we get best results when employees develop proficiency at one detail.

We have people who do nothing but mow yards and they are well-trained in that one activity. Until we started bearing down and really training those employees we encountered problems with lackluster work. And let's face it mowing is the leader-chore — the one you must handle properly if you're going to get the add-on, more profitable services.

'We've eliminated problems with employes who cut grass using their favorite methods," said Haas. "We had some who cut in circles and lawns ended up with a snail designs. Others would divided a 100-foot wide yards in sections and mow entirely in squares. We train mowers to alternate patterns on each mowing and to always follow straightline designs. We ask them not to strike out in circles from a tree but to run a straight-line pat-

Crews are formed of three or four men and each has a crew

The 150 regular customers are on a full-service program which covers fertilizing, use of preemergent materials in the spring, mowing, clean-up and power raking in the fall.

All services are priced on an hourly rate with the exception of mowing which is flat-rated.

Average tabs for mowing run between \$25 and \$30, according to Haas. Shrubbery trimming is priced at \$12.50 an hour and most of these jobs run three and four nours, ne says.

In obtaining new business, the firm relies on Yellow Pages and newspaper advertising, word-of-mouth, radio spots and door-to-door canvassing. Last winter, Jim Haas knocked on doors of commercial firms and solicited business. Results, he said, were good.

A progressive type, with his eyes always open to a better and different method of performing details attendant to the fastgrowing business, Jim Haas sees computerization as the next step for the firm.

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If the jobs you have are too big for a lawn and garden tractor and too small for a farm or industrial tractor, John Deere has the tractor you need. In fact, two of them. The new John Deere 850 and 950 Tractors. Rugged. Reliable. And built to handle the jobs you'll give

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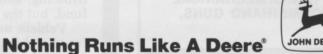
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NEWSMAKERS

Tom Nenadal, a horticulture graduate of Ohio State University, has been named head of the maintenance division for Constant Care Lawn & Tree Service, Kansas City, Kan., according to company president Paul Constant. Also, Joe Krasinski, who recently received a masters degree in landscape architecture from Kansas State University, has joined the company. He will assist Robert Constant in the landscape architecture work the company does. The company has also recently bought swimming pool franchise and is installing one-piece, fiberglass San Juan swimming pools this year for the first time, Constant said.





McKenney

John Kenenski has been named agronomist for the newly created Pittsburgh region of ChemLawn Corp., Columbus, Ohio. He joined the company as a turfgrass specialist at the company's McLean, Va. branch. Last year he worked with research director Dr. James F. Wilkinson at the company's Ohio Research Center evaluating growth retardants. He received his B.S. degree, specializing in turf, in 1974 from the University of Rhode Island.

Jeff McKenney has joined ChemLawn Corp. as an agronomist working out of the com-pany's Detroit regional office. He had previously been a ProTurf representative for O.M. Scott & Sons, Marysville, Ohio. He worked in Virginia and North Carolina. He received a B.S. from Ohio State University, specializing in turf manage-

Barry Stump has been named lawn spray supervisor and foreman for Hydro Lawn Spray, Salem, Va., according to company general manager Pete Connelly. Stump will be in charge of handling scheduling and lawn spray personnel. Also, Michael Brubaker has joined the company as a field technician.

Terry Engles is field force operations manager for Sears Lawn & Leaf, Chicago. Also, Perry Soughers, with six years of experience in the lawn care insome of it with ChemLawn Corp. and Keller Heartt Co., Inc. in Chicago — is agronomist and field training manager for the company. Also, don Kuhn and Rik Hanson have been named customer service managers for the company and will handle field supervision of lawn care crews, according to John Craigie, vice president of sales and marketing.

Pedro Loredo Jr. is manager for Bill Dunlop Lawn Service, Dallas, Texas. Also, Gilbert Contreras is mechanic for the company and Joan Ortmayer is bookkeeper, according to Thelda Dunlop, president of the company.





Pierce

Allmon

Henry F. Pierce has been named business center director for agricultural chemicals, Hercules, Inc., Wilmington, Del. Ross H. Allmon has been appointed agricultural chemicals industry director. Among the products they are responsible for are is "Nitroform," a slow-release ni-trogen used by many lawn care professionals.

Robert C. Jamrozy has been named director of advertising for McDonough Power Equipment, McDonough, Ga. He will serve as president of Henco Advertising, Inc., in-house agency for performing all "Snapper" lawn and garden equipment advertising, promotion and public relations functions.

Robert L. Hergert has been named vice president of domestic marketing for Teledyne Wisconsin Motor, Milwaukee, Wis. Also, Wayne K. Danhof has been named director of domestic marketing.
C.M. "Chuck" Bolt, Clifford

B. McCurry, Shirley M. Runyans and C.C. Guy have been given expanded management responsibilities with Porter Brothers, Inc., Shelby, North Carolina-based distributor of portable outdoor equipment and turf maintenance equipment and supplies. Bolt is vice president of marketing; McCurry is secretarytreasurer; Runyans is assistant secretary-treasurer; and Guy is vice president of administration.

MONEYWISE

Fringe benefits: how much is enough?

A dental plan. A profit-sharing plan. A retirement policy. Incentives. All are different fringe benefits that some businessmen would like to add to their present benefit package. Some businessmen feel the items are needed and requested by their employes, but that the dollar squeeze is keeping them from adding benefits.

A recent survey by LAWN CARE INDUSTRY shows that most businessmen try to tailor their benefit plan to meet the needs of their workers. Some have workers with young families who need a hospitalization plan with maternity benefits. Other businessmen say dental benefits would be a good addition to help defray the cost of children's dental bills. Others mentioned that a retirement policy is a good way to keep employes. To others, incentives, not additional medical coverage, will make workers happy.

Although all surveyed agreed on a need for fringe benefits, they disagreed on their importance to workers. One said, "I think it is very important to the service-type business. Ours is a very attractive package. One of the reasons people come to work for us is because our benefits are so good."

Another feels fringes are a distant second to salary. "In any competitive market, where you might have factories paying seven dollars an hour, you have to pay top dollar." He says prospective workers are more likely to look at the dollars per hour, rather than the fringe benefits.

Worker's age is a big criteria in determining the importance of fringes, one businessman said. "The younger guys are looking for the per-hour job. They are not concerned about benefits as someone in his 30's or 40's." The businessmen surveyed pegged their fringe-benefit costs at between \$1,500 and \$3,000 a year per employe. The cost difference is the result of the type of benefits and the cost of the plans. Unlimited vehicle use, health and life insurance and vacations topped the list as the most expensive fringe items.

One businessman has his workers pay for half of their health and life insurance until they have worked with the company for three years. At that point, he pays all of their life and health insurance premiums and picks up other medical bills for up to 10 percent of the worker's salary.

To get the right policy for the best price, businessmen should shop around. "The costs for the policies vary," one said, "and it is a very competitive market. I try to check around for my medical coverage every two years to see if someone is offering a better deal."

Some examples of various forms of fringe benefits offered by the various companies surveyed include:

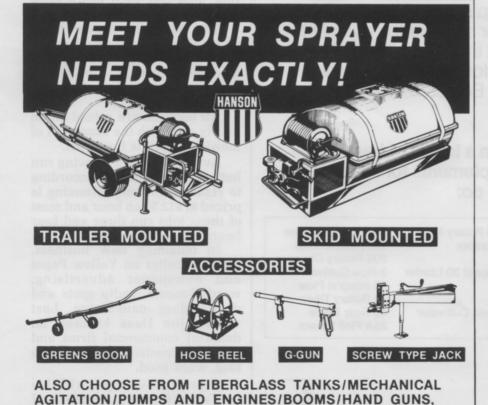
Hospitalization. Family coverage with major medical with the company paying the full cost; another businessman offers the same coverage but pays \$70 a month while the employe pays \$14; another pays major medical for the employe and requires that the worker pay for family coverage.

Life insurance. 10,000 ordinary policy, accident disability, with the company paying for it and splitting the cost for family coverage; \$10,000 policy with the employer and employe splitting the cost for the first three years and then the employer paying for it after that; another offers \$8,000 to \$25,-000 policies with the company paying for it, size of policy is based on job; \$4,000 minimum with the company paying for it; another offers a \$5,000 policy, with the company paying for it.

Vacations with pay. Usually anywhere from one to four weeks, depending on service with the company, two weeks being average; another offered no set vacations, but allowed scheduling for long paid weekends off; most offered normal holidays off.

Retirement plans. One company surveyed offered a profit-sharing retirement plan, based on the amount of profits the company makes each year, employes have option of contributing; another contributes \$600 a month to a retirement fund, but the owner selects employes that qualify.

Vehicle usage. Some offered unlimited use, others only for to and from work and emergencies, and some offered no personal use of vehicles. - Mike Casey



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MONEY

Bank loans: what kind of collateral?

Sometimes, your signature is the only security the bank needs when making a loan. At other times, the bank requires additional assurance that the money will be repaid.

The kind and amount of security depends on the bank and on the borrower's situation. Many lawn care companies reach a certain level of dollar volume of business, and then have to obtain a bank loan to expand to its next plateau.

If the loan required cannot be justified by the borrower's financial statements alone, a pledge of security may bridge the gap. The types of security: endorsers, co-maker, and guarantors; assignment of leases; trust receipts and floor planning; chattel mortgages; real estate; accounts receivables; savings accounts; life insurance policies; and stocks and bonds.

Endorsers, co-makers and guarantors. Borrowers often get other people to sign a note in order to bolster their own credit. These endorsers are contingently liable for the note they sign. If the borrower fails to pay up, the bank expects the endorser to make the note good. Sometimes, the endorser may be asked to pledge assets or securities that he owns.

A co-maker is one who creates an obligation jointly with the borrower. In such cases, the bank can collect directly from either the maker or the co-maker.

A guarantor is one who guarantees the payment of a note by signing a guaranty commitment. Both private and government lenders often require guarantees from officers of corporations in order to assure continuity of effective management. Sometimes, a manufacturer will act as a guarantor for one of his customers.

Assignment of leases. The assigned lease as security is similar to the guarantee. It is used, for example, in some franchise situations. The bank lends the money on a building and takes a mortgage. Then the lease, which the dealer and the parent franchise company work out, is assigned so that the bank automatically receives the rent payments. In this manner, the bank is guaranteed repayment of the loan.

Warehouse receipts. Banks also take commodities as security by lending money on a warehouse receipt. Such a receipt is usually delivered directly to the bank and shows that the merchandise used as security either has been placed in a public warehouse or has been left on your premises under the control of one of your employes who is bonded. Such loans are generally made on staple or standard merchandise. The typical warehouse receipt loan is for a percentage of the estimated value of the goods used as security.

Chattel mortgages. If you buy equipment such as a spray truck or office equipment, you may want to get a chattel mortgage loan. You give the bank a lien on the equipment you are buying.

The bank also evaluates the present and future market value on the equipment being used to secure the loan. How rapidly will it depreciate? Does the borrower have the necessary fire, theft, property damage, and public liability insurance on the equipment? The banker has to be sure that the borrower protects the equipment.

Real estate. Real estate is another form of collateral for long-term loans. When taking a real estate mortgage, the bank finds out: (1) the location of the real estate, (2) its physical condition, (3) its foreclosure value, and (4) the amount of insurance carried on the property.

Accounts receivable. Many banks lend money on accounts receivable. In effect, you are counting on your lawn care customers to pay your note.

Savings accounts. Sometimes, you might get a loan by assigning to the bank a savings account. In such cases, the bank gets an assignment from you and keeps your passbook. If you assign an account in another bank as collateral, the lending bank asks the other bank to mark its records ot show that the account is held as collateral.

Life insurance. Another kind of collateral is life insurance. Banks will lend up to the cash value of a life insurance policy. You have to assign the policy to the bank.

If the policy is on the life of an executive of a small corporation, such as a lawn care company, corporate resolutions must be made authorizing the assignment. Most insurance companies allow you to sign the policy back to the original beneficiary when the assignment to the bank ends.

Some people like to use life insurance as collateral rather than borrow directly from insurance companies. One reason is that a bank loan is often more convenient to obtain and may be

COST CUTTINGS

Radio-dispatched lawn maintenance?



There are two things Don Napolitano, 35, Alex Napolitano, 58, and Dave Napolitano, 28, all of Associate Industries, Inc., Montebello, Calif., can't figure out how they did without in the earlier years of their eight-year-old lawn maintenance business. The first is full-time mechanics and the second is radio equipment in each of their maintenance trucks.

The company recently purchased a \$1,200 base station and a \$1,600 radio unit for a number of their 25 vehicles. They will be adding

the radio equipment to their fleet on a truck-by-truck basis. The equipment is manufactured by RCA.

'This equipment is especially good for our irrigation installations where there might be a problem with a mower hitting a head that needs to be repaired," Don Napolitano said. "It is impressive to our customers for us to be able to get a unit over to the job fast to handle the repair. I don't know how we got along without this in the past." He also cites the flexibility of being able to reschedule lawn maintenance and other landscaping jobs in the middle of the day as another benefit of having the radio units in his key trucks.

The second thing the Napolitanos say they can't remember how they did without is the fact that they now have two full-time mechanics on the payroll. "Most companies can't even afford one, but once you have them working for you, it really saves you money," Don Napolitano said. "The convenience of being able to make our own repairs on our schedules and the convenience of buying our own repair parts is a real plus."

He said that it allows the company to maximize their equipment to the fullest, and allows them to give the customer better service. "In the last three years we have only lost two maintenance accounts, and I think our efficiency and lack of downtime is one reason for it," he said. For example, they have three 48-inch Toro Front Runner 200 riding mowers, and at any given time two are out in the field and one is in the shop for routine maintenance. They plan four days of work and then into the shop for the maintenance. They will be going to four units soon.

Associate Industries is a full-service company, doing design, installation, maintenance and irrigation installation. Last year it grossed \$1.2 million, about \$250,000 of it in maintenance. They employ about 50 year-round employes.

obtained at a lower interest rate.

Stocks and bonds. If you use stocks and bonds as collateral, they must be marketable. As a protection against market declines and possible expenses of liquidation, banks usually lend no more than 75 percent of the market value of high grade stock. The bank may ask the borrower for additional security or payment whenever the market value of the stocks or bonds drops below the bank's required margin.



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McGinty pioneers Chicago market

McGinty Brothers, Inc., a professional lawn and tree care firm based in Long Grove, Ill. north of Chicago is one of the oldest and best-established companies in a growth market that has attracted

considerable competition in the years since the company started in business.

"Before anyone had really heard of lawn spraying, my father was going down the block with a two-wheeled cart and offering the service," says Charles P. McGinty, president. "That was 26 years ago, and he did the work in his spare time."

Today McGinty Brothers, Inc.



Charlie McGinty discusses a spraying project with an employe.

numbers 3,000 homeowners as

Charcoal can nullify pesticide misuse

Where chemical spill, overapplication or misuse takes place in a home lawn situation, a lawn care businessman can alleviate damage from some chemicals by using activated charcoal, tests at the University of Rhode Island have shown.

TOOLS, TIPS

& TECHNIQUES

Dr. John A. Jagschitz, associate professor, says that the charcoal should be applied as soon as possible after the accidental treatment. Success often depends upon getting the charcoal in contact with the chemical before it gets into the plant, he said. He recommends keeping a bag of charcoal

handy for immediate emergency use.

Through its ability to hold and trap chemicals, activated charcoal can remove impurities from various substances, he said. It is used as a purifying agent in cigaretter filters, municipal drinking water and filtering of beverages. During the past 10 years about 25 field tests were performed at the Rhode Island Agricultural Experiment Station to determine if the activated charcoal could indeed nullify harmful effects of pesticide misuse. The activated charcoal used in most of the tests was a dry, finely divided form called Gro-Safe, a product marketed by the Specialty Chemicals Division of ICI United States, Inc.

The charcoal at a rate of 500 pounds per acre was applied to lawn-type turfgrass composed of Kentucky bluegrass, red fescue and colonial bentgrass within four hours after treatment with various chemicals. The charcoal was successful in reducing grass discoloration from high rates of 2,4-D, bromox-

ynil, dicamba, endothall and silvex.

Dr. Jagschitz said charcoal is safe to handle, but that because it is light and powdery, it requires gentle handling. He suggests that it be protected from wind and that it be moved slowly to minimize dusting. It can be applied dry or as a spray. For chemical spills of undiluted active material, the dry application is preferred. For spills diluted with water and for other uses, applying it in a slurried form with a sprinkler can or with regular spray equipment is cleanest and easiest,

active clients and maintains a list of 7,000 municipalities/corporations/home-owners for whom some work has been done. Reflecting its steady growth, the company has moved three times in the last 26 years, and now occupies a 15,000-square-foot facility in the Chicago suburb.

The company fields 20 men with 15 trucks and 15 pieces of mobile equipment, including spray trucks, tree trucks, cherrypickers and hydroseeders. Besides McGinty, the management team includes Jim Safran, general manager, and Joe Arns,

superintendent of the tree department.

The increasing acceptance of the company's services by the public — the company had only 300 accounts in 1962 — is part of a pattern of slow but steady growth keyed to satisfying homeowner's wants.

"We had confined ourselves to weed spraying at first," says McGinty, whose college background is in forestry. "This was a parttime job for me during the summer. I took over the company fulltime in 1963. By then we had added fertilizing and crabgrass control and expanded our tree service to include trimming and removal."

Today the firm also does roadside spraying, and has held contracts to care for the grass areas of the entire Illinois tollway system. As a lawn and tree care specialist, the company does no landscaping or grounds maintenance work.

"Most lawn care services," McGinty points out, "take care of the homeowners' lawn but do little in the way of tree spraying and feeding, let alone the full service of trimming and removal.

"When a client comes to us he is getting a full-service organization. We've generated a lot of business because the client doesn't have to go to two or three different companies to get the

MARKETING IDEA FILE

Small town lawn care

Is a lawn care business only appropriate for major metropolitan areas — areas with Standard Metropolitan Statistical Area (SMSA) populations of a quarter-million people or more?

Walter Hobgood, former Roundup product manager for Monsanto Co., St. Louis, doesn't think so. Before he left the United States to take an overseas management post with Monsanto, Hobgood told LAWN CARE INDUSTRY:

"There is a whole lot of business in lawn care in the small towns just waiting to be asked for," he said. He characterized towns in the population range of between 50,000 and 100,000 and some even smaller as being capable of supporting one or more small lawn care businesses. He said areas such as the Rio Grande section of Texas and parts of Iowa are the next possible frontier for the lawn care business.

"These towns offer the chance for a lawn care businessman to come in, be the only operator in town and carve out a real nice business and profit for himself," he said. "With a good marketing plan, the right person can be very successful."

This type of thinking is nothing new to many lawn care businessmen across the country. Pete Connelly has built a small but profitable business with his Hydro Lawn Spray in Roanoke, Va. in the last two years with about 750 customers on the books. Neil Darnell and Joe Jackson have 6,000 customers with their Green Lawn Fertilizer Corp. in Kansas City, Mo., and have expanded their operation to Springfield, Mo. about 130 miles to the southeast of Kansas City, where they have about 1,000 customers at present. They are also breaking into the St. Joseph area, about 1½-hour drive to the north of Kansas City. In both cities, they say they are the only company operating on a major basis.

Ron Giffen, national marketing director for Lakeshore Equipment & Supply Co., Elyria, Ohio, tells of a number of his many lawn care accounts that buy from him who are operating out of the high-pressure and competitive situations in the major metropolitan areas. "Their gross might not be that high, but then again, neither is their overhead or travel time or advertising costs," Giffen says. "Lawn care in a small

town is a nice way to make a living.'



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All our spray units come complete with tank, pump unit, welded steel chassis and hose reel, either skid or trailer mount.



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A McGinty worker pulls a spray hose onto a job site.

job done."

McGinty Brothers' basic lawn care program includes five treatments: pre-emergent crabgrass spraying in March and April; weed spraying in mid-spring; and dry fertilizer applications in spring, summer and early fall. The firm also provides insect and disease diagnosis and control with particular care given to the problems of Fusarium blight, leaf spot and stripe smut.

Tree and shrub care services offered by the company are based on yearly sprayings for insects and disease. Early spring sprayings are necessary for some problems like Dutch Elm disease, and cottony maple scale. A late spring spraying controls inchworms, aphids and mites. Also, special sprays are avilable for problems such as rust, scab, anthracnos and borers.

The company has met with a high acceptance rate because it has been able to convince homeowners that proper lawn and tree care enhance the value of any home or office property. "A good lawn and beautifully maintained trees and shrubs are a standout on any block," McGinty says.

"One McGinty job on a block often creates a market for others. In fact, referrals and repeat business from satisfied customers account for at least 80 percent of our business. A neighbor, friend, or relative sees our trucks year after year, and sees the kind of work we do, and they think, 'Wow, my lawn could look like that.'"

Another important reason that the business has grown is simply that, with more leisure time available, homeowners want to be able to enjoy it. "Let's face it — taking care of lawns, trees, and shrubs the right way can be time-consuming and even aggravating," McGinty points out. "An inexperienced amateur gardener can actually spend more money looking after his lawn himself than he'd pay for us to come in and do the job."

Many homeowners frankly want the prestige and the actual enhancement of value that goes along with an expertly cared-for piece of property. "The problem is that getting it into shape can be extremely hard work," McGinty notes. "That's what we're here for. I think many people really would like to be able to enjoy the warm summer months without worrying about their trees and

mtn n Inl

lawns."

Despite the relatively bright picture McGinty paints for his company — and the tree and lawn care industry as well — he has some cautious words about

the rapid growth the industry has

"Some newcomers to the business don't fully comprehend the responsibilities of a business such as this," he says. An inexperienced operator can do tremendous damage to a lawn within a very short period of time. This business requires a solid investment in machinery and manpower. More important, it requires people with a sound knowledge of what they're doing and the experience and equipment to back it up."

For that reason, McGinty has not joined the severe price competition underway in the Chicago market. His firm appeals to customers on the basis of experience and reliability, not just price. McGinty Bros., Inc. does not compete with landscape contractors, but actually works with them on a regular basis. The company will provide the lawn and tree spraying and the land-

scape contractor will set up the regular maintenance program. McGinty Bros., Inc. also provides hydroseeding for the landscape contractor.

His sales representatives estimate each job individually, taking into consideration lot size and the precise treatments required for fertilizing, weed and crabgrass control, and special needs such as lawn disease and insect infestation.

When consumers compare, they can determine the value. Once they receive competent service and observe the results, the value of McGinty's services speak for themselves. And the solid base of customers built by the firm continues to grow.

"Many of our customers realize the value of staying power, and ability to deliver the same consistent high quality of service year after year. That's the best recommendation anyone can have," he observes.



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LAWN CARE INDUSTRY Marketplace

If you are in the lawn care business and want to find out what the lawn care market in your city is going to be like in a few years, come to Cleveland.

It will only take a few days. First, check into Bond Court Hotel or Stouffer's Inn on the Square downtown. If it is summertime, you can check out the Indians playing in nearby Municipal Stadium on Lake Erie. And — if you are inclined — the brown-bagging secretaries on Public Square at lunchtime. If it is fall, get tickets for Browns' games.

But more than anything, go to the suburbs. Drive around a bit, and you are bound to see four or five lawn care trucks from competing companies. The competition is that tough. If you have the time, flag down one of the trucks and talk to the operator. Or go to his main office and talk to his boss.

And you can just about bet that the main man in the company will talk to you. He'll tell you that Cleveland is a mature market, that it has well over 100,000 homeowners receiving a bonafide lawn care service. He'll tell you that when he knocks on a door or makes a call on a prospective customer that he has no problem explaining who he is or what his service does for a lawn.

Tom Crowley, owner of Lawn Doctor of East Suburbs for five years says that "We don't get calls from people who want us to mow or rototill anymore. People are very aware of lawn services in Cleveland." Nate Robinson, manager of Yardmaster in Mentor to the east says: "It is not that hard to sell the typical Cleveland customer anymore. It is not viewed as a novelty but as a commodity now, a service that people are used to and expect."

They expect it all right. Chuck Bradley, branch manager of the area's largest ChemLawn Corp. branch in Willoughby says: "People view it as a status symbol to have that big white truck pull up and have a man or two get out and work on your lawn. You could say that keeping up with the Jones' is important here."

But even though the homeowners of Cleveland are very much aware of lawn care services, that does not mean that they aren't tough customers on occasion.

Nick Licursi of L & M Lawn-care says that it is very difficult to put anything over on the typical Clevelander. "They want to know what they are going to get from you," he says, "and they expect service. The company that gives and keeps up the service keeps the business." Al Dall of Lawnco stresses that Cleveland is made up of many conservative ethnic communities, and even advertises in many of the Polish, Hungarian, Czechoslovakian and other ethnic news-

papers to reach them. "They are tough," he says. "But once you get them and deliver a beautiful lawn, they will stay with you forever and tell their friends. And this goes for the children who moved to the suburbs too, not just the parents."

When you ask the collective main men of lawn care companies in Cleveland what their number one lawn care problem is, they will reply "The weather." Cleveland is noted for having Indian summer weather in December and blizzards in late March. This year, for example, the weather has been cold and wet. Below normal temperatures through winter and heavy snows forced lawn care businessmen to start late. In May, they were held up by rains and more cold weather and wind.

And the hot, stifling, humid summers in Cleveland make the situation just right for the Fusarium blight problems lawn care businessmen face every year.

And it is not just the weather that creates the Fusarium problems. As Dall says: "In the 60's, the extension services were recommending and everybody wanted Merion bluegrass lawns. And when you have Merion, you have Fusarium — it even rhymes."

In many ways, Cleveland represents what the lawn care business will become in metropolitan areas across the country in the next few years. A stable number of single-family homes with 25 to 30 percent of them receiving lawn care services. And 10 to 20 new lawn care companies — both large and small — listed in the "Lawn Maintenance" section of the Yellow Pages every spring.

The names of Cleveland lawn

The names of Cleveland lawn care companies goes on and on, but some of them are: Lawnco in Brooklyn Heights, Perf-a-Lawn in North Royalton, Lawn Tech on

the west side, four branches of ChemLawn (with 40,000 customers, according to some estimates), three Lawn-a-Mat franchises, two Lawn Doctor franchises, L & M Lawncare on the east side, Davey Lawnscape in Brecksville, American Green Corp. division of DiSanto Landscaping, Spra-Gro in Bedford, Yardmaster in Mentor, Reliable Lawn Spray, Green Grass Lawn Care, Perma-Green, Dura-Lawn Care, Ullrich's Lawn Care Systems, Mentor Lawn Care, Cardinal Landscaping, Beautiful Lawn, Tru-Green Corp. in Solon, Custom Lawns in North Olmsted, Easy Lawn, L & M Weed Sprayers on the east side, Personal Lawn Care in Rocky River, Leisure Lawns in Independence, Parma Lawn Care, Richmond Lawn Service in Richmond Heights, Ohio Lawn Care in Broadview Heights and many

Cleveland



Al Dall, 45, owner of **Lawnco** in Brooklyn Heights started in the landscaping business in 1961. He received many requests for applying fertilizer and weed control — so many, in fact, that he had to put one man exclusively on these jobs. Then in 1967, he went at signing up customers with special promotions and a charge of \$1 per 1,000 square feet and a \$2 traveling charge.

"We did direct mail, everything, but we could not give the service away then," he told LAWN CARE INDUSTRY. But how things have changed — both prices and the Cleveland homeowner's acceptance of a lawn care service. He now has 25 fulltime employes, 5,000 customers at the beginning of this lawn care season and is looking to 6,000 by the end of the season. He said the landscaping part of his business grosses about \$50,000, and that this represents about 10 percent of his business.

"We do it a little different, because we do not believe in liquid fertilizing," he said. He believes that a dry fertilizer program gives him more versatility. "You can get more nitrogen down with no burn," he said. His program includes outfitting Econoline-type vans with a 250-gallon tank for weed control spraying, and storage facilities

for dry fertilizers and insecticides. His employes use Scott's spreaders to apply the material, sometimes using a unit until the wheels wear off.

He figures that he can outfit a truck for between \$9,000 and \$10,000 — about half of what it costs to put a spray tank truck on the road. "And when the vans get old, it is easy to sell them," he said

He tries to add a new truck to his fleet every time he puts on 600 new customers. His vans have enough material to make about 30 stops a day - about 250,000 square feet of applications a day with his average 8,000-square-foot lawn. His program includes five trips a year, one about every five or six weeks. "If the customer waters right, I can keep the lawn green all year," he said. His minimum charge is \$18.50 for 4,000 square feet of lawn, and rates between \$1.75 and \$2 for every 1,000 square feet after that.

When a fungicide is needed, Dall usually recommends the chemical to the homeowner to apply himself, but will spray if the customer desires. "We don't include this or soil tests or liming as part of our program, only recommend it if the customer needs it," he said. "And we don't care who does it, we just want it done.

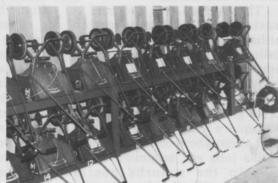
Perf-a-Lawn's one-ton, 750gallon spray tank truck (right); Nick Licursi, Dick Desberg and Joe Matulis of L&M Lawncare, in their well-appointed office (middle left).



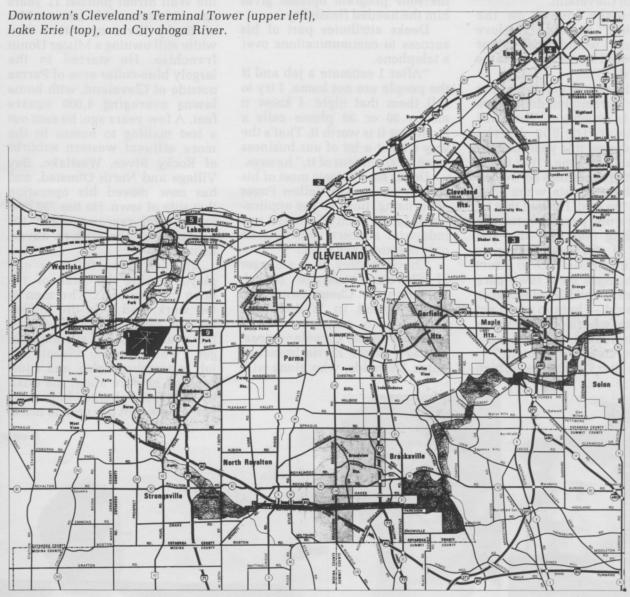




Tom Crowley, owner of Lawn Doctor of East Suburbs, with his hand equipment (middle right); a portion of the Scott's spreaders used by Lawnco, Inc. in its granular fertilizing operation (right).







The main thing is that the people see us out there that the lawn is green."

Although Dall does not advertise very much or often, he will sometime take out an ad in one of Cleveland's many ethnic newspapers. He gets an interpreter to translate the ad for the newspaper's readership. "Sometimes we get into problems when we get a guy on the phone that can't speak English well, but we usually work it out. The ethnic neighborhoods in Cleveland are tough to crack, but once you treat the people right, they will stay with you forever and tell all of their friends."

Bob Minick, 26, is branch manager of the Cleveland outlet fpr Perf-a-Lawn Corp., in suburban North Royalton. The company is a chain in the Dayton, Ohio area with 10 branches, mostly in the Midwest. The company opened in the Cleveland area in 1975, and over 2,300 customers on the books at the beginning of this lawn care season and is hoping for 30 percent growth this year. The branch has six turf specialists and two secretaries.

The Perf-a-Lawn program is basically liquid application utilizing one-ton trucks with 750gallon spray tanks. They do four applications a year. The company's minimum charge is \$19.75 for 5,000 square feet, and the price goes up \$2.20 for every 1,-000 square feet after that. Minick said about about 30 to 40 percent of his jobs are minimum spray jobs in the suburbs nearer downtown Cleveland.

"We make money on the small lawns," he said. "We love to do them. I would much rather have 20 small lawns than 10 large ones in a day."

He said that 90 percent of the company's promotion dollars are invested in brochures. They will mail about 100,000 in the Cleveland area this year, but not all at the same time. "We try to space out the mailings so we can handle the requests when they come in," he said. He said that he hopes for a one percent return on any mailing that they do, and wonders if the homeowner is building up a resistance to direct mail campaigns most lawn care companies in the Cleveland area do. "I would - hate to see it get to the point where our brochures and the brochures of other companies are view as junk mail."

When Bob Deeks was in high

school, he mowed lawns to pick up some extra money. The outdoor work interested him, and he decided to pursue a lawn care career. Today he has 750 customers.

His story doesn't seem too unusual from other lawn care businessmen, but it is when you realize that Deeks is only 24 years old and started his business four years ago.

The adolescent-faced owner Lawn Tech, Westlake, has built up his operation literally from the ground — he started his business in the basement of a cleaning store. Now Lawn Tech employs five persons and has two trucks.

To prepare for his career, Deeks studied turf management at Ohio State University's Wooster Agriculture Branch.

Lawn Tech's four-option program reflects Deeks interest to work with the customer on as close to a one-to-one basis as possible.

The four programs include a variety of different applications, such as granular fertilizer, granular preemergence herbicides, preventive fungicides and liquid broadleaf control.

Customers have the option of taking some or all of these applications every four, five or seven weeks or in late spring and early fall. The price for the services is \$2.25 per 1,000 square feet per application.

'We want to communicate and work with the customer to give them the best program for their needs," Deeks says. He says his four program options gives him the needed flexibility.

Deeks attributes part of his success to communications over a telephone.

"After I estimate a job and if the people are not home, I try to call them that night. I know it means 20 or 30 phone calls a night, but it is worth it. That's the way we get a lot of our business - up to 30 percent of it," he says.

Deeks says he gets most of his customers through Yellow Pages advertising. Besides the applications, Lawn Tech maintains one industrial concern, but it is its only maintenance work.

Chuck Bradley, 29, is manager of Cleveland's largest branch operation for ChemLawn Corp. He is based in Willoughby. ChemLawn now has four branches in the Cleveland area. Manager of the Elyria branch is Butch Reynolds, who along with

Chuck and others opened the first ChemLawn branch in 1973 in Macedonia to the south of Cleveland. Hank Krause is manager of the Brunswick branch, and Vaughn Fine is manager of the Solon branch.

Bradley says that the Cleveland market is growing and becoming more concentrated every year. "In an area where I first started spraying when I joined the company, there are three trucks operating there now," he said. Mentor, a sprawling suburb just east of his Willoughby branch, has three of his 16 trucks assigned to it. To meet increasing demand, his branch added five trucks and eight new employes this lawn care season. And that was after interviewing 400 applicants for the eight available jobs, Bradley

The ChemLawn charge for the basic four-application program is \$21.25 for the first 5,000 square feet and \$2.75 for each 1,-000 square feet after that. "We have eight different programs here because of the varieties of grasses we have to maintain, the different soil compositions, and the difference in maintenance requirements of old lawns and new lawns," he said.

ChemLawn is testing television advertising in Cleveland this lawn care season, but Bradley feels that the television just sparks the homeowner to call ChemLawn after the service has been recommended to him by a neighbor or friend.

Rudy Pierce, 52, saw an ad in the Wall Street Journal 11 years ago and started his Lawn-a-Mat of Rocky River operation then while still owning a Mister Donut franchise. He started in the largely blue-collar area of Parma outside of Cleveland, with home lawns averaging 4,000 square feet. A few years ago, he sent out a test mailing to homes in the more affluent western suburbs of Rocky River, Westlake, Bay Village and North Olmsted, and has now moved his operation that side of town. He has 750 customers and averages about 100 new ones a year, with no advertising at all.

He has three full-time employes during the peak of the lawn care season. "The men to the work, and I do the followup," he says. "I do this to keep the quality up. If I got any bigger, I would have to relegate this job to somebody else, and I just couldn't be sure about the quality then." He charges four cents per square foot per year to maintain a home lawn. His program includes granular fertilization, weed control, insect control, disease control, power rolling, power aeration, reseeding, soil testing and liming. He has a 4,000square-foot-minimum charge, and says that 5,000 square feet is his typical-size lawn.

For the four basic maintenance trips, Pierce says there are probably 12-13 visits made to a homeowner's lawn each season. This includes four follow-up trips to check the application, a soil test and lime if necessary, and possibly two to four special applications for disease outbreaks or follow-up weed con-

"If a potential customer wants just weed control, I recommend a spray company," he says. "The spray companies have not hurt me at all, I thought they would when they first came in, but they have just made the people more conscious of a lawn service."

Pierce does not believe in incentives for his workers because "when you are hustling to make that weekly bonus you start to neglect the lawns." But he does have a year-end bonus of one dollar per hour worked for the season. He pays his men between \$4.50 and \$5 an hour during the season and pays out bonuses of between \$1,500 and \$2,-000 at the end of the season. His employes average about eight to 10 jobs a day.

He believes in keeping his work area concentrated. "My trucks only put 7,000 miles a year on them," he said. "Sometimes my man parks his truck with our Lawn-a-Mat unit on a street and does not move the carrier for three days." This pays off in another way for Pierce, because he does not have to advertise.

"When I first started out, I used to spend \$8,000 a year on advertising," he said. "But now, working in a five-mile by sevenmile area with four trucks, the





Bradley



Dall



people see the units moving around and that is all of the advertising we need. My business is to the point where I don't have to sell it. I go on referrals only.'

For his old customers, Pierce sends a renewal before the season starts and offers them a six percent discount if they pay for the whole year in advance. "A third of the people take advantage of it," he said. "I take the money, buy all of my chemicals for the year on a two percent discount for paying in 10 days.'

The thing Pierce likes about the lawn care business is that "most of my expenses are variable - if I don't have the business, I don't have to pay for materials and labor."

Nick Licursi, 30, and Joe Matulis, 29, have been in the landscaping business for eight years, but just last year began L & M Lawncare. Already they have 3,000 customers on the books, with another 25 or 30 coming in every day this spring. Five of their eleven trucks carry 800gallon spray tanks, and they have two more on order. They are hoping to have between 4,000 and 5,000 customers by the end of the year. Obviously, they have gone into the lawn care business in a big way.

Their program is based on applying granular materials in a liquid suspension system. Their selling point to their customers is that they "build beautiful lawns from the roots up" with granular materials.

Licursi and Matulis and their public relations consultant -Dick Desberg — are promoters of the first rank. They appear on as many radio and television talk shows as they can, advertise through newspapers, Yellow Pages, direct mail, and also on radio and television.

They also will be promoting their business in another way in the coming year - through franchising. Licursi said they plan to sell 20 franchises in one year throughout Ohio and other states. They already have interest from about that many prospective franchisees.

"We think this might be the way to go," Licursi said. "We know promotion advertising and publicity. We have created confidence and stability and recognition in the market. And we are going to further this recognition factor through franchising."

But they are not going to take just anybody into their organiza-

Licursi

tion. "We are looking at all of the prospects closely, looking for the right people who can relate to the customer and provide service," he said.

Matulis says that there is still a bright future for the growth of the lawn care business in the Cleveland market. "Only 20 percent of our customers are people who have received some type of lawn care from other companies," he said. "Almost 80 percent of them are new. We in this industry are carving out a whole new market for ourselves.'

Another thing they are considering is cutting their number of applications from the standard four to three. Licursi said that their patent-pending fertilizer mix will continue to feed for 10 to 12 weeks. "With a 33-week season that breaks down the three applications," he said. "He would not elaborate on the fertilizer except to say that it has slow-release properties.

Matulis and Licursi are leary of using services to distribute door hangers for promotion. "There is no guarantee that they are being delivered," Licursi said. "So as we are going back to using mail ot distribute our material." He said it costs about 31/2 or four cents to distribute brochures through services, and 71/2 cents through bulk mail (although the new postal rates will change that price to a higher amount).

At Davey Lawnscape's Brecksville office the motto is, "We try harder." Like Avis the Brecksville operation is trying to be number one.

Currently, the office, which services the Cleveland metropolitan area, is second to Akron, which has about 6,400 accounts. The Brecksville office has 5,000 customers this year and about 75 to 80 percent are residential accounts, says district manager Mark Laube.

The Brecksville office's territory covers Cleveland and 90 suburbs in five counties. Laube, who studied horticulture and turf management at Ohio State



Matulis

Laube



Lawn care headache no. 231

What Frank Soos sometimes hates about the lawn care business are the headaches — those customer complaints that can drive a businessman

"You want to know about headaches?," Soos says as he pauses to take a hard drag on a cigarette. "I'll tell you about a big one.

"It concerned these two women. What do you call them, when they're not married? Spinsters. That's it," Soos says. It all started when Soos' company

Petite Fleur Landscaping, Inc., Brecksville — was installing sod at a home near the spinsters' home. They saw his work, liked it and asked him to do the same for their home.

While the two women were at work, Soos' crew installed the sod. On the same day, Soos returned home to find his wife on the telephone with one of the sisters, who had just returned home.

The sister was crying and telling me what a rotten job we did. She wanted us to come and rip the sod out right away.

" 'What's wrong' I asked?' "She said, 'It is all in little pieces not in one piece. It looks terri-

With a husky laugh, Soos recalls how he tried to explain to the customer what was wrong. "My wife who was listening to the telephone conversation says all she heard me say was, 'But lady . . . But lady . . . But lady . . . But lady,' " he says.

Finally, he got enough time to tell the woman that sod does not come in a carpet but in blocks, which eventually grow together. "That didn't make her happy either," Soos says.

To appease the woman, Soos said, "Okay, you don't have to pay

me until you're satisfied." Eventually, she paid Soos and left him with an awful good headache story to tell.

University's Wooster Agriculture Branch, hopes his area will be number one next year. The Brecksville office is starting ist third year of operation and the Akron office is in its fourth.

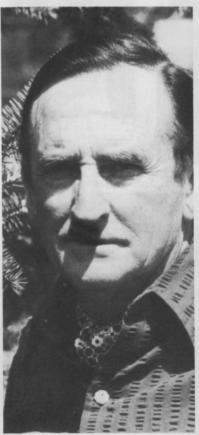
The enthusiastic 24 year-old district manager heads a 16-man fulltime crew, which operates 11 trucks with 800 and 1,200-gallon tanks and three pickup trucks with 200-gallon tanks.

"We really work a lot of hours. Last year, it was 42 days straight with 12 to 15 hours a day. When you work that much you get to be like a family," he says. A sign in office inviting all work-



DiSanto





Kiernan



Cleveland from page 17

ers to a party attests to the crew's

esprit de corps.

Laube credits his crew with helping to double this year's customers over last year's. Among some of the new accounts are the Cleveland Art Museum and the Cleveland Clinic, he says pro-

All customers receive a liquid four-application service, which

includes:

-fertilization, preemergence herbicides, potassium and broadleaf weed control in the spring;

fertilization, potassium, insecticides and broadleaf weed control in the late spring;

-fertilizer, potassium, in-secticides and broadleaf weed control in the summer,

—and fertilizer, potassium and broadleaf weed control in the fall.

Besides the application service, soil samples are taken of the customers' lawns and sent to Kent, Ohio, Davey's headquarters, where the samples are examined for the pH level.

Soil samples are being taken now, and the test results will be returned to customers by the fall. Depending on the results, customers will be advised to apply lime or sulfur if needed.

"This service is provided at no extra charge to the customer. It is a good selling point," Laube

The soil sample tests helps get the customer involved in taking care of his lawn. Laube says some customers expect the lawn spray to take care of all their problems.

It is important to educate the customer about caring for his lawn. Davey provides its customers with a booklet explaining lawn maintenance practices. The booklet and the advice from the soil sample tests help inform the customer and add professionally to lawn care, he says.

To attract new customers, Davey uses a mass media campaign including a direct mailings coordinated with ads in the area's largest circulation newspaper. Both have worked very well in attracting customers. Of its last year's customers, Davey has retained about 90 percent,

About pricing, the Davey district manager says, "It is very competitive. We charge \$28 per application for an 8,000-squarefoot lawn (Davey's average cus-

tomer)."

At the beginning of this season, Laube says some competitors were underestimating the size of lawns to give lower prices and attract more customers. "I don't like it when this happens, and our people are told to give an accurate measure. You're cutting your own profits when you underestimate a lawn.'

This year is Laube's first year as district manager. He started as a technician three years ago and worked his way up. He says he likes the responsibilities and is eager to make Brecksville number one.

Bill Kiernan, Sr., 53, still considers himself a lawn care student, even after 32 years in the business, a college business degree and four years of law school.

You can never stop studying in this business. You always have to be reading," he says. His office, in a Tudor home, has a library of horticulture books and lawn care magazines.

Kiernan, Kiernan Landscape Contractors, Cleveland Heights, recalled an instance when his reading paid off. "The first time I saw Fusarium blight, I wasn't sure what it was. However, I'd been reading an article about it. There were pictures of it also, so I was able to match the pictures with the practical situation.'

From the magazine article and photograph, he was able to identify the problem and suggest a cure. Besides his interest in keeping up with current lawn care techniques, Kiernan has a solid academic business background.

He received his business degree from John Carroll University, University Heights, and attended law school at Cleveland State University's John Marshall Law School. Although he completed his class work, Kiernan has not taken the bar exam because of work conflicts.

'Every time they offer the bar exam, I'm in the busy season of getting the business ready for the spring. And the tension is just too much," he says clenching his fists and gritting his teeth in mocked anxiety.

However, Kiernan has no regrets about not taking the bar exam or not becoming a lawyer. Lawn care and landscaping are his first loves and lasting loves.

Kiernan became interested in lawn care while a youngster. The Cleveland public school system offered courses in horticulture. which interested him, and he worked parttime maintain lawns.

Following his discharge from the armed forces, he started his landscaping company in 1946. Today his brother, Ed, and son, Bill, Jr., 32, are his partners.

When he started Kiernan did most of the outside work himself, but today sets outdoors less and less because he is saddled with paper work.

Indeed, his clothes except for his boots, give the impression of a leisurely businessman. Kiernan wears an ascot, blue pants and sports shirt and a Panama hat, which he wears to shield his face from the sun. However, his boots are rubber soled — clearly a throwback to his early days in the business.

Currently, he employs five fulltime workers. He used to hire seven and 12 to 16 during the busy season but finds it's hard to find good workers.

"That's the number one problem with this business finding good reliable workers. All I want is someone who will show up for work on time, work hard and has a basic knowledge of mechanics. But they are hard to find," he says.

Kiernan's company provides lawn care, pruning, landscaping and sod installation. He serves commercial and residential customers in the Eastern Cleveland metropolitan area.

Most of his residential customers live in Shaker Heights, Cleveland Heights, Beachwood and Orange, where home values range from \$65,000 to \$300,000.

His residential customers pay from \$1,500 to \$4,000 annually for his services, which include mowing, edging, flower bed work, fertilizing, applying insecticides, herbicides and fungicides, pruning and dethatching.

Customers pay on a contractual basis or by the hour. "Customers on a contract usually demand more than those paying by the hour. The ones on the contract may find extra things that have to be done," Kiernan says.

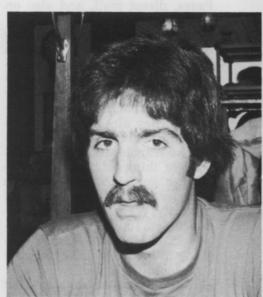
Besides his 40 residential, Kiernan services two hospitals, three commercial establishments and a park.

American Green Corp., a subsidiary of The DiSanto General Landscaping Co., is just two years old and a quarter of the way towards its goal of caring for 10 million square feet of lawns, according to Dennis DiSanto, an owner of the company.

Currently, American Green Services 2.5 million square feet of lawns for its 575 customers. By 1981-82, DiSanto hopes to reach the 10-million mark.

'We're not interested in opening up branches around the country. We feel there is plenty of business in the Northeastern Ohio, eastern Cuyahoga County area," he says.

Explaining why goals are set in square feet and not numbers



Kluznik



Jim Ridgway



McRitchie



Don Ridgway



Robinson

An early lawn care career start

The distinction of being Cleveland's youngest lawn care businessman goes to Mike Cullinan, the 22-year-old owner of Green Grass Lawn Service in the western suburb of Rocky River. He doesn't however, beat out 22-year-old Rick Jesse of Perma-Green in Chesterland by much

just a few months.

Cullinan, a former high school and college defensive end (he played his high school ball at Cleveland's St. Edward, a perennial city power), started his business mowing neighborhood lawns in his teens. The while taking a marketing course at Cleveland State University, he wrote a paper titled "Marketing in the Fertilizer Service Industry." The 29-page paper became the prototype for his fulltime business today, which has 14 employes, four trucks and 140 accounts. And oh yes, he got an "A" on the paper.



of customers, he says, "Some of our customers have five-acre estates, others are condominiums. We are not interested in numbers of customers because this can mean a lot of 7,000-square feet lawns. We are interested in quantity of space."

American Green was formed in 1976 as a bookkeeping procedure to separate the lawn care's dollars and cents from the company's other enterprises, including interior and exterior landscaping, sod installation and maintenance. It also signaled a heavier push into the lawn care

Its program is a four-part application using dry fertilizers and insecticides and liquid broadleaf control. Dry applications are made with push Cyclone spreaders and spreaders dragged by tractors for larger jobs.

Besides its chemical application service, DiSanto Landscaping cares for 90 residential and 50 commercial lawns.

American Green has 500 residential customers taking the application service and 75 commercial. The residential customers live in affluent eastern suburbs including Shaker Heights, Moreland Hills, Pepper Pike, Solon, Gates Mills and Warrensville Heights.

Estimating the size of most customer's lawns, he says 75 percent are over 15,000 square feet. The company charges \$44 per application for a 15,000-squarefeet lawn.

Drown (right) and employe Wayne Baldwin



American Green is choosy in its selection of customers. To cut down travel time, the company concentrates in customer building efforts near its home base.

After a crew finishes a job, they will hang American Green literature on door knobs of homes near the job site. "It helps stimulate business. But it isn't a tremendous help," DiSanto says.

The company also uses direct mailings, which are very effective, he says. The mailings are sent to areas where American Green currently services customers; it capitalizes on word-ofmouth advertising, from nearby customers, who may tell prospective customers about the services.

DiSanto says American Green gets many of its customers from other branches of the corporation who performed landscaping work and refer them to American Green.

Before a lawn care businessman takes on large commercial accounts, he should check his in-

Anthony Chiancone





Mike Brunner

surance policy to make sure he has sufficient liability and personal injury coverage, says Frank Soos, 60, who maintains commercial lawns primarily.

His two commercial customers are U.S. Steel and Ohio Bell; they have 34 different sites for which Soos provides mowing, flower bed work and shrub pruning. Both customers require that lawn care businessmen have substantial insurance coverage.

A dabbling in weed control and an interest in getting into a growing business started Robert Drown, a pest control operator, on his lawn care career.

Drown owns both Reliable Pest Control and Reliable Lawn Service, Inc., Brook Park. Two years ago, he entered the lawn care business and provides lawn spraying, lawn maintenance and landscaping, with the big emphasis on lawn spraying.

"For a pest control operator to get into the lawn business, he should have some horticultural experience so he can tell the difference between dollar spot and another disease." Drown

Another must is hiring someone with lawn care experience. Reliable employs a man with landscaping and forestry service experience, who is a big asset.

Finally, he suggests that the newcomer to lawn care stay informed by reading Drown's previous business background in employe managing, customer relations, accounting, equipment knowledge and supply purchasing carried over to the lawn care field.

As of yet, the lawn spray business has not been very profitable, Drown says.

Although his number of customers doubled this year over last year, most of the additional income is plowed back into the business for equipment purchases and a new truck. This is to be expected when starting a lawn care business, he says.

"I'm glad I got into the business two years ago. There is a good profit to be made here. If I'd waited until this year, I would not have started because the market is filling up. In a few years, there will be price wars,' he says.

He has 250 residential and 25 commercial customers taking his four-application lawn spray program. It includes fertilizer, preemergence herbicides, insecticides and fungicides if needed. Also, he has 10 lawn maintenance accounts, which are not very profitable. Reliable provides mowing, dethatching and

The most profitable part of his business is lawn spraying, particularly those customers with 5,000 square feet lawns and smaller, which account for 65 percent of his business.

Drown limits his area of operation to western suburbs, including Strongsville, Parma, Brook Park, Berea, North Olmsted and Olmsted Falls. The area's average market value for homes is

Currently, he has one spray truck and a pick with a tank. The lawn care business has one fulltime and three parttime employes.

This year Tom Brunner, 27, doubled his lawn care accounts and credits 60 to 65 percent of the account increase to a door-todoor leafleting campaign in areas, where he had customers

"We concentrated in five areas where we had accounts last year and did one leafleting," Brunner says. "If you're doing a good job in the area, word gets around, and you'll build customers."

The leafleting campaign was conducted in late March, unusually late, because Cleveland's long winter dulled people's thoughts of spring time and lawn care. "Timing is important. You have to catch the people at the right time, when they are thinking about lawn care," he

Brunner's leaflet gave the name of his company, Personal Lawn Care, Rocky River, the services offered and phone numbers to call for free estimates.

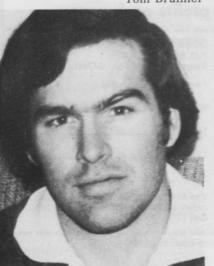
He estimated the printing cost at \$200 for 5,000 leaflets. Of the 2,000 leaflets distributed, about 35 to 45 new customers were added. Personal Lawn Care has 90 customers taking chemical treatment and 65 lawn mowing accounts, all are in western suburbs.

Next year Brunner plans to leaflet the same area as this year's campaign.

Brunner became interested in lawn care, while studying natural resources at Ohio State University, Columbus. He started working for O. M. Scott and Sons Co., which was opening a lawn care business in Columbus.

He later transferred to Baltimore, where he was a Scott sales manager in lawn care. However, Scott folded its Baltimore operations, and Brunner started his own lawn care business, Personal Lawn Care in Baltimore.







PRODUCTS

Soil colorimeter

LaMotte Chemical Products Co. introduces the model TRL-12 Soil Colorimeter Outfit, featuring a battery-powered meter for precise analysis of soil nutrition



factors. The outfit also includes battery powered meters for pH and dissolved salts measurements. A simple extraction procedure provides the liquid soil extract used for measuring ammonia, calcium, chloride, copper, iron, magnesium, manganese, nitrate, nitrite, phosphorus, potassium, sulfate and

Circle 201 on free information card

Power burst mower

The new Power Burst Mower from Jacobsen Manufacturing



Co. offers a 31/2-horsepower Briggs and Stratton engine, recoil start, 20-inch die cast aluminum mower deck with wash out port, adjustable folding handle. A touch of the Power Burst control bar and a surge of reserve engine power is provided to handle tall, tough or lush grass.

Circle 202 on free information card

Tractor offers front, rear power take-off

Kubota Tractor Corp. introduces the B5100, the newest addition to its line of diesel-powered, water-



cooled tractors. The new 12horsepower, two-cylinder Kubota has an engine displacement of 31 cubic inches, six forward and two reverse speeds, and comes with two-speed rear power take-off and optional front power take-off. Additional standard equipment includes a full hydraulic system, mechanical shoe type brakes, and engine hour meter and a Category 1 three-point hitch.

Circle 203 on free information card

Feed trees for 2 years

Sierra Chemical Co. has announced introduction of a con-



venient fertilizer probe for use with long-lasting Agriform Fertilizer Tablets. The steel probe is used to punch holes around the drip line of a tree. Then the tablets are dropped into the root zone. The company said the tablets can fertilize a four-inch diameter tree for two full years for less than \$1.

Circle 204 on free information card

Fiberglass handle lopper

Corona Clipper Co. has included a selection of loppers in its line designed for professional use. The new no. 325 Lopper is especially appreciated by professionals due to the resiliency of its fiber glass handles; this tool may be used constantly with considerably less fatigue. The handles are bolted on to a drop forged cutting head.

Circle 205 on free information card

Artificial turf cover for impact sprinklers

A rubber cover with bonded artificial turf is now available for



KW50, K60, K70, K80 and K90 impact drive rotary heads manufactured by Weather-matic Division/Telsco Industries. The Turf Top is a K-series rubber cover with "Super Turf" bonded

Circle 206 on free information card

Cordless grass trimmer has nylon line/blade

The model 8260 cordless nylon line/blade grass trimmer manufactured by Black and Decker Manufacturing Co., cut with

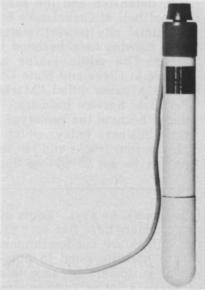


either tough nylon blade or line; the nylon blade is for cutting large open areas, the nylon line for trimmer lighter growth in hard-to-reach places; a rechargeable nickel-cadmium battery pack is powerful and reliable, running up to 40 minutes on a single charge; and bail handle adjusts for height of user.

Circle 207 on free information card

Sensor controls irrigation valves

Hydro-Dynamics is marketing its Hydrovisor - a patented solidstate sensor that measures root



stress and controls automatic irrigation valves. They deliver water as needed to trees, shrubs or grass in any type soil, to insure optimum growth while conserving water. Completely weatherproof and temperature-resistant, the sensors install easily to existing control clock wires for electric valves which operate at 24-30 volts AC. One unit supervises up to three valves at once, preventing irrigation when root stress is low and automatically opening the valves when tension exceeds 20-30 centibars.

Circle 208 on free information card

International publishes seed data sheets

International Seeds, Inc. has published a series of informative seed data sheets that explain the many varieties available from the company and a distributor list of where to buy them throughout the country. Information is available on: Derby perennial ryegrass; Highlight fine fescue, a shadetolerant grass; Emerald creeping bentgrass; Derby perennial ryegrass, which germinates in six to 12 days; Dixie Green overseeding mixture; Penncross creeping bentgrass; Sabre turftype Poa trivialis, for cool-season turfgrass areas under shady, cool, moist conditions; Scenic Kentucky bluegrass; Ensylva creeping red fescue, which has good leaf spot resistance and tolerates low mowing.

Circle 209 on free information card

Flail mowers with 42 to 84-inch cuts

Vemco Corp. of America announces its series of flail mowers with different knife styles for fine cutting, rough cutting or dethatching. The unit adapts to right- or left-hand drive power take-off shafts. It is available in a standard series, which includes 42-inch, 48-inch and 60-inch cut-





inches deep ... can be operated very effectively by young inexperienced help.





Very easy to use.

Aerates 18 inches wide

Weighs 51 lbs.

Remarkable new machine will add thousands to your profits each year.

Not found in stores, sold factory direct to save you money. Good engineering + simple design = low price. Powered by 2 hp Briggs Stratton engine . . . aerates ¾ to 1½ inches deep . . . Very easy to control . . . Works in hard to get at places . . . Safe and easy to operate. Engine warranted for 90 days . . . Gear train & tines carry 1 full year warranty . . . try one for 15 days . . . your money back if not fully satisfied.

Can be used as a tiller to weed beds and shrubs from 6 to 18 inches in width. One of the most versatile lawn-garden machines money can buy . . . Built by Company with 30 yrs. experience in the manufacture of tough dependable tools. For full information

DERBY TILLER COMPANY P.O. Box 21 Rumson, New Jersey 07760 I want more information Visa-Bank Americard & Master Charge orders accepted by phone Mon-Sat 9-5. Call (201) 741-0601



ting widths, fitting most 12-30 horsepower tractors. It is also available in a heavy duty series, with 60-inch, 72-inch and 84-inch cutting widths, fitting most 30-60 horsepower tractors.

Circle 210 on free information card

Lawn colorant

A new lawn and plant colorant called Perma-Green is now available from International Research Union, Inc. The colorant was developed in California for dry conditions and high traffic areas. It is applied using a tank-type sprayer, and most color shades can be

We stand out like a green thumb.



Because we're the only magazine to reach the entire residential lawn care service industry.

This is a growth market of 8,000 companies selling chemical lawn care and maintenance services to the 45 million home owner/ residential turf market in the U.S.

A market with a 25% growth last year. And \$1.25 billion in sales. And we hit the top management.

Stand out in the one magazine covering the fastest growing service industry in North America. Join us. Contact: Steve Stone Nat'l. Ad Director 757 Third Avenue New York, New York 10017 (212) 421-1350

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matched by simple dilution with ordinary water.

Circle 211 on free information card

New no-drift herbicide applicator

Vandermolen Corp. announces availability of the new model BP27 no-drift herbicide appli-



cator, featuring a 51/2-gallon high density polyethylene tank with carbon black. The carbon black in the tank offers two benefits: it prevents the ultraviolet rays of sunlight from deteriorating the polyethylene, and (2) it prevents decomposition of chemicals affected by ultraviolet radiation. The Driftmaster applies weed killer to the ground by a ribbed roller right alongside shrubbery or flower beds with no possibility of drift onto adjacent plants. The herbicide is applied evenly and exactly where the operator wants it. The roller coats and flattens the entire weed surface, putting more chemical on the weed than sprayers do, the company said.

Circle 212 on free information card

Gypsum ups return on landscaping dollar

Regular use of SOF'N-SOIL gypsum, a product of U.S. Gypsum Co., maximizes the return on



every landscaping dollar spent by helping the professional get the most value out of each bag of fertilizer, gallon of water and pound of seed, the company said. Applied in spring, the gypsum improves soils that are dense and water-impervious by helping fertilizers to work more effectively. Fall application protects against the harmful effects of winter deicing salt on grass, shrubs, trees and trees growing along streets and sidewalks.

Circle 213 on free information card

Grass growth regulator introduced by 3M Co.

A versatile grass control regulator for slowing the growth of various turfgrasses and broadleaf vegetation has been introduced by 3M Co. Further free information is available on Embark 2-S plant growth regulator, which has been granted full registration this year by the federal Environmental Protection Agency (see LAWN CARE INDUSTRY, May, 1978, page 2). When applied uniformly as a spray, Embark will reduce mowing requirements for a minimum

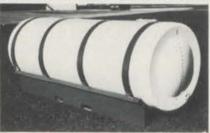


of five to eight weeks. Embark may be applied to localized areas with small spray units, or to larger areas with conventional equipment. Application rates are 1½ pints per acre for Kentucky bluegrass and tall fescue, and four pints per acre for common bermudagrass in dilutions of 15 to 50 gallons of water.

Circle 214 on free information card

500- to 1,500-gallon skid-mounted tank units

Raven Industries, Inc. announces its new series of skid-



mounted tank units in sizes of 500, 1,000 and 1,500 gallons.

Features include: lightweight, high strength fiber glass that is chemical and corrosion resistant; the 48-inch, 500-gallon tank includes one 10-inch fillwell with cover, two nylon drain fittings and gallonage indicator; the 48-inch, 1,000-gallon tank includes one center baffle, 10-inch fillwell with cover, two nylon drain fittings and gallonage indicator. Further information is available.

Circle 215 on free information card

Floating mower deck offered on riding mowers

Ariens introduces two new 10 horsepower riding mowers. The model 1038R and model 1030R are equipped with all the standard Ariens features and also offer the "Flex-N-Float Plus" mower deck which provides optimum cutting action without scuffing or scalping due to varying contours of the lawn. Cutting widths range from 26 inches on the five horsepower and seven horsepower models to 30 inches on the eight horsepower models and the new 1030R model. The model 1038R has a full cutting width of 38 inches.

Circle 216 on free information card

New lawn aerator weighs 150 pounds

A new, self-propelled turf aerator, which can be used in landscaping or contract lawn maintenance work, has been introduced by the Ryan Equipment Co. The three horsepower unit is nearly 60 percent lighter than previous coring aerators built by Ryan. It weighs 150 pounds. The unit features a frainable 6.6-gallon capacity barrel to increase aerating weight by 55 pounds when filled with water. The barrel - treated to inhibit rust - is licated slightly ahead of the tines to provide coring penetration up to 21/2 inches deep. The new machine can aerate up to 150 feet per minute in 19-inch swaths.

Circle 217 on free information card

Flail Safety

Cut your grass and cut your risks with Mott flail safe mowers. Lightweight, free-swinging flail knives yield when striking objects, reducing the force of impact. Their vertical mode of operation, the guard action of the roller, and the deflecting features of the cutter housing all combine to make Mott mowers safer.

the cutter housing all combine to make Mott mowers safer.

Cutting widths from 38 to 88 inches and gangs to 19 feet. Mott mowers have Long Life Durability and for you that means Best Value Purchase.

CORPOR-50525 (312) 354-7220

MOTT CORPOR-50525 (312) 354-7220

The Original Flail Safe Mowing System

The Original Flail Safe Mowing System

Circle 104 on free information card

BEHIND THIS ISSUE



The staff of LAWN CARE INDUSTRY had a busy month. The Marketplace feature on Cleveland (see page 14) took many hours both during the day and at night for myself and assistant editor Mike Casey.

There are a lot of lawn care companies in Cleveland. Sitting in the plush east side offices of Nick Licursi and Joe Matulis on the morning of our first interview, all talk and business came to a halt when the new 1978-79 Yellow Pages were delivered at 11:30. We couldn't break for an ordered-out pizza lunch until the list of new and old companies had been scoured by the two lawn care businessmen. For the record, there are 76 companies listed in this year's "Lawn Maintenance" section, as opposed to 64 last year.

Technical editor Ron Morris also had one busy afternoon last month sitting in for an hour-long call-in program at a local radio station. The subject was, of course, lawn care. Ron, 29-year-old





graduate of the turf program at Purdue University, fielded all questions flawlessly. If the picture is a little dark, blame it on the cramped radio control booth Ron, not me. By the way, do you want five extra copies for your mother?

While interviewing Cleveland lawn care businessmen, we also came across two of our front-page business charts tacked on the wall of Lawnco president Al Dall. Al's business growth figures immediately to the right of the chart reflect the great growth that is taking place in the Cleveland lawn care market.

Even though we were busy this month, all the work is not without its rewards. We found that Cleveland lawn care businessmen are not above tipping a cold one or two on a hot spring or summer day. And we really needed something to wet our parched throats after all those hours of interviewing.

Fob Garley

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When answering ads where box number only is given, please address as follows: Box number, c/o LAWN CARE INDUSTRY, Dorothy Lowe, Box 6951 Cleveland, Ohio 44101.

Rates: 35¢ a word for line ads, 65¢ a word for display ads. Box numbers add \$1 for mailing. All classified ads must be received by the publisher before the 10th of the month preceding publication and be accompanied by cash or money order covering full payment. Mail ad copy to Dorothy Lowe LAWN CARE INDUSTRY, Box 6951, Cleveland, Obio 44101

Ohio 44101.

HELP WANTED

BRANCH MANAGER - National automated lawn service in franchise market seeks experienced individual to start and head up company areas. Tremendous growth potential for one presently with liquid spray management experience. Send confidential resume to Lawn Doctor, Inc., P.O. Box 186, Conover Road, Wickatunk, N.J. 07765.

FOR SALE

FOR SALE: Stainless steel lawncombine. Excellent condition. Seeds, fertilizers, aerates, rolls and sprays from 50 gallon tank, at 600 square feet per minute. \$2,500 or best offer. Serious inquiries only. Send inquiries to Box 5, Lawn Care Industry, Box 6951, Cleveland, Ohio 44101.

CHEMICAL LAWN SERVICE in southeastern area will top \$450,000 volumn in Bermuda-Zoysia market. Five application program. Excellent reputation. Inquire Box 6, Lawn Care Industry, Box 6951, Cleveland,

Cleveland

Brunner still owns the Baltimore operation.

A native of the Cleveland area, he and his wife, who have two children, wanted to return to his hometown and open up a lawn care business.

Comparing the Cleveland market to Baltimore, he says, "In Baltimore there is a big need with fewer companies. Cleveland has a more saturated market with more chemical and lawn care companies. It also has plenty of demand, we've doubled our work in a year."

The move to Cleveland has meant additional capital expenditures and labor expenses for Personal Lawn Care. In Baltimore Brunner did all of his own work, here he employs five per-

Five men - three of them schoolteachers - started Spra-Gro, Inc. last year based in suburban Bedford, and they have been making full-time money on part-time hours. But very long part-time hours, to be sure.

The four are Don Ridgway, 46, president; Ken McRitchie, 38; Gordon McRitchie, 33; and Jerry Leonard, 29; and Jim Ridgway, 23; all vice presidents. "We got the idea two years ago," Don Ridgway told LAWN CARE IN-DUSTRY. "We saw ChemLawn doing it and it didn't look too complicated, so we decided to give it a try.'

They started with two spray tank trucks and now have four and one small service vehicle. The tanks on their various trucks have 200, 300, 1,000 and 1,200 capacities. They had about 900 customers at the beginning of the year, and hope to have 1,300 by the end of this lawn care season.

Kurt Kluznik, 24, started his Yardmaster business as a landscape operation six years ago. Last year he started a liquid lawn spray division with his partner Rick Colwell, and brought in Nate Robinson to manage the division.

They had 500 lawn care accounts last year, started this season with 1,400, and hope to build up their list to 2,400 by the end of the year. They distributed 150,000 brochures from the far west side of the Cleveland metropolitan area to the far east side. They are based in Mentor on the east side in Lake County.

They also utilized billboard advertising this year. "It cost us \$150 a month to rent a billboard space," Kluznik said, "and it works great because it helps give us a national image. It is hard to measure the response in customers, but if you get the right location, it just has to help your

Their minimum charge is \$16 for 3,000 square feet of lawn. The charge goes up \$2.60 for each 1,-000 square feet after that, to about \$28.30 for their typical 8,000-square-foot lawn. They are hoping to have 5,000 customers by the end of next year's lawn care season.

Anthony Chiancone and his son Rich operate Anthony J. Chiancone Landscape and Nursery, Inc., in South Euclid. They have a crew of about 50 persons working at peak times of the year, about 30 of which are involved in maintenance. Tom Agresta and Joe Guzik head up the maintenance crews for the Chiancones.

"Maintenance is a valuable tool to keep the cash flow situation up," Anthony Chiancone told LAWN CARE INDUSTRY. "We try to pick up the maintenance on the jobs that we install."

Among their maintenance jobs are the reknowned Cleveland Clinic on Cleveland's University Circle, Case Western Reserve University, Diamond Shamrock facilities in Concord Township, the Front Row theater in Highland Heights, B.F. Goodrich and many more.

Rick Jesse, 22, started Perma-Green in Chesterland to the east of Cleveland this lawn care season. He believes in what he calls a "rifle approach" in advertising and promotion of his services.

"We sent out 3,000 flyers and 500 personally addressed letters this year to carefully selected areas of the city," he said. At present they have 18 mowing accounts and 50 fertilizer spray accounts. He is concentrating his work for his three-man crew in the more affluent suburbs of Cleveland such as Pepper Pike, Chardon Newbury and the Chagrin Valley area in general.

Let's get down to grass facts!

More than 8,000 businesses have emerged—almost over night—to serve the wants and needs of the 45 million home owners in the residential turf and ornamental market. Last year these businesses served over 4 million accounts, produced \$1.25 billion in receipts and a 25% growth. These facts make it clear that chemical lawn care and maintenance services are booming businesses today... and have just scratched the

surface of the huge residential market. If you've been trying to sell this emerging service industry, we don't have to tell you how difficult it's been

Average business increase 25% 1978 vs. 1977

to reach. Now at last there is a magazine that delivers this exclusive audience. Now for the first time you can communicate with this growth market. Now you can match your message



TAWN CARE INDUSTRY

A Harvest business publication.

lawn care...the growingest market.

How to spend less time lubricating and more time mowing with gang mowers.

It's so easy you'll wonder why all mowers aren't made like Jacobsen makes them.

And that's with a sealed housing design that requires lubrication only once a year. Not every time you use the mowers. Just once a year.

Which is one good reason why you see so many Jacobsen gang mowers out cutting turf instead of being out for lube jobs.

Another reason you see so many Jacobsen gang mowers out there is because we make so many of them. In fact, we offer the world's most complete line.

It includes (and it's quite a list): Fairway gang mowers with your choice of 5, 6 or 10-blade units. In 3, 5, 7, 9 or 11-gang pull behind combinations. With adjustable cutting heights.

Plus Blitzer gang mowers (for rougher turf) with 4 or 5 blade units, and bigger 10" reels. In 3, 5, 7, 9, and 11-gang combinations. With adjustable cutting heights.

And here's another Jacobsen exclusive. For quick parallel alignment of bed knife ends, simply turn two adjustment knobs by hand.

Both Fairway and Blitzer units offer you three different wheel styles. Steel, semi-pneumatic and pneumatic, each in two sizes. Yet another Jacobsen exclusive.

Then, there's our Ram Lift Ranger frame for 3 or 5 gang units. The reels raise and lower hydraulically. And 5, 7 and 9-gang mowing tractors to

top it off.

Ask your Jacobsen Distributor for a demonstration. He'll show you a whole line of gang mowers that do more mowing and less getting ready for it than anything you've ever seen.

Jacobsen Manufacturing Company, Racine, Wisconsin 53403

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